ST. CLAIR TOWNSHIP OPERATING & CAPITAL BUDGET FOR 2023



TOWNSHIP OF ST. CLAIR MOORETOWN, ONTARIO

EXECUTIVE SUMMARY

The Township started out the budget process facing a 14.68% budgetary increase which translates to a 14.47% tax rate increase. For an average single detached dwelling it equated to a 8.65% total tax dollar increase or \$221.77 annually, and for an average farm with outbuildings it was facing a 7.34% increase or \$56.67 annually.

After careful Council collaboration, the total tax increase was reduced to a 6.44% budgetary increase, which translates to a 6.35% tax rate increase. For an average single detached dwelling it equates now to a 4.67% overall increase in taxes or \$119.68 annual increase, and for an average farm with outbuildings it is a 3.45% overall increase in tax dollars or \$56.67 annually.

The Township, because it has been so frugal in spending in the past, had no extra room when faced with wage increases of 3%, inflation increases of 6%, and non-residential construction cost increases of almost 20%, insurance increases of 14.86%, along with increases to waste collection expenses, and also with reductions in revenue from COVID grants no longer being available. We still have some of the lowest tax rates for municipalities in this area.

Respectfully Submitted,

George Lozon, CPA George Lozon, CPA

Treasurer

John Rodey John Rodey

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	ST. CLAIR TOWNSHIP								
2	NET TAXATION LEVY BUDGET COMPARI	SON							
3	OF APPROVED 2022 TO INITIAL 2023								
4									
5				2022			2023	Net Tax Levy	
6		2022	2022	Net Tax Levy	2023	2023	Net Tax Levy		
7	Baga	Budget	Budget	Budget	Budget	Budget	Budget	Variance	9/ Inorono /
8	Page	Revenues	Expendi.	Net Income	Revenues	Expendi.	Net Income	Favourable	% Increase /
9 11	#	Approved	Approved	(Loss)	Initial	Intial	(Loss)	(Unfavourable)	Decrease
11	General Administration							Col H - Col E	
12	General Administration								
	Members of Council 1		329,330	(329,330)		348,099	(348,099)	(18,769)	5.70%
	Community Re-investment or OMPF 4	714,800	020,000	714,800	736,600	040,000	736,600	21,800	3.05%
	Grant In Lieu 4	485,654		485,654	565,426		565,426	79,772	16.43%
17	Administration Revenues 2+4	982,878		982,878	946,400		946,400	(36,478)	-3.71%
18	General Administ. Expenditures - only 2		1,611,014	(1,611,014)		1,810,573	(1,810,573)	(199,559)	12.39%
	General Special - Financing Expendite 3		110,419	(110,419)		113,064	(113,064)	(2,645)	2.39%
	General Special - Financing Revenue 3	437,582		437,582	170,514		170,514	(267,068)	-61.03%
	General Administration-taxes 4		167,500	(167,500)		186,000	(186,000)	(18,500)	11.04%
22	Computer Cost 7	44.000.000	-	-	10 501 555	-	-	-	#DIV/0!
23	Financing of Capital from Current 5	14,322,663	16,598,147	(2,275,484)	19,584,935	20,810,117	(1,225,182)	1,050,302	-46.16%
24	Total General Government	16 042 577	10 046 440	(1 070 000)	22 002 075	22 267 052	(1 262 070)	600 055	20 540/
25 26	iotal General Government	16,943,577	18,816,410	(1,872,833)	22,003,875	23,267,853	(1,263,978)	608,855	-32.51%
	Protection to Property								
27									
	Policing 9	54,800	2,235,982	(2,181,182)	54,800	2,257,414	(2,202,614)	(21,432)	0.98%
	Emergency Service Building 8	98,407	215,100	(116,693)	102,000	214,900	(112,900)	3,793	-3.25%
	Fire Dept. Administration 8	425,324	1,637,797	(1,212,473)	434,324	2,067,417	(1,633,093)		34.69%
32	Brigden Fire Hall 10	-	184,469	(184,469)	-	188,741	(188,741)	(4,272)	2.32%
	Corunna Fire Hall 11	-	208,341	(208,341)	-	238,926	(238,926)	(30,585)	14.68%
	Courtright Fire Hall 12		159,561	(159,561)		156,810	(156,810)	2,751	-1.72%
	Wilkesport Fire Hall 13		141,882	(141,882)		146,214	(146,214)	(4,332)	3.05%
	Port Lambton Fire Hall 14		160,253	(160,253)		166,618	(166,618)	(6,365)	3.97%
	Becher Fire Hall 15	-	105,812	(105,812)	-	103,665	(103,665)	2,147	-2.03%
	Emergency Planning & Control16Building Inspection17	31,500 200,000	70,022 222,000	(38,522)	31,000 200,000	40,972 223,500	(9,972)	28,550 (1,500)	-74.11% 6.82%
	By-law Enforcement 18	2,100	53,100	(22,000) (51,000)	3,100	57,850	(23,500) (54,750)	(1,500)	7.35%
	Animal Control 20	21,300	43,400	(22,100)	21,600	43,400	(21,800)	300	-1.36%
	Conservation Authority 21	21,000	158,982	(158,982)	21,000	172,847	(172,847)	(13,865)	8.72%
	Weed Control 21	-	15,000	(15,000)	1,700	26,500	(24,800)	(9,800)	65.33%
44			,			,			
45	TOTAL PROTECTION	833,431	5,611,701	(4,778,270)	848,524	6,105,774	(5,257,250)	(478,980)	10.02%
46									
47	Public Works								
48									
	Engineering 22	652,300	538,573	113,727	663,900	635,312	28,588	(85,139)	-74.86%
	Works 23	1,922,600	1,940,216	(17,616)	2,077,300	2,088,068	(10,768)	6,848	-38.87%
	Road 24-26	161,100	4,744,929	(4,583,829)	183,600	5,173,598	(4,989,998)	(406,169)	8.86%
	Public Work Equipment 27	1,345,500	1,345,500	-	1,405,200	1,405,200	-	-	#DIV/0!
	Streetlighting28Sidewalks29		296,422 197,709	(296,422) (197,709)		294,758 262,005	(294,758) (262,005)	1,664 (64,296)	-0.56% 32.52%
54 55	Crossing Guard 30		74,300	(74,300)		72,300	(72,300)	2,000	-2.69%
56			77,500	(17,300)		12,000	(12,000)	2,000	-2.03/0
	TOTAL PUBLIC WORKS	4,081,500	9,137,649	(5,056,149)	4,330,000	9,931,241	(5,601,241)	(545,092)	10.78%
58		,	-,,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	- , ,	(-,,,,-,-,-,-,-,-,-,-,-,-,-,-,-,-	(2,)	
-	Environment Services								
60									
	Waste Management 29	793,500	1,777,600	(984,100)	961,000	2,266,800	(1,305,800)	(321,700)	32.69%
	Storm System 30	12,000	589,073	(577,073)	10,000	616,003	(606,003)	(28,930)	5.01%
	Water 33	5,279,583	5,279,583	-	6,054,989	6,054,989	-	-	#DIV/0!
	Sanitary Sewers 32	3,027,848	3,027,848	-	3,736,897	3,736,897	-	-	#DIV/0!
65	TOTAL ENVIRONMENTAL SERVICES	9,112,931	10,674,104	(1,561,173)	10,762,886	12,674,689	(1,911,803)	(350,630)	22.46%
66 67		9,112,931	10,074,104	(1,501,173)	10,102,000	12,014,009	(1,911,603)	(350,630)	22.40%
-	Health & Social Services								
_	Moore Presbyterian Foundation 34		15,000	(15,000)		15,000	(15,000)		0.00%
	Medical Clinic Task Force 34	12,590	21,124	(8,534)	11,729	42,100	(30,371)	(21,837)	255.88%
	Cemeteries 34	12,000	22,600	(22,600)	. 1,720	25,900	(25,900)	(3,300)	14.60%
72			,000	(,000)		_3,000	(,000)	(3,000)	
	TOTAL HEALTH & SOCIAL SERVICES	12,590	58,724	(46,134)	11,729	83,000	(71,271)	(25,137)	54.49%
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	A	В	С	D	E	F	G	Н	I	J
1	ST. CLAIR TOWNSHIP									
2	NET TAXATION LEVY BUDGET CO	MPARI	SON							
3	OF APPROVED 2022 TO INITIAL 2	023								
4										
5					2022			2023	Net Tax Levy	
6			2022	2022	Net Tax Levy	2023	2023	Net Tax Levy		
7			Budget	Budget	Budget	Budget	Budget	Budget	Variance	
8		Page	Revenues	Expendi.	Net Income	Revenues	Expendi.	Net Income	Favourable	% Increase /
9		#	Approved	Approved	(Loss)	Initial	Intial	(Loss)	(Unfavourable)	Decrease
11									Col H - Col E	
74										
75	Community Services									
76			10.000		(000,000)	40.000	4 000 000	(1.070.000)	(00.040)	0.47%
77	Sports Complex Administration	35	13,000	999,980	(986,980)	13,000	1,083,623	(1,070,623)	(83,643)	8.47%
	Pool Health Club	36 37	49,400	442,263	(392,863)	160,000	597,034	(437,034)	(44,171)	<u>11.24%</u> -11.37%
79	Recreation Program	37	3,500 0	39,012 29,372	(35,512) (29,372)	3,500 81,500	<u>34,975</u> 120,832	(31,475) (39,332)	4,037	33.91%
80	Arenas	38	430,000	799,185	(369,185)	520,000	891,378	(39,332)	(9,960) (2,193)	0.59%
81 82	Lunch Counter	40	430,000	96,857	8,143	125,000	119,863	5,137	(2,193)	-36.92%
83	Mooretowns Trailer Park	40	300,950	286,703	14,247	387,700	356,693	31,007	16,760	117.64%
84	Parks Sportfields - Moore	42	179,500	792,967	(613,467)	115,000	846,555	(731,555)	(118,088)	19.25%
	Parks Sportfields - Sombra	43	170,000	140,400	(140,400)	110,000	156,100	(156,100)	(15,700)	11.18%
86	Moore Museum	48	92,460	375,053	(282,593)	53,525	368,362	(314,837)	(32,244)	11.41%
87	Sombra Museum	49	20,820	91,100	(70,280)	20,820	97,300	(76,480)	(6,200)	8.82%
88			- ,	- /	(- , ,	- ,	- ,	(- , ,	(-,,	
89	TOTAL COMMUNITY SERVICES		1,194,630	4,092,892	(2,898,262)	1,480,045	4,672,715	(3,192,670)	(294,408)	10.16%
90										
91	Parkway Facilities									
92										
93	St. Clair Golf Course	44	1,616,500	1,616,500	-	1,942,000	1,942,000	-	-	#DIV/0!
94	Cathcart Campground	45	353,950	306,260	47,690	380,950	351,529	29,421	(18,269)	-38.31%
95	Brandon Campground	46	182,000	174,256	7,744	183,400	198,668	(15,268)	(23,012)	-297.16%
96	St. Clair Pwky Parks	47	4,000	265,782	(261,782)	10,500	320,982	(310,482)	(48,700)	18.60%
97										
98	TOTAL PARKWAY FACILITIES		2,156,450	2,362,798	-206,348	2,516,850	2,813,179	-296,329	(89,981)	43.61%
99										
-	Other Properties	50-51		E4 000	(54,900)		56,175	(56,175)	(1.075)	2.32%
101 102	Sombra Community Centre/Library	50-51		54,900 20,920	(34,900) (20,920)		22,800	(22,800)	(1,275) (1,880)	<u> </u>
	Brigden Memorial Hall	53		31,250	(31,250)		32,000	(32,000)	(1,880)	2.40%
	Courtright Community Hall	53		22,750	(22,750)			(02,000)	22,750	-100.00%
	Courtright Senior Citizens Bldg.	53		10,000	(10,000)		10,700	(10,700)	(700)	7.00%
106	Port Lambton Community Hall	54		25,220	(25,220)		26,000	(26,000)	(780)	3.09%
107	Sombra Community Hall	54		23,000	(23,000)		23,700	(23,700)	(700)	3.04%
108	Wilkesport Community Centre	54		38,400	(38,400)		38,200	(38,200)	200	-0.52%
109				,			,			
110	TOTAL OTHER PROPERTIES		-	226,440	(226,440)	-	209,575	(209,575)	16,865	-7.45%
111										
-	Planning and development									
113										
114	Official Plan, Site & Zoning	56	69,300	143,500	(74,200)	83,500	168,500	(85,000)	(10,800)	14.56%
	Committee of Adjustment	57	30,000	53,800	(23,800)	35,000	54,800	(19,800)		-16.81%
	Drainage Super Int. & Maintenance	31	562,660	718,800	(156,140)	617,698	783,090	(165,392)	(9,252)	5.93%
117	Economic Development	58	17,300	91,800	(74,500)	17,300	91,800	(74,500)	-	0.00%
	Corunna Horticultural Society	59	-	2,000	(2,000)	-	2,000	(2,000)	-	0.00%
119			670.000	4 000 000	(220.040)	752 409	4 400 400	(246,602)	(40.052)	4.050/
_	TOTAL PLANNING & DEVELP.	1	679,260	1,009,900	(330,640)	753,498	1,100,190	(346,692)	(16,052)	4.85%
121						42,707,407	60,858,216	(40.450.000)	(1,174,560)	6.92%
121 122	Surplus (Deficit)		35,014 369	51,990,618	(16,976 249)			(18 150 809)		0.02/0
122	Surplus (Deficit)		35,014,369	51,990,618	(16,976,249)	42,707,407	00,050,210	(18,150,809)	(1,114,000)	
122 123			35,014,369	51,990,618		42,707,407	00,050,210	-		-0 29%
122 123 124	Surplus (Deficit) Less: Amortization		35,014,369	51,990,618	(16,976,249) 2,029,259	42,707,407	00,030,210	2,023,385		-0.29%
122 123 124 125	Less: Amortization	Approv		51,990,618	2,029,259	42,707,407	00,030,210	2,023,385	(5,874)	
122 123 124 125 126		Approv		51,990,618		42,707,407	00,030,210	-		
122 123 124 125 126 127	Less: Amortization Net Cash flow for Property Taxes (Approv		51,990,618	2,029,259	42,707,407	00,030,210	2,023,385 (16,127,424)	(5,874) (1,180,434)	
122 123 124 125 126	Less: Amortization Net Cash flow for Property Taxes (Approv		51,990,618	2,029,259	42,707,407	0,030,210	2,023,385	(5,874)	
122 123 124 125 126 127 128 129	Less: Amortization Net Cash flow for Property Taxes (Less: Assessment Growth			51,990,618	2,029,259	42,101,401	00,000,210	2,023,385 (16,127,424) 218,144	(5,874) (1,180,434) 218,144	
122 123 124 125 126 127 128 129	Less: Amortization Net Cash flow for Property Taxes (51,990,618	2,029,259	42,101,401	00,000,210	2,023,385 (16,127,424)	(5,874) (1,180,434)	-0.29%
122 123 124 125 126 127 128 129 130 131	Less: Amortization Net Cash flow for Property Taxes (Less: Assessment Growth	owth	ed Budget)		2,029,259 (14,946,990)			2,023,385 (16,127,424) 218,144	(5,874) (1,180,434) 218,144 (962,290)	

	А	В	С	D	E	F	G	Н
1	ST. CLAIR TOWNSHIP							
2	Explanation of Major Variances Initial 2023 Net Budget to 20	22 Approved						
3	Initial 2023 Net Budget to 2022 Approved							
4								Total Function
5			Total	Total	Percentage		Year over	Year over
6		Variance	Variance	Budget	of Total		Year	Year
7		Favourable	Favourable	Increase	Budget	P	ercentage	Percentage
8		(Unfavourable)	(Unfavourable)	(Percentage)	Increase		Increase	Increase
9			· · · ·	Col B	Totals	(Decrease)	Totals
10				Note 1			Note 2	
11	Changes From Previous Year's Amounts & Decisions							
12	Additional OMPF funding for 2023	21,800		-0.15%			3.05%	
13	Loss of COVID Restart Grant	(262,198)		1.75%			-100.00%	
14	Reserve - Year End Surplus Used in 2022 but not in 2023	(200,000)		1.34%			-100.00%	
15	Insurance increase incorporated in individual budget 14.86%	(98,430)		0.66%			14.86%	
16	Waste (change in contractors in 2022)	(321,700)		2.15%			32.69%	
17	Policing Cost	(21,432)	(881,960)	0.14%	5.90%		0.98%	
18								
19	General							
20	Council overall	(10,843)		0.07%			5.70%	
21	Decrease in Penalty & Interest (property taxes)	(10,000)		0.07%			5.41%	
22	Increase in investment income - bank & investments	160,000		-1.07%			-55.17%	
23	Increase in Grant in Lieu	79,772		-0.53%			-16.43%	
24	Extra Human Resource Person	(96,859)		0.65%		ne	ew	
25	Administration Revenues	13,522		-0.09%			-2.26%	
	General Administ. Expenditures - only	(90,900)		0.61%			4.25%	
	General Special - Financing Expenditures	(2,645)		0.02%			2.39%	
	General Special - Financing Revenues	(4,870)		0.03%			-61.03%	
	General Administration-taxes	(18,500)		0.12%			11.04%	
	Financing of Capital from Property Taxes Increase	1,050,302		-7.03%			-46.16%	
	Heritage St. Clair Committee Increase Request	(5,000)	1,063,979	0.03%	-7.12%		100.00%	
32								
	Protection to Property							
	Conservation	(13,865)		0.09%			8.72%	
	Building Inspection	(1,500)		0.01%			6.82%	
	By-law Enforcement	(3,750)		0.03%			7.35%	
	Animal Control	300		0.00%			-1.36%	
	Weed Control	(9,800)		0.07%			65.33%	
	Emergency Service Building	7,193	(21,422)	-0.05%	0.14%		-3.25%	1.80%
40								
	Fire Department							
	Fire Chief Department	(419,840)		2.81%			34.69%	
	Fire Halls overall	(32,482)		0.22%			4.23%	
	Emergency Planning & Control	28,550	(423,772)	-0.19%	2.84%		-74.11%	19.57%
45								

	A	В	С	D	E	F	G	Н
4								Total Function
5			Total	Total	Percentage		Year over	Year over
6		Variance	Variance	Budget	of Total		Year	Year
7		Favourable	Favourable	Increase	Budget		Percentage	Percentage
8		(Unfavourable)	(Unfavourable)	(Percentage)	Increase		Increase	Increase
9			· · ·	Col B	Totals		(Decrease)	Totals
10				Note 1			Note 2	
46	Public Works & Environment Services							
	Engineering	(85,139)		0.57%			74.86%	
48	Works	10,348		-0.07%			-38.87%	
49	Roads	(375,169)		2.51%			8.86%	
	Crossing Guards	2,000		-0.01%			-2.69%	
51	Streetlighting & Sidewalks	(62,632)		0.42%			12.68%	
52	Storm System	(28,930)	(539,522)	0.19%	3.61%		5.01%	10.19%
53								
54	Community Services							
55	Com. Service Admin	(64,538)		0.43%			8.47%	
56	Swimming Pool	(44,171)		0.30%			11.24%	
57	Arena	(2,193)		0.01%			0.59%	
58	Recreation Program	(9,960)		0.07%			33.91%	
59	Mooretown Campground	16,760		-0.11%			-117.64%	
60	Lunch Counter	(3,006)		0.02%			36.92%	
61	Moore Parks	(118,088)		0.79%			19.25%	
62	Sombra Parks	(13,500)		0.09%			11.18%	
63	Mooretown Museum	(32,244)		0.22%			11.41%	
64	Sombra Museum	(6,200)		0.04%			8.82%	
65	Health Club	4,037	(273,103)	-0.03%	1.83%		-11.37%	10.16%
66								
67	Parkway Facilities							
68	Cathcart Campground	(12,169)		0.08%			38.31%	
69	Branton Campground overall	(19,791)		0.13%			297.16%	
70	St Clair Parkway parks	(48,700)	(80,660)	0.33%	0.54%		18.60%	43.61%
71								
72	Planning and Development							
73	Zoning and Committee of Adjustment	(6,800)		0.05%			6.94%	
74	Drainage Superintendent	(9,252)	(16,052)	0.06%	0.11%		5.93%	
75								
76	Other (Halls, Libraries, Cemeteries, etc.)	(7,922)	(7,922)	0.05%	0.05%		-7.45%	
77								
78	Total Unfavourable Variances before Assessment Growth on Cash	flow basis	(1,180,434)	7.90%	7.90%			
79								
80	Less: 2023 Assessment Growth	218,144	218,144	- <u>1.46</u> %	- <u>1.46</u> %			
81								
82	Total Unfavourable Variances after Assessment Growth	(962,290)	(962,290)	6.44%	6.44%			
83					/			
84	Note 1: This is the tax rate increase (for example policing is causing an increase of 0.1-	4% budget increase)						
85	Note 2: This is the year over year percentage increase for the department excluding in							
				1				

GENERAL FUND REVENUE SUMMARY OMPF (Formely CRF) 479,700 469,000 609,300 710,300 714,800 736,600 0 736,600 Regular Payments in Lieu of Taxes 647,090 665,830 591,640 471,640 441,442 485,654 565,426 0 565,426 TOTAL PAYMENTS IN LIEU 647,090 665,830 591,640 471,640 441,442 485,654 565,426 0 565,426 ADMINISTRATION REVENUE 647,090 660,000 6,000 6,500 6,300 5,500 5,800 0 565,426 Other -Tax Sales Rec & Misc 8,000 9,000 6,000 6,500 6,300 5,500 5,800 0 5,800 Other -Tax Sales Rec & Misc 4,000 3,700 4,000 3,000 4,000 3,100 0 3,100	2/2023 rease / rease
Regular Payments in Lieu of Taxes 647,090 665,830 591,640 471,640 441,442 485,654 565,426 0 565,426 TOTAL PAYMENTS IN LIEU 647,090 665,830 591,640 471,640 441,442 485,654 565,426 0 565,426 ADMINISTRATION REVENUE Lottery Other Licences & Permits 8,000 9,000 6,000 6,500 6,300 5,500 5,800 0 5,800	
TOTAL PAYMENTS IN LIEU 647,090 665,830 591,640 471,640 441,442 485,654 565,426 0 565,426 ADMINISTRATION REVENUE Lottery Other Licences & Permits 8,000 9,000 6,000 6,500 5,500 5,800 0 5,800	3.05%
ADMINISTRATION REVENUE Lottery Other Licences & Permits 8,000 9,000 6,000 6,300 5,500 5,800 0 5,800	16.43%
Lottery Other Licences & Permits 8,000 9,000 6,000 6,500 6,300 5,500 5,800 0 5,800	16.43%
Other Tax Sales Res & Mice 4,000 3,700 4,000 3,000 4,000 9,000 0 9,100 0 9,100	5.45%
	-22.50%
Penalty and Interest-Taxes 190,000 220,000 210,000 210,000 185,000 175,000 0 175,000 Supplementary Taxes(Twp Share) 175,000 160,000 220,000 210,000 210,000 200,000 260,000 0 260,000	-5.41% 30.00%
Supplementary Taxes(Twp Share) 175,000 160,000 220,000 210,000 200,000 260,000 0 260,000 Investment Income 140,000 180,000 230,000 300,000 260,000 290,000 450,000 0 450,000	30.00% 55.17%
Misc Revenue 2,000 1,000 2,000 2,000 2,000 2,000 2,000 4,50,000 0 4,50,000 0 4,50,000 0 4,50,000	180.00%
Natural Resources Leases 30,000 32,000 32,000 30,000 25,000 32,000 32,000 25,000 0 25,000 32,000 32,000 0 26,700 0 26,700	-16.56%
	-100.00%
	-100.00%
Tax Certificates 16,000 19,000 21,000 21,000 21,000 25,000 20,200 0 20,200	-19.20%
565,000 658,381 733,000 777,500 744,300 982,878 946,400 0 946,400	-3.71%
FINANCING ACTIVITIES 190,754 231,674 285,399 387,824 335,934 437,582 236,514 -66,000 170,514	-61.03%
NET CAPITAL FINANCING	
Total Capital Revenues 8.916.236 14.117.929 9.781.229 13.058.631 13.694.123 14.322.663 19.024.935 560.000 19.584.935	36.74%
Total Capital Revendes 0,910,200 14,111,923 9,101,223 10,004,123 10,004,123 10,024,003 10,024,003 10,024,003 10,024,003 10,024,003 10,024,003 10,024,003 10,024,003 10,024,003 10,024,003 10,004,003 <	25.38%
-1,982,960 -2,112,131 -2,399,735 -2,275,484 -2,275,484 -2,275,484 -2,379,010 1,153,828 -1,225,182	-46.16%
PROTECTION TO PERSONS AND PROPERTY	
Policing 56,750 64,400 69,669 64,000 64,000 54,800 0 54,800 0 54,800	0.00%
Emergency Serivce Building 93,000 96,245 96,200 98,407 100,361 98,407 102,000 0 102,000	3.65%
Fire Department 399,025 399,024 411,324 417,324 406,324 425,324 434,324 0 434,324	2.12%
Emergency Signs 35,000 35,000 35,000 30,500 30,500 31,500 31,000 0 31,000	-1.59%
Building Permits 140,000 150,000 164,500 200,000 200,000 200,000 0 200,000	0.00%
By-law Enforcement(Parking) 14,000 21,000 1,000 2,500 1,600 2,100 3,100 0 3,100	47.62%
Dog Licence and Fines 26,100 21,250 21,300 21,300 21,300 21,300 21,600 0 21,600	1.41%
Weed Inspection Recoveries 6,000 5,000 4,000 0 2,000 0 1,700 0 1,700 #D	IV/0!
<u>769,875 791,919 802,993 834,031 825,785 833,431 848,524 0 848,524</u>	1.81%
HEALTH SERVICES 27,124 28,179 23,179 32,224 13,493 12,590 11,729 0 11,729	-6.84%

BUDGET FOR 2023	2017 BUDGET APPROVED	2018 BUDGET APPROVED	2019 BUDGET APPROVED	2020 BUDGET APPROVED	2021 BUDGET APPROVED	2022 BUDGET APPROVED	2023 BUDGET INITIAL	2023 BUDGET CHG PROPOSED	2023 BUDGET APPROVED	2022/2023 % Increase / Decrease
PUBLIC WORKS										
Engineering Dept Revenue	555,000	580,800	537,400	575,200	618,401	652,300	663,900	0	663,900	1.78%
Works Dept Revenue	1,426,750	1,553,350	1,659,800	1,810,500	1,904,100	1,922,600	2,077,300	0	2,077,300	8.05%
Public work equipment	1,271,500	1,108,700	1,132,200	1,194,800	1,221,800	1,345,500	1,405,200	0	1,405,200	4.44%
Misc Revenue Roads	105,600	121,690	151,665	184,100	179,100	161,100	183,600	0	183,600	13.97%
	3,358,850	3,364,540	3,481,065	3,764,600	3,923,401	4,081,500	4,330,000	0	4,330,000	6.09%
ENVIRONMENTAL SERVICES										
Waste Management	997,400	941,600	799,500	824,000	861,000	793,500	961,000	0	961,000	21.11%
Storm System	20,000	12,500	10,500	24,000	16,000	12,000	10,000	0	10,000	-16.67%
Water	5,857,798	5,450,657	5,616,522	6,041,118	5,625,473	5,279,583	6,054,989	0	6,054,989	14.69%
Sanitary Sewers	2,659,759	2,784,759	2,944,696	2,757,892	2,852,462	3,027,848	3,736,897	0	3,736,897	23.42%
	9,534,957	9,189,516	9,371,218	9,647,010	9,354,935	9,112,931	10,762,886	0	10,762,886	18.11%
COMMUNITY SERVICES										
Sports Complex Administration	9,000	10,000	9,500	84,500	9,500	13,000	13,000	0	13,000	0.00%
Pool	150,900	160,800	173,300	171,000	49,650	49,400	160,000	0	160,000	223.89%
Health Club	46,250	46,000	37,300	35,400	10,250	3,500	3,500	0	3,500	0.00%
Recreation Program	49,450	49,450	51,950	78,450	0	0	81,500	0	81,500	#DIV/0!
Arenas	466,500	474,500	474,000	474,000	329,000	430,000	520,000	0	520,000	20.93%
Lunch Counter	101,000	103,000	110,500	100,000	37,700	105,000	125,000	0	125,000	19.05%
Trailer Park	254,400	265,400	276,900	281,150	186,700	300,950	387,700	0	387,700	28.83%
Parks Sportfields - Moore	113,000	118,000	135,500	128,000	126,500	179,500	115,000	0	115,000	-35.93%
St. Clair Golf Course	1,154,300	1,214,725	1,299,575	1,309,500	1,384,000	1,616,500	1,942,000	0	1,942,000	20.14%
Cathcart Campground	252,050	263,300	262,250	265,750	170,000	353,950	380,950	0	380,950	7.63%
Brandon Cundick Campground	108,600	117,250	123,050	121,550	125,000	182,000	183,400	0	183,400	0.77%
St. Clair Parks	6,000	13,500	6,000	5,000	2,000	4,000	10,500	0	10,500	162.50%
Moore Museum	76,166	82,311	80,544	75,343	73,077	92,460	53,525	0	53,525	-42.11%
Sombra Museum	5,000	5,000	5,000	5,951	5,000	20,820	20,820	0	20,820	0.00%
Other Building	0	0	0	0	0	0	0	0	0	#DIV/0!
	2,792,616	2,923,236	3,045,369	3,135,594	2,508,377	3,351,080	3,996,895	0	3,996,895	19.27%
PLANNING FEES										
Official, Site Plans and Zoning	21,000	45,000	47,000	46,500	69,000	69,300	83,500	0	83,500	20.49%
Committee of Adjustment	22,000	24,000	25,000	22,000	30,000	30,000	35,000	0	35,000	16.67%
Drainage SuperInt. & Maintenance	832,729	840,144	681,188	662,498	772,764	562,660	617,698	0	617,698	9.78%
Economic Development	, -		,	,	25,000	17,300	17,300	0	17,300	0.00%
Century Truss	0	0	0	0	0	0	0	0	0	#DIV/0!
Corunna Downtown/Horticultural	0	0	0	0	0	0	0	0	0	#DIV/0!
-	875,729	909,144	753,188	730,998	896,764	679,260	753,498	0	753,498	10.93%
TOTAL NET REVENUE	17,258,735	17,119,288	17,296,616	18,115,237	17,479,247	18,416,222	20,809,462	1,087,828	21,897,290	18.90%

BUDGET FOR 2023	2017 BUDGET APPROVED	2018 BUDGET APPROVED	2019 BUDGET APPROVED	2020 BUDGET APPROVED	2021 BUDGET APPROVED	2022 BUDGET APPROVED	2023 BUDGET INITIAL	2023 BUDGET CHG PROPOSED	2023 BUDGET APPROVED	2022/2023 % Increase / Decrease
GEN ERAL FUND EXPENDITURES SUMMARY										
General Government										
Members of Council	305,000	312,200	365,077	366,875	310,013	329,330	348,099	0	348,099	5.70%
General Administration	1,290,579	1,357,549	1,354,676	1,444,404	1,470,790	1,611,014	1,788,198	22,375	1,810,573	12.39%
General Administration - Donations	150,572	143,495	186,420	290,000	93,000	110,419	179,064	,	113,064	2.39%
Computer Services - offset by Restart grant	,	,	,	,	20,000	0	0		0	#DIV/0!
General Administration-Other	179,000	199,300	185,400	204,500	188,701	167,500	186,000	0	186,000	11.04%
	1,925,151	2,012,544	2,091,573	2,305,779	2,082,504	2,218,263	2,501,361	-43,625	2,457,736	10.80%
Protection to Persons and Property	,, -	1- 1-	,,.	,,	,,	, , ,	, ,			
Policing	2,072,552	2,084,225	2,123,289	2,191,186	2,254,474	2,235,982	2,257,414	0	2,257,414	0.96%
Emergency Service Building	159,607	162,607	170,107	194,600	207,100	215,100	214,900		214,900	-0.09%
Fire Dept. Administration	1,165,555	1,177,554	1,232,324	1,326,173	1,453,124	1,637,797	2,067,417		2,067,417	26.23%
Brigden Fire Hall	131,870	147,351	169,858	180,000	192,453	184,469	188,741		188,741	2.32%
Corunna Fire Hall	145,700	164,851	184,489	195,200	212,488	208,341	238,926		238,926	14.68%
Courtright Fire Hall	125,200	138,351	157,058	162,200	183,867	159,561	156,810		156,810	-1.72%
Wilkesport Fire Hall	110,020	124,351	128,374	135,200	143,006	141,882	146,214		146,214	3.05%
Port Lambton Fire Hall	115,820	129,651	146,508	156,300	165,590	160,253	166,618		166,618	3.97%
Becher Fire Hall	93,035	100,383		116,900	118,611	105,812	103,665		103,665	-2.03%
Emergency Planning & Control	56,272	56,772			57,337	70,022	40,972		40,972	-41.49%
Building Inspection	161,500	158,500	164,500	200,000	200,000	222,000	223,500		223,500	0.68%
By-law Enforcement	48,500	46,400	38,800	43,500	46,500	53,100	57,850		57,850	8.95%
Animal Control	38,900	40,900	37,900	40,900	42,400	43,400	43,400		43,400	0.00%
Conservation Authority	93,411	98,034	106,151	126,514	134,857	158,982	172,847		172,847	8.72%
Weed Control	16,000	16,000	21,000	16,000	17,000	15,000	26,500		26,500	76.67%
	4,533,942	4,645,930	4,849,768	5,144,445	5,428,807	5,611,701	6,105,774		6,105,774	8.80%
Public Works	.,,.	.,,	.,,	-,,	-,,	-,,	-,,-		-,,	
Engineering Department	529,603	555,653	559,863	566,113	574,693	538,573	635,312	0	635,312	17.96%
Works Department	1,454,388	1,535,588	,	1,809,488	1,921,268	1,940,216	2,088,068		2,088,068	7.62%
Roads	4,256,493	4,266,062	, ,	4,456,778	4,599,147	4,744,929	5,173,598		5,173,598	9.03%
Public work equipment	1,271,500	1,108,700	1,132,200	1,194,800	1,221,800	1,345,500	1,405,200		1,405,200	4.44%
Streetlighting	271,724	266,543		270,105	265,818	296,422	294,758		294,758	-0.56%
Sidewalks	127,645	151,790	,	189,171	183,175	197,709	262,005		262,005	32.52%
Crossing Guard	26,568	35,678	36,518	41,853	74,300	74,300	72,300		72,300	-2.69%
	7,937,921	7,920,014	8,159,238	8,528,308	8,840,201	9,137,649	9,931,241		9,931,241	8.68%
Environmental Services	.,,	.,,	-,,200	2,320,000	-,,	-,-•.,•.•	-,-•,		-,,	0.0070
Waste Management	1,861,200	1,834,300	1,856,500	2,014,100	1,980,700	1,777,600	2,366,800	-100,000	2,266,800	27.52%
Storm System	471,526	525,853	523,058	543,474	573,171	589,073	616,003		616,003	4.57%
Water	5,857,798	5,450,657	5,616,522	6,041,118	5,625,473	5,279,583	6,054,989		6,054,989	14.69%
Sanitary Sewage	2,659,759	2,784,759	2,944,696	2,757,892	2,852,462	3,027,848	3,736,897		3,736,897	23.42%
Cantary Cowage	10,850,283	10,595,569	10,940,776	11,356,584	11,031,806	10,674,104	12,774,689		12,674,689	18.74%
Health & Social Services	,,	,,		,,,	,,,			,500	,,	
Moore Presbyterian Foundation	15,000	15,000	15,000	17,600	17,000	15,000	15,000	0	15,000	0.00%
Medical Clinic Task Force, net	27,124	28,179	,	32,224	21,124	21,124	42,100		42,100	99.30%
Cemeteries	4.100	3,100	27,000	26,000	22,300	21,124	25,900		25,900	99.30 % 14.60%
Comercines	4,100	46,279	65,179	75,824	<u>60,424</u>	<u>58,724</u>	<u>25,900</u> 83,000		83,000	41.34%
	40,224	40,279	05,179	75,024	00,424	50,724	03,000	U	03,000	41.3470

BUDGET FOR 2023	2017 BUDGET APPROVED	2018 BUDGET APPROVED	2019 BUDGET APPROVED	2020 BUDGET APPROVED	2021 BUDGET APPROVED	2022 BUDGET APPROVED	2023 BUDGET INITIAL	2023 BUDGET CHG PROPOSED	2023 BUDGET APPROVED	2022/2023 % Increase / Decrease
COMMUNITY SERVICES										
Sports Complex Administration	730,100	834,310	864,029	975,300	921,366	999,980	1,083,623	0	1,083,623	8.36%
Swimming Pool	466,300	574,300	550,800	556,300	345,800	442,263	597,034	0	597,034	35.00%
Health Club	60,250	61,300	56,100	62,600	45,100	39,012	34,975	0	34,975	-10.35%
Recreaton Programs	56,850	57,250	63,750	78,000	16,000	29,372	120,832	0	120,832	311.38%
Arenas	695,750	713,000	695,800	697,146	679,050	799,185	891,378	0	891,378	11.54%
Concession	103,650	105,650	114,650	98,000	37,100	96,857	119,863	0	119,863	23.75%
Trailer Park	211,275	226,500	259,200	270,000	220,500	286,703	356,693	0	356,693	24.41%
Parks Sportfields - Moore	605,800	622,300	660,300	677,022	713,426	792,967	846,555	0	846,555	6.76%
Parks Sportfields - Sombra	84,600	87,750	105,150	113,360	121,360	140,400	156,100	0	156,100	11.18%
St. Clair Golf Course	1,154,300	1,214,725	1,299,575	1,309,500	1,384,000	1,616,500	1,942,000	0	1,942,000	20.14%
Cathcart Campground	252,050	231,700	242,280	241,980	193,790	306,260	351,529	0	351.529	14.78%
Branton Cundick Campground	108,600	117,250	99,389	110,189	106,593	174,256	198,668	0	198,668	14.01%
St. Clair Pwky Parks	188,900	201,850	209,850	212,350	245,750	265,782	320,982	0	320,982	20.77%
Moore Museum	325,694	339,817	343,820	346,479	347,850	375,053	368,362	0	368,362	-1.78%
Sombra Museum	78,000	79,372	78,900	78,625	79,900	91,100	97,300	0	97,300	6.81%
	5,122,119	5,467,074	5,643,593	5,826,851	5,457,585	6,455,690	7,485,894	0	7,485,894	15.96%
Other Properties	· · ·		, ,	, ,			, ,		<u> </u>	
Libraries	24,830	24,675	30,995	32,625	32,625	54,900	56,175	0	56,175	2.32%
Sombra Administration Office	17,420	17,170	22,170	19,675	19,920	20,920	22,800	0	22,800	8.99%
Brigden Memorial Hall	25,200	25,585	25,585	25,585	26,500	31,250	32,000	0 0	32,000	2.40%
Courtright Community Hall	18,850	19,950	20,950	22,950	27,850	22,750	02,000	0	02,000	-100.00%
Courtright Senior Citizens Bldg.	7,400	7,400	7,400	7,400	8,050	10,000	10,700	0	10,700	7.00%
Port Lambton Community Hall	20,100	20,100	20,230	20,230	20,600	25,220	26,000	0	26,000	3.09%
Sombra Community Hall	14,870	14,980	15,480	17,480	18,000	23,000	23,700	0	23,700	3.04%
Wilkesport Community Centre	36,800	36,940	38,040	36,040	36,600	38,400	38,200	0 0	38,200	-0.52%
Other Buildings & Properties	00,000	0	00,010	00,010	00,000	0	00,200	0	00,200	#DIV/0!
ourier buildings of roperties	165,470	166,800	180,850	181,985	190,145	226,440	209,575	0	209.575	-7.45%
Planning & Zoning		,	,	,	,	,	,	•		
Official, Site Plans and Zoning	79,000	94,500	103,100	111,600	110,100	143,500	168,500	0	168,500	17.42%
Committee of Adjustment	46,300	47,300	49,100	52,300	52,300	53,800	54,800	0	54,800	1.86%
Drainage SuperInt. & Maintenance	40,300 972,540	991,770	49,100 848,590	833,490	916,820	718,800	783,090	0	783,090	8.94%
Economic Development	972,340 54,000	54,000	56,700	73,000	910,820	91,800	91,800	0	91,800	0.00%
Century Truss	000 J4,000	0,000	0	73,000	97,700 0	91,800	91,000	0	91,800	#DIV/0!
Corunna Downtown/Horticultural	2.004	2,000	2,000	2,000	2,000	2.000	2.000	0	2.000	0.00%
	1,153,844	1,189,570	1,059,490	1,072,390	1,178,920	1,009,900	1,100,190	0	1,100,190	8.94%
				34,492,166						
TOTAL EXPENDITURES	31,734,954	32,043,780	32,990,467	34,492,166	34,270,392	35,392,471	40,191,724	-143,625	40,048,099	13.15%
NET EXPEND/(REVENUE)	14,476,219	14,924,492	15,693,851	16,376,929	16,791,145	16,976,249	19,382,262	-1,231,453	18,150,809	6.92%
Less: Amortization affecting Revenue fund	2,045,764	2,024,752	2,029,129	2,029,247	2,029,259	2,029,259	2,023,385	0	2,023,385	-0.29%
-										
Net Cash flow raised from Property Taxes	12,430,455	12,899,740	13,664,722	14,347,682	14,761,886	14,946,990	17,358,877	-1,231,453	16,127,424	7.90%
Less: Assessment Growth	-448,065	-612,536	-721,842	-614,575	-193,855	-49,706	-218,144	0	-218,144	338.87%
Estimated cashflow after assessment growth	11,982,390	12,287,204	12,942,880	13,733,107	14,568,031	14,897,284	17,140,733	-1,231,453	15,909,280	6.79%
	Devecuters Inc.	ana Baturan 202		deat and 2022	A 64 A	for Crowth			C 440/	

Percentage Increase Between 2022 Approved Budget and 2023 After Adjusting for Growth

6.44%

Township of St. Clair Projected Reserve on Cash Basis for the Years 2022 to 2025 - Jan. 19, 2023 Council

В	CE	CF	CG	CH	CI	CJ	CK	CL	CM	CN	CO	CP	CQ	CR	CS	CT
1	Actual	2021	2021	Actual	2022	2022	Actual	2023	2023	Estimated	2024	2024	Estimated	2025	2025	Estimated
2 Description of Reserve 3	St. Clair Dec. 31, 2020	Estimated Addition	Estimated	St. Clair Dec. 31, 2021	Estimated Addition	Estimated Deletions	St. Clair Dec. 31, 2022	Estimated Addition	Estimated Deletions	St. Clair Dec. 31, 2023	Estimated Addition	Estimated Deletions	St. Clair Dec. 31, 2024	Estimated Addition	Estimated Deletions	St. Clair Dec. 31, 2025
4	Dec. 31, 2020	Addition	Deletions Capital	Dec. 31, 2021	Addition	Capital	Dec. 31, 2022	Addition	Capital	Dec. 31, 2023	Addition	Capital	Dec. 31, 2024	Addition	Capital	Dec. 31, 2025
5 General Government			Oupital			Oupital			Oupital			Oupital			Oupital	
6 Working Capital	643,500			643,500			643,500			643,500			643,500			643,50
7 Equipment - General	95,778	11,783	23,123	84,438	1,604	62,357	23,685	1,000		24,685	45,000		69,685	45,000		114,68
8 Election Reserves	26,378	13,000		39,378		39,378	-	14,000		14,000	14,000		28,000	14,000		42,00
9 Uncollective Taxes	124,715	2,494		127,209	3,800		131,009	3,800		134,809	1,250		136,059	1,250		137,309
12 Year End Surplus	1,118,152	523,788	40.000	1,641,940	2 200	829,433	812,507	21,500	540,000	294,007			294,007			294,00
13 Property 14 Heritage Committee	73,162 26,295	11,463	10,000 2,197	74,625 24,299	2,200 635	5,367	76,825 19,567			76,825 19,567			76,825 19,567			76,82
16 Safe restart grant	183,661	262,198	183,661	262,198	035	262,198	19,507			19,567			19,567			19,50
17 Building Permit	47,433	202,190	70,855	(23,422)		60,941	(84,363)			(84,363)			(84,363)			(84,36
18 Horticulture	718		,	718			718			718			718			71
19	2,339,792	824,726	289,836	2,874,883	8,239	1,259,674	1,623,448	40,300	540,000	1,123,748	60,250	-	1,183,998	60,250	-	1,244,24
20 Property & Environment																
23 St. Clair - Environment and Educat		880,194	985,430	1,049,935	843,802	639,227	1,254,510	816,700	1,970,514	100,696	800,000	500,000	400,696	800,000	500,000	700,69
24	1,155,171	880,194	985,430	1,049,935	843,802	639,227	1,254,510	816,700	1,970,514	100,696	800,000	500,000	400,696	800,000	500,000	700,69
25 Environment (San. Water & Stor 26 Waste water	m) 1,153,555	7,000	152,537	1.008.018	10.000	1.332.006	(313,988)	54,216	861,200	(1,120,972)			(1,120,972)			(1,120,97
26 Waste water 27 Storm Water Replacement	1,153,555 366.762	7,000	152,537 101,760	1,008,018 339.812	10,000 28,800	1,332,006 239,223	(313,988) 129.389	54,216 3,500	25,000	(1,120,972) 107.889		25,000	(1,120,972) 82.889		25.000	(1,120,97
27 Storm Water Replacement 28 Water Industrial Emergency	366,762	6,700	101,700	339,812 330,353	28,800	239,223	129,389 334,053	3,500	25,000	107,889		20,000	82,889 344,153		25,000	57,88
29 Water Distribut. Syst.	6,210,189	1,810,947	1,557,132	6,464,004	800,000	1,807,869	5,456,135	924,000	2,110,000	4,270,135	800,000	900,000	4,170,135	800,000		4,970,13
30 Water Distribut. Syst. (arena)	.,,	,,	,,. .	.,,	,	,,	.,,	,	1,050,000	(1,050,000)	35,000	325,000	(1,340,000)	35,000		(1,305,00
31	8,054,159	1,899,457	1,811,429	8,142,187	842,500	3,379,098	5,605,589	991,816	4,046,200	2,551,205	835,000	1,250,000	2,136,205	835,000	25,000	2,946,20
32	-	-										-	-			
33 Roads, Drainage & PW Equipme																
34 Equipment - Works- Cash basis	1,381,480	676,955	302,681	1,755,754	509,211	273,138	1,991,827	529,510	1,865,000	656,337	500,000		1,156,337	500,000		1,656,33
39 Drains provision 40 Capital Drains - Road Portion	16,233 1,107,063	325 333,240	200,000	16,558 1,240,303	159.000	390.907	16,558 1,008,396	30.000	125,000	16,558 913,396		293.645	16,558 619,751			16,55 619,75
40 Capital Drains - Road Portion 41 Barnes Drain Self fin Exp2027	(521,975)	69,411	200,000	(452,564)	71,063	390,907	(381,501)	72,753	125,000	(308,748)	74,485	293,045	(234,263)	76,257		(158,00
42 Bridge	360,848	526,031	82,286	804,593	768,800	429,515	1,143,878	20,000	883,262	280,616	74,405		280,616	10,231		280,61
43 Bridge 44 Reserve	000,040	020,001	02,200	004,000	700,000	420,010	1,140,070	20,000	1,000,000	(1,000,000)	143,969		(856,031)	143,969		(712,06
14 Res. Uncomp parks light & plang	74,187	228,734	0	302,920	9,100		312,020	1,900	237,000	76,920			76,920	.,		76,92
45 PW Road Reserve	588,614	220,179	85,217	723,576	557,682	191,084	1,090,174	15,000	1,034,019	71,155			71,155			71,15
46 PW Building reserves	-	50,500		50,500	102,270		152,770	53,700	50,000	156,470	50,000		206,470			206,47
17 Service Delivery Grant Reserve	75,000		75,000	-			-			-			-			-
48 Moore Industrial Park	1,250,524	25,000	288,042	987,482	14,800	7,375	994,907	36,818	1,017,300	14,425			14,425			14,42
49 Prov for Reserve Uncompleted 51	147,739	3,604	134,785	16,558	500	4 000 040	17,058	759,681	0.044 504	17,058 894,187	768,454	293,645	17,058	700.000		17,05
52 Community Service	4,479,713	2,133,979	1,168,011	5,445,680	2,192,426	1,292,019	6,346,087	759,661	6,211,581	894,187	/ 68,454	293,645	1,368,996	720,226	-	2,089,22
53 Moore Museum Development	113,936	29,605	1,500	142,041	17,838	4,095	155,784	2,400	60,000	98,184	1,000		99,184	1,000	5,000	95,184
56 Sombra Museum	12.960	25,509	1,500	38.469	1,050	7.238	32.281	2,400	25.000	8.181	1,000		8.281	100	3,000	8.38
57 Brigden Community Hall	4,937	99		5,036	150	1,200	5,186	000	20,000	5,186	100		5,186	100		5,18
58 First St. Park Courtright	405			405			405			405			405			40
59 Energy Audit	22,530	220		22,750	690		23,440	600		24,040	220		24,260	220		24,48
61 Bridgen Ball Building Project	20,883	200		21,301	650		21,951	600		22,551	200		22,751	200		22,95
62 Moore Campground	33,825	20,880		54,705	1,400	18,057	38,048	20,000	40,000	18,048	20,000	40,000	(1,952)	20,000	40,000	(21,95
53 Parkway Endowment	118,907	335,006		453,913	13,600	-	467,513	13,900 10,000		481,413	13,900 10,000		495,313	13,900		509,21 150,61
66 Branton Campgrd 67 Cathcart Campgd	95,208 277,568	12,004 45,947		107,212 323,515	13,400 45,496	30400	120,612 169,011	45,000	200,000	130,612 14,011	10,000		140,612 24,011	10,000 10,000		150,61
68 Golf Course-Equipt-Cash	109,649	238,929	177,075	171,503	249,422	30400	390,525	150,000	210,000	330,525	100,000	50.000	380,525	100,000	25.000	455.52
69 Parks Equp & Veh	132,129	151,097	120,429	162,797	125,500	250,450	37,847	125,500	163,347	-	125,500	00,000	125,500	125,500	20,000	251,00
70 Life Cycle for Recr. Facilities	419,469	197,946	370,000	247,415	158,600	80,685	325,330	150,000	487,745	(12,415)	150,000		137,585	150,000		287,58
71 Replacement Capital Complex	420,057	208,791	161,004	467,844	216,259	410,737	273,366	200,000	568,154	(94,788)	200,000		105,213	200,000		305,21
72	1,782,463	1,266,233	830,008	2,218,906	844,055	832,062	2,061,299	718,900	1,754,246	1,025,954	630,920	90,000	1,566,874	630,920	70,000	2,127,79
73 Fire & Emergency					100.0											
74 Fire Vehicle	(580,604)	400,000	880,353	(1,060,957)	403,387	69,809	(727,379)	390,150	161,434	(498,663)	552,080	1,982,152	(1,928,735)	594,010	2,014,018	(3,348,74
75 Fire Stn Facilites-Life Cycle 76 Becher & Wilkesport fire hall	70,922 20,000	43,588	60,587 20,000	53,923	44,318	102,806	(4,565)	50,000	40,000	5,435	50,000		55,435	50,000		105,43
77 Fire Breathing	225,826	55,000	280,826													-
78 Emergency Measures	25,659	513	200,020	26,172	780		26,952			26,952			26,952			26,95
79 Fire Equipment	20,000	0.0		-			-	50,000	24,000	26,000	100,000		126,000	100,000		226,00
30 Radio	-			-			-	10,000		10,000	10,000		20,000	10,000		30,00
31	(238,197)	499,101	1,241,766	(980,862)	448,485	172,615	(704,992)	500,150	225,434	(430,276)	712,080	1,982,152	(1,700,348)	754,010	2,014,018	(2,960,35
32 Deferred Revenues																
33 Parkland Acreage	16,495	4,000	15,000	5,495	83,250	15,000	73,745	10,000		83,745	10,000		93,745	10,000		103,74
35 Development Charges 36	580,205 596,700	320,000 324,000	209,905 224,905	690,300 695,795	600,000 683,250	375,588 390,588	914,712	150,000 160,000	335,293 335,293	729,419 813,164	150,000		879,419	150,000 160,000		1,029,41
37	596,700	324,000	224,905	030,/35	003,200	390,568	988,457	100,000	335,293	013,104	160,000	•	973,164	160,000	-	1,133,16
38 GRAND TOTAL	18.169.801	7,827,690	6,551,385	19.446.524	5,862,757	7,965,283	17,174,398	3,987,547	15,083,268	6,078,677	3,966,704	4,115,797	5.929.584	3.960.406	2,609,018	7,280,97
39	,	.,,	-,-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-,-0=,-01	.,500,200	,,	-,,,-	,,	-, -, -, -, -, -, -, -, -, -, -, -, -, -	-,,,	.,	-,5-0,004	2,300,130	_,500,010	.,=00,01



COMMUNITY SERVICES DEPARTMENT

1166 Emily Street, Mooretown, ON, N0N 1M0 Ph: (519) 867-2651 Fax: (519) 867-2393

DATE:	March 9, 2023
то:	John Rodey, Mayor and Council
FROM:	Kendall Lindsay, Director of Community Services
RE:	Operating Budget Summary

Goals & Objectives

- Provide safe and enjoyable programs, services, facilities and parks for the residents and visitors of the Township of St. Clair in a cost effective manner.
- Provide opportunities to improve health and wellbeing.
- Provide health and safety and professional development for staff and volunteers.
- Expand and improve our programming, and services

Community Services – General

- Training requirement costs have increased due to the filling of vacancies with new staff hires
- Health & Safety in all areas has been added as a priority
- Insurance costs have increased another 14.86%, budgeting \$181,500 for insurance where 7 years ago we were budgeting \$75,000
- It should be noted that the overall insurance for the Moore Sports Complex is just charged to the Complex budget, this covers all operation within the facility
- Costs on everything is going, fuel, food, utilities, insurance, parts, labour (union & Students).
- We are finding that the cost of Covid and the obscure budgets of that time is hitting us full force with increases now with supply chain and overall inflation.

Complex/Admin.

- Increase in Full Time Wages addition of Administrative Assistant for 2023
- Increase in Part Time Wages due to minimum wage and union increase
- Increase cost for maintenance budget
- Increased cost for computer licensing and I.T. for setups, programing, public WIFI access, etc.

Swimming Pool

• This budget shows the first full revenue for a year since the pandemic

- The hardest part of the pandemic was the loss of the trained staff, and are now getting caught up in this area.
- As we grow we are need for more leadership for programming with a New Position Crew Leader

Health Club

• Health club budget covers a portion of wages and utilities of the entire building.

Recreation

• As directed from council we are always looking to expand and increase our services to the community.

Arena

- This will be the first full season with 2 ice pads since 2019
- Summer ice will return, first since 2019
- Year round ice hasn't happened since 2010 season

Lunch Counter

• Will also benefit from the 2 rinks being open

Campgrounds

- Increase in costs due to insurance, labour, and inflation
- 10% increase in seasonal sites will try and help combat expenditures going up every year.

Parks, Sports Fields, River Parks

- Continue to increase level of service after the pandemic
- Cost increases in insurance, fuel, payroll, and inputs have driven increases

Golf Course

- 10% increase in Memberships over the last two years have helped, but labour cost and insurance keep going up
- Continue to grow the level of service throughout the shoulder seasons and the off season
- New facility when completed will really open up multiple opportunities for the facility to increase revenue streams.

Museum's

• Increase in miscellaneous costs of office, program supplies & maintenance.

Libraries and Community Halls

• Budgets here derive from utilities, insurance, and maintenance





RE: Community Services positions changes and additions for 2023

Recommendation:

It is with the sincerest recommendation that the Department of Community Services recommends the following added staff positions to be approved:

- Administrative Assistant-Community Services
- Community Programs Crew Leader
- Operations

Attachments: Job Descriptions

Background:

Community Services: Administrative assistant Working directly under the supervision of the Director of Community Services, the Administrative Assistant maintains the financial, administrative and personnel functions in the Department. Also, this person performs administrative duties for other management staff and Department.

Reason for Addition: As we know, the Community Services Department has grown over the years and at present staff are extremely busy between, bookings (Ice, Parks, Sports Fields, Community Halls for insurance and Campgrounds), assisting with answering the phones to field customer inquiries, assisting with other recreational registrations, inputting payroll and processing deposits for all community services departments – these day to day operations are at times more than one full time staff member can keep up with. Included in the Administrative Assistant's job description is to support the Coordinators and Director with administrative duties and currently these duties are simply not capable of happening due to the volume of work. Adding another administrative assistant will allow for us to be more thorough with all aspects of our department while increasing our customer service and will help ensure that there is someone available and trained during all times of the year.

Community Services: Community Programs Crew Leader Assist with the facilitation and direct supervision of aquatic, recreation and health and fitness programs. The position will perform supervisory duties, administrative duties, direct programming, deal with public and customers, recommend, develop, and implement new programs to meet community needs. The Crew Leader will measure the results of programming and staffing needs as well as any other duties deemed appropriate by the Coordinator. The Crew Leader will directly supervise all part time aquatic staff and assist in the supervision of all full-time unionized staff, recreation, and Health Club staff.

Work is diversified, complex and requires specialized knowledge and training. Contacts are important. This position involves working evenings and weekends and occasional travel when deemed necessary. It will also involve the direct delivery of programs such as aquatics.

Reason for Addition: There is an increasing need to directly supervise, support and train today's young workers on an active ongoing basis. Training is important and is done regularly; however, problem solving skills are skills that cannot be trained or taught – they often take experience, guidance, and examples in the moment for young workers to benefit from. Aquatics suffers the most with difficulty recruiting certified employees; this is a nationwide issue in a good situation; however, with the last few years of COVID closures this department is at an all-time low across the worldwide industry. This additional Crew Leader would be a leader who is available and able to provide the in the moment direction and guidance needed to ensure that our programs continue to excel and be successful for both our users and our staff. This Crew Leader will be essential to recruiting and building of our team again; beginning recruitment at an early age in programming and following up with them as candidates move through the requirements to become a viable, certified staff member.

Community Programs has a long-term goal of increasing programming throughout the municipality; reaching all our communities and hopefully one day utilizing our community halls for regular scheduled municipal programming. This Crew Leader position is a step forward in this direction so that we can organize, recruit, and manage programming at multiple facilities.

Community Services: Operations Staff (2) Working directly under the supervision of the Coordinator of Facilities and Parks and the Crew Leader, a Maintenance Operator is responsible for park maintenance and the day-to-day operation of the facilities associated with the Department as required. An important aspect of this position is having a positive image on customer service.

Reason for Addition: It has recently been outlined how many facilities Community Services maintains, and currently we have just enough staff to just maintain these facilities; providing everything is running efficiently. However, as we all know that is not always the case and we must begin to consider what is best for our department and how can we better service our facilities and communities. These two extra operators will begin to allow us to focus on improving our facilities, parks and sports fields while ensuring there is no hindrance to the services we are currently providing. Moreover, in recent years we have seen a huge decline in the number of dedicated volunteers. We are having to take on more than ever before; from ball diamonds to museum maintenance, which are only a few areas where our staffs time have been required in recent years. The lack of volunteers is impacting every community and we need the extra staff to reach our communities from Port Lambton to Corunna, in order to continue to provide the level of service that is expected.

Respectfully Submitted,

Kendall Lindsay Director of Community Services



POSITION DESCRIPTION

POSITION TITLE:

Administrative Assistant – Department of Community Services

REPORTS TO:

Director of Community Services

POSITION SUPERVISES:

BASIC FUNCTION:

Working directly under the supervision of the Director of Community Services, the Administrative Assistant maintains the financial, administrative and personnel functions in the Department. Also, this person performs administrative duties for other management staff and Department.

PRINCIPLE RESPONSIBILITIES:

- 1. Provides accurate control of all financial transactions and related work by:
 - a) overseeing & distributing petty cash for all departments;
 - b) processing Department deposits for Complex, Parks and Campgrounds (as often as possible, 2-3 times a week);
 - c) screening all incoming invoices to ensure that they are accurate and the merchandise has been received;
 - d) process accounts receivable invoices at month end through the Facility Scheduling Program;
 - e) printing monthly financial reports for Director and Managers;
 - f) preparing & processing cheque requisitions, refunds and purchase orders in order that all invoices are paid as soon as possible;
 - g) work in conjunction with other municipal staff and Departments.
 - h) Apply for Canada Summer job funding and
- 2. Performs administrative duties by:
 - a) receiving and delivering telephone or fax messages;
 - b) maintains accurate records and up-to-date filing system;

- c) prepare required paperwork for Director's/Managers' appointments ahead of time;
- d) handles special assignments on behalf of Director;
- e) Scheduling the ice and sports fields for our many user groups and individual bookings and preparing their contracts and ensuring proper documentation has been received.
- f) researching and obtaining information and/or reference material requested by the Director and/or Managers;
- g) preparing illness and vacation forms for all employees and ensuring that vacation & sick time records are forwarded to the Township office on a monthly basis;
- h) inputting payroll hours for Complex/Parks/Concession/Arena staff while following terms of employment and employment standards guidelines;
- i) receiving and distributing bi-monthly pay statements while ensuring confidentiality;
- j) Check jot forms request regularly and follow up on request.
- k) Taking reservations and inputting them into Facility Scheduling Program on computer;
- liaison with numerous clients update clients by phone or through correspondence re Department policy amendments or rental rate changes, etc.;
- m) responsible for ongoing setup & updates for facility scheduling system and help train new employees on all software programs;
- n) oversee the preparation & distribution of various brochures and other promotional materials, along with taking registrations, enduring payments and making deposits;
- o) assisting with special events, such as preparing tickets, pamphlets, schedules and processing of bills;
- p) helps create draft & final copies for Moore Sports Complex brochure on a quarterly basis;
- q) ensures office supplies are ordered as required and also makes sure all office equipment is properly maintained, and maintain inventory;
- r) act as Computer System Administrator in absence of Director.

EDUCATION:

Recognized 1-Year Community College diploma in Business Administration.

REQUIRED EXPERIENCE:

1 year minimum experience

INITIAL APPROVAL:

Department Head

Incumbent

CAO

DATE REVIEWED:



COMMUNITY SERVICES DEPARTMENT

1166 Emily Street, Mooretown, ON, N0N 1M0 Ph: (519) 867-2651 Fax: (519) 867-2393

POSITION DESCRIPTION

POSITION TITLE:

Community Programs Assistant Crew Leader (NON-UNION)

REPORTS TO:

Coordinator of Community Programs

POSITION SUPERVISES:

2 Full Time Union Staff30 Part Time Non-Union Aquatic Staff5 Part Time Program Staff5 Part Time Health Club Staff

BASIC FUNCTION:

Assist with the facilitation and direct delivery of aquatic, recreation and health and fitness programs. The position will perform supervisory duties, administrative duties, direct programming, deal with public and customers, recommend, develop and implement new programs to meet community needs. The Crew Leader will measure the results of programming and staffing needs as well as any other duties deemed appropriate by the Coordinator. The Crew Leader will directly supervise all part time aquatic staff and assist in the supervision of all full-time unionized staff, program and Health Club staff.

Work is diversified, complex and requires specialized knowledge and training. Contacts are important. This position involves working evenings and weekends and occasional travel when deemed necessary. It will also involve the direct delivery of programs such as aquatics.

PRINCIPLE RESPONSIBILITIES:

- 1) Responsible for the delivery and coordination of direct programs and facility bookings.
- 2) Responsible for the facilitation of programs through our program providers.
- 3) Will ensure computer information is updated and accurate for registration and facility reservation.
- 4) Instruct advanced aquatic courses when necessary.

- 5) Support the Coordinator in recruiting, hiring, training and evaluating of staff
- 6) Schedule staff for programs and special events.
- 7) Responsible for ensuring staff are keeping proper records and statistical information pertaining to session results, attendance, and utilization is updated regularly.
- 8) Responsible for excellent customer services and professional conduct. Maintain good public and staff relations during day-to-day activities.
- 9) Effectively liaison with various stakeholders, government official and other important contacts.
- 10) Responsible to supervise the purchasing of supplies, reviewing and coding invoices, and forwarding to Coordinator for approval if necessary.
- 11) Facilitate staff meeting and training exercises to ensure current policy, procedures and health regulations are adhered to.
- 12) Reviews facility, program and staff issues and resolutions with Coordinator to ensure that programs and services are running effectively.
- 13) Assist in ensuring that programs are properly developed and implemented including the coordination of general upkeep and cleanliness of the facilities, which includes marketing, and selling of the programs.
- 14) Responsible for ensuring that staff are aware of the facilities and equipment which are required for various programs and are aware of how to properly prepare for said programs.
- 15) Perform reception, administration, aquatic and fitness staff duties as necessary.
- 16) Other duties as assigned.

EDUCATION:

Required:

- Completion of Post-Secondary education in a related field
- NLS
- Lifesaving Society Instructor
- Standard First Aid / CPR

Considered an Asset:

- Lifesaving Society Instructor Trainer
- A.S.T.
- First Aid/ CPR instructor
- NLS Instructor / Examiner certification
- Fitness certification and background or knowledge and interest in personal wellness

REQUIRED EXPERIENCE:

An appropriate education background in a related discipline with minimum of three to five years accumulated experience in a recreation / aquatic field including progressive supervisory experience. The ideal candidate will have a good understanding and experience in the direct delivery of recreation programming.

INITIAL APPROVAL

DATE REVIEWED

GRID LOCATION



POSITION DESCRIPTION

POSITION TITLE:

Operation Staff

REPORTS TO:

Coordinator of Facilities & Parks

POSITION SUPERVISES:

BASIC FUNCTION:

Working directly under the supervision of the Coordinator of Facilities and Parks Maintenance Operator is responsible for the day to day operation of the facilities associated with the Department and as required. An important aspect of this position is having a positive image on customer service.

PRINCIPLE RESPONSIBILITIES:

- 1. Responsible for maintaining the facilities with the Department and Township as necessary. This includes general repairs and maintenance items as directed.
- 2. Assists with the delivery of the arena programs by ensuring the ice schedule is on time, ice conditions, ice maintenance, painting lines, and other duties required to provide safe/enjoyable programs.
- 3. Responsible for janitorial services within the Moore Sports Complex i.e. cleaning dressing rooms, lobbies, halls, stairwells, rinks, parking lots, offices, concession booths, windows and all other areas within this department as assigned.
- 4. Responsible for inspection and logging of refrigeration plant, and various maintenance logs.
- 5. Responsible for maintenance repairs to ensure programs can continue. i.e. broken glass, lights out, plugged sewers, plumbing, electrical and construction etc.
- 6. Reports to Manager/Coordinator any ice or hall scheduling discrepancies, customer complaints, etc. Must possess the ability to deal with conflict effectively.

- 7. Assist with pool filtration and chemical balance. Must have knowledge of Pool Operating System (indoor and outdoor) and Whirlpool.
- 8. Maintains public image and responsibility to customer. Must have excellent interpersonal skills and desire for excellent customer service.
- 9. Assist with park tasks such as ball diamond maintenance, grass cutting/trimming, aerating, fertilizing, etc. as necessary.
- 10. Handles public inquiries regarding programs and services. Assists with user group request and set up.
- 11. Other duties as assigned.

EDUCATION:

Minimum Grade 12 Class B Refrigeration License Knowledge of HVAC Current First Aid/CPR and WHMIS Valid G Driver's License Propane Handling Certificate

REQUIRED EXPERIENCE:

2 years experience

INITIAL APPROVAL:

Department Head

Incumbent

CAO

DATE REVIEWED:

Operating Budget Goals & Objectives 2023

Public Works will continue to focus on a proactive mode of operation that maintains the Asset Management Target Level of Service for core assets. There will also be an ongoing attention on operational efficiency.

The general theme of the Public Works Operating Budget is that it reflects the current level of inflation that is impacting every component of work including materials, utilities, labour, services etc. CPI at the end of 2023 was 6.3%. Public Works is experiencing approximately 7-10% increases in utility costs, Insurance up over 14%, 10- 14% increases in materials, 7- 10% or more in contractor & services charges, fuel costs up 8% or more, 3% on inhouse labour with an overall average increase of about 7%.

These are the real costs of service related to maintaining the core asset level of service which residents indicated they would like to maintain – identified in the survey results completed in 2020. It is recommended that these true costs not be subsidized through the use of reserves which would be at the detriment of the longer term management/financing of assets & related services.

Additional Inflow and Infiltration Inspections (Continuation of I&I Program) provide a continued increase in sanitary system capacity that helps prevent the system from being overwhelmed & backing up, reduces pump run times & related costs. It will also identify and further eliminate illegal sanitary connections as well as a number of meter bypass issues.

2023 will be the first full year that St. Clair Township is operating the Courtright WWTP. Improvements in preventative maintenance and efficiency will continue this year. This is important as we continue to prepare for the expansion of the treatment plan.

The Water Master Plan will be a focus for 2023 which will identify pressure issues/ bottlenecks in the distribution system and recommended reinforcement of the system to ensure that we are prepared for the introduction of new industry to our system & related water requirements. This initiative will include the ongoing effort of relocating industrial meters closer to the LAWSS mains & developing/ updating related water taking agreements to ensure that we understand the maximum water use requirements as in input to the modelling exercise.

Public Works will begin development of a risk structure for core assets that will include risk ratings assigned to various assets & asset classes that will provide for the ability to further prioritize related projects as well as identify resulting risk reduction.

Objectives:

- Complete next phase of I&I Initiative Inspections in 2023
- Complete Water Master Plan & targeted industrial meter relocations
- Wastewater Capacity Review network assessment of sanitary collection system to identify bottlenecks limiting future growth

- Continue to develop the PM Program & related efficiencies at the Courtright WWTP & begin design of WWTP expansion
- Begin to develop a risk structure with risk rating assignment for core assets allowing for further prioritization of projects
- Transition to Producer Led Recycling Program work with stakeholders to ensure that St. Clair Township is not negatively impacted through the transition

Operational Highlights

<u>Roads - Up \$427,300</u>

- **Dust Control (up \$75,000).** This is due to the cost of dust control going from \$0.05/l to \$0.085 in 2022, and a estimated increase of another \$0.005 again for 2023. These costs can not be lowered, as they are tied to the contractors cost of fuel, labour, and equipment which has all increased rapidly. The quantity applied can not be lowered, as this has been tried in the past and will make the dust control ineffective.
- **Gravel Resurfacing (up \$155,000).** This is due to major increases in the cost per tonnage of gravel, plus addition of fuel surcharge per tonne (added in 2022). This budget will also raise the gravel quantity applied to 31,000 tonnes, which will bring our application rate back from 150t/km to 175t/km. Overall gravel quantity has been gradually cut over the last 15 years to buffer the per/tonne cost increases of gravel. This has caused a major impact on gravel road quality, which has been identified by the previous Council in 2022. Increasing gravel tonnage (to a goal of 200 t/km) is part of the continuous improvement plan presented to Council in June/ 2022.
- **Roadside Maintenance (up \$59,000)** this item includes multiple tasks such as grass cutting, brushing, washout repairs, ditching, culvert replacements, catch basin cleaning, etc. All items have increased approximately 9%, due to increases in materials, labour, fuel, equipment, etc
- Winter Control (up \$44,000) this item has been slowly reduced over the last 10 years to match lighter winter weather conditions occurring, but the winter of 2021/2023 was harsh enough to bring the actual costs incurred back up.
- **Safety Devices (up \$30,000)** this item includes such things as guardrails, signage, traffic signals, line painting, etc. Cost of materials, equipment and labour are driving this increase.

Waste / Recycling (up \$445,000)

- **Recycling Collection/ processing (Down \$95,000)** Recycling revenue is estimated to be down \$117,000 due to "Circular Materials" (Provincial) taking over the recycling program on July 1, 2023. Recycling expenses are also estimated to be down \$212,000 for the same reason. Therefore creating a net reduction in expenses of \$95,000.
- Curb-side Garbage Collection (up \$266,900) Changing from WM to Marcotte resulted in this increase, but also resulted in drastically better service. This also includes increases in fuel prices.

- Yard waste/ Brush collection and disposal (up \$222,000) – Changing from WM to Marcotte resulted in this increase. The price that WM was charging us was not realistic (too low) and this likely resulted in the very poor service received from WM on yard waste.

Water

- **a.** +336,909 LAWSS or 10.57% over 2022. This increase was approved by the LAWSS board.
- **b.** \pm 60,000 Materials costs are up 10% to 14% for materials (repair clamps, meters, valves, hydrants, etc.)
- c. $\pm 60,000$ St. Clair Township needs to implement a backflow preventer program. This program will ensure premise isolation at all high and medium hazard property. This is a requirement under the drinking water regulations. A detailed report and recommendation will be coming to Council in May of this year for Councils consideration. These funds will be used to perform backflow surveys.

Sanitary

- a. $\pm 40,000$ Hydro costs are up over 15%.
- b. $\pm 80,000$ Chemical costs are up over 20% (Alum, Biox).
- c. +40,000 Material costs are up 10 to 14% (electrical components, filters, oils and lubricants, diesel fuel)



BUDGET REPORT

DATE: Thursday, February 9, 2023

TO: Council

FROM: Paul daSilva, CET

RE: <u>2023 Engineering Budget Comments</u>

1. <u>Staffing</u>

Full-time staffing is currently at three. In addition to the full-time engineering staff, the Director of Public Works contributes 40%, the Asset & Work Management Specialist is at 20% and the Public Works Technician contributes 10% of their time to the Engineering Department.

Salaries and benefits have increased 6.7% over last year's budget owing mostly to collective bargaining salary increases and new employees receiving larger stepped increases in 2023. Council will note that salary expenditures were significantly lower than what was budgeted in 2022, due to staff vacancies during that time.

2. Equipment Rental

This is a fixed cost for the usage of pick-up trucks for capital projects as determined by Public Works – Operations. In 2023, this value remains unchanged from 2022.

3. Public Works Administration

The works administration expense is a cost that is billed to the Engineering Department to cover our portion of the administrative staff salaries and overhead, as well as all other office expenses including office supplies, postage, subscriptions, answering service, cell phones and radio system. It also includes the Engineering Department's portion of the Civic Centre & Computer Expenses.

The predetermined cost of the Asset Management/Maintenance Technologist and Public Works Technician positions, which fall under Public Works – Operations, are also included in this administration cost.

4. Office Supplies and Expenses

The office expense category will see a one time increase to \$40,250 to cover the costs of new GPS surveying equipment.

In a typical year, software licenses, including AutoCAD and ArcGIS make up the majority of the Office Supplies and Expenses category.

5. Training – Technical, Seminars and Workshops (Engineering Dept. ONLY)

The budget for training will be increased to \$7,000 in 2023 as we move out of the pandemic and back into in person learning. It includes the following:

<u>Professional Development</u> – Attendance to professional training and seminars (Asset management, Trenchless Technologies and Stormwater Management, etc.) are included in this total. All requested training helps maintain professional proficiency and technical awareness in the field of civil engineering.

<u>Water License Continuing Education</u> – One of our new Engineering Technologists needs to attend the mandatory Water Distribution Training to obtain their Level 1 License.

6. Capital Projects Objectives

Approximately 70% of engineering staff time is allocated to capital projects. This includes in-house engineering and coordination of outside engineered projects. Several significant capital projects are anticipated in 2023, including; Cameron Street Watermain and Road Reconstruction, Sixth Street Watermain and Road Reconstruction, Structure 44 Bridge Replacement, new watermains on Adelia Street in Brigden and Reedy Street in Port Lambton, Polymoore Drive Reconstruction, Rural Surface Treatment, Queen & Riverside pumping stations, Second Street private servicing, River Trail rehabilitation and assistance with Public Works & Community Services related projects.

7. Goals and Objectives

a) Sewer Inspection and Maintenance

The Engineering Department has been given the direction to take the lead for the necessary sanitary and storm maintenance/repairs from Operations. We are currently in the process of tendering a new 3-year contract for sewer inspections and repairs. Sewers are being CCTV inspected in the spring and repairs are completed after review and recommendation.

b) Inflow & Infiltration Program

The Engineering Department will continue to support Public Works in its initiative to reduce I&I in the wastewater system, including the processing of applications and the continued monitoring of the wastewater system to confirm desired outcomes.

c) Township Standard Drawings and Specifications

The Engineering Department continues with the updating of standard drawings and specifications. This also includes the updating of the Development Servicing Requirements. This task has been thorough and time-consuming, but has been deemed valuable by all departments.

d) Public Works Policy Updates

In recent years, the Public Works Department commenced an extensive review of all Public Works related policies with the intention to centralize and modernize our policy database. Currently, all old policies have been digitized and staff has been working to review current policies to ensure they reflect current best practices. It is our intent to bring all amended policies to Council for review and approval on an ongoing basis through 2023.

e) <u>Wastewater Capacity Review</u>

The Engineering Department has commenced a network wide assessment of our wastewater collection system to determine where capacity increases are required and where there are bottlenecks that would limit future growth. This initiative is expected to be completed in 2023.

f) <u>Courtright Regional Wastewater Treatment Plant – Environmental Assessment</u>

The Engineering Department is working closely with Jacobs Consulting to move through an intense Schedule C Environmental Assessment for the expansion of the Treatment Plant in Courtright. In 2023, many important objectives in this process will be completed including; Archaeological Assessment, Ministry of Environment Effluent Review, Public Consultation Sessions, Evaluation of Preferred Alternatives and a finally, the publishing of the full Environmental Study for public comment.

Respectfully Submitted,

Paul daSilva

Paul daSilva, CET Coordinator of Engineering

Director of Public Works

CAO

TREASURY DEPARTMENT 2023

Goals and Objectives:

- 1) To provide answers to taxpayers' inquiries in an accurate, timely and pleasant manner.
- 2) Continue development of financial policies to guide staff and Council.
- **3)** Implement iCity Online financial software for ratepayer enquire and billing which will allow ratepayers to look up their balances and history as well as make payments. This will be implemented for utility billing at the same time.
- 4) Work with Asset Management committee in completing and updating the asset management plan and convert tangible capital asset data from excel to the asset management system.
- 5) Ensure proper internal controls systems are operating effectively.
- 6) Continue with the development and training of staff.
- 7) Suggest to other departments ways to reduce costs and increase revenues.
- 8) To ensure taxes are collected in an efficient and timely manner.
- 9) Perform proactive assessment base management reviews on property tax assessment.
- 10)To ensure Council and departments have all the financial information that are needed to ensure value for money, accountability, transparency, and risk management.

Education - Conference and Training Programs:

- 1) AMO/MFAO seminars / webinars.
- 2) Municipal Finance Officers' Association of Ontario (MFOA) seminars / webinars and/or conferences.
- 3) Ontario Municipal Tax and Revenue Association (OMTRA) seminars / webinars and/or conferences.
- 4) Canadian Payroll Association, OMERS, and other payroll related seminars / training and/or conferences.
- 5) Chartered Profession Accountant (CPA) seminars / webinar and / or conferences.
- 6) Municipal Information Systems Association seminars / training and/or conferences for information technology employees.



Chief Richard Boyes **392 Lyndoch St** • Corunna, ON N0N 1G0 Phone: 519-481-0111 Fax: 519-481-0112

2023 GOALS And Objectives

Mission Statement

The mission statement of the St Clair Township Fire Department is to minimize loss of life and human suffering, protect property and prevent environmental damage within the Township of St Clair. The St Clair Township Fire Department will continue to engage the community, improve equipment and techniques, and follow recognized standards of professionalism and compassion to meet this mission.

We will meet our mission by providing the following.

Outstanding Service

As an organization, we will endeavour to meet or exceed our citizen's and customers' expectations of the fire department.

Public Safety

We will enhance public safety by minimizing the impact of fire, personal injury, and property loss by conducting fire safety education, fire inspections, and disaster preparedness programs.

Firefighter Safety

Our number one goal will always be firefighter safety. We will develop strategies and implement training programs to enhance firefighter safety as an organization.

Manage and Mitigate the Risk

We will develop a process of identifying, analysing, evaluating, and prioritizing risks to public safety to assist in decisions about providing fire protection services.

Fiscal Responsibility

The Fire Department will be fiscally responsible for Township funding and make prudent financial decisions. The budget accounts have been changed to reflect revenues and expenses accurately.

Education and Training

We will train our personnel to meet the mandatory certification requirements and continuously upgrade their skills and professional development.



Chief Richard Boyes **392 Lyndoch St**• Corunna, ON N0N 1G0

Phone: 519-481-0111 Fax: 519-481-0112

Emergency Preparedness

An integrated emergency management system that protects lives, property and the environment through mitigation, preparedness, response, and recovery from all natural and manufactured hazards.

2023 Budget Summary

The 2023 fire department budget reflects the funding needed to meet its mandate. This year's budget is a status quo budget. There are no changes to the service delivery model approved by Council.

The proposed 2023 budget is a 19.57% increase from the 2022 approved budget resulting in a 2.84% of the overall municipal budget increase.

The 2023 budget reflects a significant change in how our costs are apportioned to each account. New accounts have been created, and other accounts have been consolidated to ensure that each activity has the actual costs apportioned to it. This process was implemented during the 2022 fiscal year. These changes are visible in the 2023 budget, where some accounts have significant overages and, in some cases, show no budgeted amount but a significant actual cost. Before the 2023 budget, each fire station had duplicate accounts for specific items, such as uniforms, portable radios, etc. These accounts have been consolidated into one primary account in the fire department administration section. There is no need for all six stations to have an individual account for the same item.

All 2022 costs have increased due to inflation and have been considered in all the 2023 accounts.

The accounts shown below indicate a significant change from the 2022 budget amount or actuals.

Revenues

MTO cost recovery has increased due to an increase in responses.

Fire Marque, cost recovery items, and industry are additional sources of revenue.

Expenses

Salaries and benefits

One change is the addition of the 3rd Deputy Fire Chief's salary and benefits; other cost increases in this account are due to increased benefit costs and salary increases.



Chief Richard Boyes **392 Lyndoch St**• Corunna, ON NON 1G0

Phone: 519-481-0111 Fax: 519-481-0112

Fire Prevention Personnel

This is for our Paid Per Call firefighters to assist with public education.

Office Expenses

This consolidated account contains office supplies, office equipment leases and maintenance, cell phones, radio system yearly costs, telephones and subscriptions and publications.

Vehicle Expense

The addition of the 3rd Deputy Fire Chief vehicle and fuel and maintenance

Drone Expense is the cost of maintaining the team, such as equipment for the operators, training, and licenses.

Portable Radio

This account now consolidates all the vehicle radios, portable radios, and pagers.

Replacement Equipment

Bunker gear, helmets, gloves/ balaclavas, boots, battery fans, new green foam for industrial applications, replacement hose, gas monitors, SCBA holders, generator, and hose fittings.

Equipment Testing and Repairs.

This account includes undercoating, pump testing, ladder testing, vehicle safeties, aerial maintenance and testing, SCBA testing, breathing air compressor testing, hose testing, command unit wiring, and small engine maintenance.

Dispatch Service

The yearly cost of dispatch services has factored in the change of dispatch providers.

Seminars and Training

Fire service seminars have returned, and more training courses are being provided to staff for professional development.

Training

Firefighter and officer training courses as per mandatory certification requirements

Recruit Training

Training of recruits to meet the new mandatory NFPA Standards



Chief Richard Boyes 392 Lyndoch St • Corunna, ON N0N 1G0 Phone: 519-481-0111 Fax: 519-481-0112

Fire Stations

As mentioned above, changes have been made to how the costs are being entered into the station accounts. The accounts that show zero have been consolidated, and the costs are now in the fire administration section.

Wages

The wages were reduced in 2022 due to 2021 actuals being lower due to COVID. As we moved away from COVID, the activities in the fire stations increased, and the cost of the firefighters' wages returned to pre-pandemic amounts. \$81,926 was removed from the 2022 budget, but this cost returned as normal fire station activities returned. The 2023 numbers reflect the 2022 actuals for wages. This represents approximately .46% of the 2023 increase.

Benefits

Costs have increased due to premium increases.

Truck and Pump

Expenses are based on 2022 actuals.

Building

Expenses are based on 2022 actuals.

Emergency Planning

The costs shown in various accounts have been decreased to contain costs, and emergency management activities throughout the year will be limited. The emergency management function must still be maintained to meet mandatory provincial standards.

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1				0.	0	0.1		0.11		0.
2										
3			2019	2020	2021	2022	2022	2023	2023	2023
4			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
5			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
6										
7		COUNCIL EXPENDITURES								
8										
9	12-310050-0015	Payroll Costs	203,077	195,575	200,113	205,263	205,506	212,699		212,699
10 11	12-310200-4880	Staff Recreation	4,800	5,000	2,000	7,392	5,000	7,400		7,400
12	12-310200-4000	Stall Recleation	4,000	5,000	2,000	7,392	5,000	7,400		7,400
13	12-310200-0250	Community Paper (1)	53,000	58,000	25,000	17,135	29,000	19,700		19,700
15	12-310200-0230		55,000	50,000	20,000	17,100	23,000	13,700		13,700
17	12-310200-1010	Civic Centre Expense	13,000	13,000	14,000	17,678	14,000	15.500		15,500
18	12 010200 1010		.0,000	10,000	,	,0.0	. 1,000	10,000		.0,000
19	12-310200-2330	Insurance	6,200	7,000	11,000	13,710	12,774	15,700		15,700
20										
21	12-310200-3090	Mileage	14,000	14,000	8,000	6,768	7,000	10,500		10,500
22										
23	12-310200-1597	Heritage Committee-Expenses	5,000	5,000	0	,	5,000	10,000		10,000
24	11-310200-1595	Heritage Committee-income	0	0	0	-1,377	0	0		0
25										
28	12-310100-0130	Conferences & Conventions	37,000	37,000	15,000	28,581	15,000	28,600		28,600
29	10 010000 0000		0.000	0.400	5 000	5 000	0.450	5 000		5 000
30 31	12-310200-3060	Memberships	6,000	6,100	,	.,	9,150 St. Lawrence C	5,000		5,000
32	12-310200-1190	Close meeting investigator	500	1,900			31. Lawrence Cl 1,200	1,200		1 200
33	12-310200-1190		500	1,900	1,900		1,200	1,200		1,200
34	12-310200-1190	Integrity Commissioner	2,000	2,000	2,000		1,000	1,000		1,000
39	12 010200 1100		2,000	2,000	2,000		1,000	1,000		1,000
40		Strategic Plan Expenditures					25,000	35,000		35,000
41		Deferred Revenue (Consultant)					-25,000	-35,000		-35,000
42										
43	12-310250-3090	Accessibility Committee	500	500	500		500	500		500
44										
45		Miscellaneous								
46	12-310200-5485	Computer			6,000	13,567	6,000	1,000		1,000
47	12-310200-1010	Computer Council chambes-one time		0.000		2,032				
48	12-310200-3040	Meals	4,000	3,000	1,000	680	500	700		700
49 51	12-310150-2280 12-310200-5480	Certificates & Flowers	500	500 2,800	500 3,500		2,000 4,700	2,100 3,500		2,100
51	12-310200-5480	Cell & Internet	1,500 5,000	,	,		,	,		3,500
52	12-310150-0360	Service Awards Special events	5,000	6,000	5,000	23,380 5,751	10,000 0	12,000		12,000
54	12-310200-4770	Other	9,000	9,500	9,500	,	1,000	1,000		1,000
55	12-010200-1700		3,000	3,000	3,500	7,192	1,000	1,000		1,000
56		TOTAL EXPENDITURES	365,077	366,875	310,013	371,260	329,330	348,099	0	348,099
57			,		,	,	,			,
58										
59		Note (1) This is financed from St. Clair E	ducation and En	vironment Fund	please see Ger	Adm Special -	Financing activit	ties		
· · · · ·							v			l

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	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
60		2	02	01	0111	011	UQ	ÖN	00	01
61			2019	2020	2021	2022	2022	2023	2023	2023
62			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
63		GENERAL ADMINISTRATION	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
64										
65		REVENUE								
66	11-710300-2780	Lottery Licenses etc.	6,000	6,500	6,300	5,781	5,500	5,800		5,800
68	11-710200-3600	Penalty & Interest	220,000	210,000	210,000	165,480	185,000	175,000		175,000
69	11-710350-4510	Service Charge-NSF,Maps etc	1,500	2,000	2,000	1,568	2,000	1,600		1,600
70	11-710450-4270	Misc. Revenue	2,000	2,000	1,000	5,625	2,000	5,600		5,600
71	11-710450-3620	Natural Resources Leases	30,000	25,000	32,000	26,682	32,000	26,700		26,700
72	11-330025-5580	Reserves - Election & Insurance	0	0	0	39,378	39,378	0		0
74	11-710450-5580	Reserves - Year End Surplus				200,000	200,000	0		0
75	11-710450-5155	POA Administration	200	100	100		100	0		0
76	11-710450-5150	Tax Certificate	21,000	21,000	21,000	20,235	25,000	20,200		20,200
77										
78		Total Revenue	280,700	266,600	272,400	464,749	490,978	234,900	0	234,900
79				· · ·				· · · ·		
80		EXPENDITURES								
81	12-330050-0015	Payroll Costs	974,340	1,013,718	1,032,154	1,047,700	1.081.000	1,250,362		1,250,362
82		Payroll-Safety/HR Consultant	8,000	45,000	45,000	56,663	52,800	58,600		58,600
83		Office Expense/Lease	48,000	46,000	50,000	50,003	46,000	48,000		48,000
84		Civic Centre & Computer Expense	85,000	108,000	115,000	148,014	110,000	130,000		130,000
85		Postage & Delivery Chg	15,000	18,000	17,000	148,014	16,200	15,600		15,600
86		Audit Fees	32,000	36,500	36,000	38,969	36,000	39,000		39,000
87	12-330200-2600	Legal Fees	20,000	15,000	15,000	25,290	20,000	25,300		25,300
89	12-330300-2330	Insurance-Administration	26,000	26,000	33,500	45,141	40,400	51,700		51,700
90	12-330300-2340	Insurance Claims	15,000	15,000	10,000	16,455	20,000	16,000		16,000
91	12-330100-3329	Adm covid	10,000	13,000	2,000	8,469	6,000	10,000		10,000
92	12-330500-5650	Election - Provision for Reserves	13,000	13,000	13,000	0,400	0,000	13,000		13,000
93	12-330475-3330	Election Expense	0	1,000	1,000	69,313	52,378	0		10,000
94		Mileage	15,000	1,500	500	491	500	500		500
95		Advertising	2,000	2,000	3,000	288	4,500	2,000		2,000
96		Advertising-Job Vacancies	1,000	1,000	1,200	8,815	2,000	6,000		6,000
97	12-330477-2690	I Compass - Clerk Document Mgt	7,200	7,550	7,700	7,845	8,000	8,000		8,000
98	12-330450-0130	Seminars, Education, Training	11,000	13,000	8,000	12,878	5,000	13,000		13,000
99	12-330480-5000	HR Administration-Subscription	4,600	4,600	3,800	32,261	31,500	32,300	22,375	54,675
100	12-330500-3040	Meals	500	500	200	302	200	300	,010	300
101		Memberships	6,500	6,500	5,200	5,719	8,000	6,500		6,500
103	12-330700-7777	Amortization	19,860	19,860	19,860	19,860	19,860	19,860		19,860
104	12-410700-7777	Amortization for Civic Centre	47,676	47,676	47,676	47,676	47,676	47,676		47,676
105	12-330500-1760	Miscellaneous	3,000	3,000	4,000	5,763	3,000	4,500		4,500
106			2,000	2,000	.,500	2,100	2,500	.,000		.,500
107		TOTAL EXPENDITURES	1,354,676	1,444,404	1,470,790	1,663,712	1,611,014	1,788,198	22,375	1,810,573
108										
109		NET EXPENDITUES	1,073,976	1,177,804	1,198,390	1,198,963	1,120,036	1,553,298	22,375	1,575,673

	Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
110										
111			2019	2020	2021	2022	2022	2023	2023	2023
112		GENERAL ADMINSTRATION SPECIAL	BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
113			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
114										
115		FINANCING EXPENDITURES of Counc	il Donations &	Other Initiative	es					
116										
122	12-330250-1610	Employee Assistant Program	5,200	7,000	5,000	10,917	2,500	7,000		7,000
124	12-330500-3590	Pay Equity Review	2,000	3,000	3,000	1,202	3,000	2,000		2,000
126	12-310200-1590	Donations (1)	129,220	180,000	75,000	95,189	58,919	104,064		104,064
127	12-310200-1595	River Trail donation (1)	50,000	100,000	10,000	66,116	46,000	66,000	-66,000	0
131										
132										
133			186,420	290,000	93,000	173,424	110,419	179,064	-66,000	113,064
134										
135		NET EXPENDITURES	186,420	290,000	93,000	173,424	110,419	179,064	-66,000	113,064
136										
137										
138		FINANCING ACTIVITIES - REVENUES								
139										
141	11-310200-5580	Donations/others finance from reserves	285,399	387,824	151,124	214,043	175,384	236,514	-66,000	170,514
147	11-710435-2030	Restart Grant (COVID)			184,810	262,198	262,198	0		0
150										
151		NET REVENUES	285,399	387,824	335,934	476,241	437,582	236,514	-66,000	170,514
152										
153										
154		Note 1 - Council donation, St. Clair River	Trail, St. Clair B	eacon and Moo	re Presbyterin F	oundation				
155	12-310200-1590	Breakdown - Council Donation	129,220	180,000	75,000	95,189	58,919	104,064	0	104,064
156	12-310200-1595	- St. Clair River Trail	50,000	100,000	10,000	66,116	46,000	66,000	-66000	0
157	12-310200-0250	- St. Clair Beacon	53,000	58,000	25,000	17,135	29,000	19,700		19,700
158	12-360100-3170	- Moore Presbyterian Foundation	15,000	17,600	17,600	14,110	15,000	15,000		15,000
159	12-360200-1760	- Health Building	23,179	32,224	9,124	20,224	11,465	16,750		16,750
162	12-360100-0871	- Cemeteries Abandon capital repairs	15,000	15,000	15,000	1,269	15,000	15,000		15,000
163										
164		Total finance from education and envi	285,399	402,824	151,724	214,043	175,384	236,514	-66,000	170,514
165										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
166	7.			0.	0	0.1		0.1		
167		GENERAL ADMINISTRATION - PROP	ERTY TAXES &	OTHER						
168				-						
169			2019	2020	2021	2022	2022	2023	2023	2023
170			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
171			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
172										
173		REVENUES								
174	11-710100-5360	Supplementary Taxes	220,000	210,000	210,000	263,401	200,000	260,000		260,000
175	11-710450-5180	Tax Sales Cost Recovery	4,000	3,000	2,000	1,470	2,000	1,500		1,500
176	11-710400-2430	Investment Income	230,000	300,000	260,000	426,443	290,000	450,000		450,000
177						-				
178		Total Revenue	454,000	513,000	472,000	691,314	492,000	711,500	0	711,500
179										
180		EXPENDITURES								
181										
182	12-720050-5360	Taxes Written-ARB, 442's & etc	130,000	150,000	180,000	313,378	160,000	180,000		180,000
183	12-720100-5200	Tax Commercial write off council			0	-10,866	0	0		0
184	12-720150-5200	Taxes Written-Vacancy Rebate	45,000	47,000	0		0	0		0
185	12-720300-0235	Advertising	0	0	1		0	0		0
186	12-720300-5180	Tax Sales Cost	3,000	1,500	1,500		2,000	1,000		1,000
187	12-720300-2630	Legion Rebates	4,400	4,500	4,000	1,518	0	1,500		1,500
189	12-720300-5440	Township own property Taxes	500	500	200		500	500		500
191	12-720200-0450	Interest & Bank Charges	2,500	1,000	3,000	2,745	5,000	3,000		3,000
193										
194		TOTAL EXPENDITURES	185,400	204,500	188,701	306,775	167,500	186,000	0	186,000
195										
196		NET (REVENUES) EXPENDITUES	-268,600	-308,500	-283,299	-384,539	-324,500	-525,500	0	-525,500
197										
198										
199		OTHER LARGE REVENUES								
200										
201										
202	11-710425-2020	OMPF (Formely CRF)	609,300	609,300	710,300	714,800	714,800	736,600		736,600
203										
204										
205	11-710250-3755	Regular PIL (Payment in Lieu)	658,000	658,000	677,802	718,338	607,585	801,786	0	801,786
206										
208	11-710250-0140	Reserve in AP for OPG appeal	-66,360	-186,360	-236,360	-121,931	-121,931	-236,360		-236,360
209										
210		Net GIL -	591,640	471,640	441,442	596,407	485,654	565,426	0	565,426
211										
212										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
213									`	
214										
215		NET CAPITAL FINANCE FROM REVEN	UE FUND							
216										
217										
218			2019	2020	2021	2022	2022	2023	2023	2023
219			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
220			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
221										
222		Expenses								
223		Capital Exp /Current Revenue-Approved	12,180,964	15,334,115	15,969,607	16,598,147	16,598,147	21,403,945	-593,828	20,810,117
225										
226										
227		Revised Capital Expenditures	12,180,964	15,334,115	15,969,607	16,598,147	16,598,147	21,403,945	-593,828	20,810,117
228					. <u> </u>					
229										
230		Revenues								
231		Contribution from Reserves	5,923,846	6,225,724	7,209,998	6,412,107	6,412,107	10,232,180	560,000	10,792,180
232		Contribution from Deferred Revenues	0	100,000	0	318,000	318,000	663,881		663,881
233		Federal Grant	3,857,383	898,242	629,125	576,740	576,740	466,163		466,163
234		Provincial Grants	0	1,355,789	1,000,000	2,492,816	2,492,816	2,737,711		2,737,711
235		External Debenture	0	0	0	3,500,000	3,500,000	3,500,000		3,500,000
236		Commutation and Donations	0	4,478,876	4,855,000	100,000	100,000	102,000		102,000
237		Contribution from External sources	0	0	0	923,000	923,000	1,323,000		1,323,000
238										
239			9,781,229	13,058,631	13,694,123	14,322,663	14,322,663	19,024,935	560,000	19,584,935
240										
241		NET CAPITAL FINANCE FROM								
242	12-720275-0800	CURRENT REVENUE	2,399,735	2,275,484	2,275,484	2,275,484	2,275,484	2,379,010	-1,153,828	1,225,182
243										
244										
245										
246										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
247										
248		ST. CLAIR CIVIC CENTRE								
249										
250		CIVIC CENTRE EXPENSES	2019	2020	2021	2022	2022	2023	2023	2023
251			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
252		EXPENDITURES	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
253						-				
258	12410080-1090	Complex Facility Mgmt	5,500	5,500	5,500	5,496	5,500	5,500		5,500
260										
261	12-410150-5480	Telephone/Fax	19,000	19,000	15,000	20,556	19,000	21,000		21,000
262	12-410250-1230	Contract Services	1,000	1,000	1,000		1,000	0		0
263										
264	12-410100-2450	Janitorial Services	25,000	25,000	25,000	21,826	23,000	30,000		30,000
265	12-410100-2460	Janitorial Supplies	0	3,000	3,000	5,976	3,000	7,000		7,000
266										
267	12-410150-2250	Hydro	26,000	26,000	21,000	29,719	26,000	31,500		31,500
268	12-410150-2200	Heat	2,500	2,500	7,000	3,706	2,500	4,000		4,000
269	12-410150-5950	Water/Sewer	5,000	7,000	8,000	5,763	7,000	7,000		7,000
270	12-410250-3329	Covid					2,000			0
271	12-410250-0710	Building Security	1,000	1,000	1,000	629	1,000	2,500		2,500
272	12-410250-2330	Insurance	3,350	3,350	4,600	5,638	6,000	6,500		6,500
273	124-102502-3030	Material			0		0	0		0
274	12-410250-2880	Mtce & Repairs	15,000	15,000	15,000	32,005	20,000	25,000		25,000
275	12-410250-1760	Other expenses	500	500	0	31,670	25,000	0		0
277	12-410250-2150	Ground Maintenance	12,000	12,000	12,000		12,000	12,000		12,000
278	12-410250-2175	Health & Safety	1,000	1,000	1,000		1,000	1,000		1,000
279	12-410450-0130	Energy Efficiency Registration	0	0	0		0	0		0
280	12-410250-1090	Interdepartment Charge		17,500	5,000	14,367	22,000	25,000		25,000
282	12-410700-7777	Amortization	48,000	48,000	48,000	47,676	48,000	48,000		48,000
285										0
286										
287		Interdepartment charge Negative offse	164,850	187,350	172,100	225,027	224,000	226,000	0	226,000
288										
289		Less: Amortization	48,000	48,000	48,000	47,676	48,000	48,000	0	48,000
290									-	
291	12-410200-2370	Civic Centre to be recovered to other dep	116,850	139,350	124,100	177,351	176,000	178,000	0	178,000
292										

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293	<i>/</i> \	5	02	01	0111	011	04	ÖN	00	01
294		INFORMATION TECHNOLOGY								
295										
296			2019	2020	2021	2022	2022	2023	2023	2023
297			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
298			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
299						,				
300	12-450000-0015	Computer wages and Benefit	70,000	99,000	99,000	99,984	73,100	100,000		100,000
301		Computer Purchased	26,000	40,000	25,000	39,810	22,700	31,300		31,300
302		Computer Maintenance	15,900	15,900		66,296	16,000	66,300		66,300
303		Accomodation	1,400	1,100	1,100	,	1,100	1,100		1,100
304		Inside engineering	,	,	,		0	0		0
305		Mileage	1,600	500	2,000		1,300	1,650		1,650
306		Membership	,	170	200	171	0	200		200
307		Internet Cost\fibre	33,900	35,200	36,000	40,828	39,200	40,800		40,800
309		Computer Covid expenses	,	,	20,000	,	20,000	0		0
310	12-450000-2370	Interdepartent billing for computer service	-177,700	-285,400	-286,700		-305,000	-375,950		-375,950
311	12-450000-5962	Web site expenses	900	800	900	4,222	6,700	1,000		1,000
312		Computer Licenses	13,000	77,730	90,000	117,976	108,400	118,000		118,000
315	12-450000-4110	Registration Seminars			1,500	300	1,500	600		600
316	12-450000-6020	Internal wages-Computer Maint	15,000	15,000	15,000	15,000	15,000	15,000		15,000
317										
318		TOTAL INFORMAT. TECHNOL.	0	0	20,000	384,587	0	0	0	0
319										
320										
321		ASSET MANAGEMENT STEERING CO	MMITTEE							
322										
323			2019	2020	2021	2022	2022	2023	2023	2023
324			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
325			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
326										
327	12-430000-0130	Seminar	2,000	1,000	1,000		1,000	1,000		1,000
328	12-430000-1760	Other expenses				11,397	0	11,400		11,400
329		Tuition and Books	500	0	0		0	0		0
330	12-430000-3090	Mileage	500	0	0		0	0		0
331	12-430000-2370	Interdepartment billing	-3,000	-1,000	-1,000		-1,000	-12,400		-12,400
332										
333		TOTAL MGT STERRING COMMITTEE	0	0	0	11,397	0	0	0	0
334										
335										
336										

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337	Л	6	UL	01	OM		00	UIX	00	01
338		EMERGENCY SERVICE BUILDING CO	ST							
339		(Includes building cost for fire chief)								
340			2019	2020	2021	2022	2022	2023	2023	2023
341			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
342			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
343		REVENUES	ATTROVED	ATTROVED	ATTROVED	Treininary	ATTROVED			ATTROVED
344	11-260050-3370	OPP Rental Revenues	96,200	97,207	99,161	100,152	97,207	102,000		102,000
345	11-260050-4270	Rental other non OPP tenant	0	1,200	1,200		1,200	102,000		102,000
346	11-260050-4270	Donation - Joel Hookey	0	1,200	1,200		1,200	0		0
347	11-200000-1000	Donation - boot hookey								
348			96.200	98,407	100,361	100.152	98,407	102.000	0	102,000
349		EXPENDITURES	00,200	00,401	100,001	100,102	00,401	102,000		.02,000
350		EXPENDITORES								
351	12-260105-1090	Complex Facility Management	5,500	5,500	5,500	5,496	5,500	5,500		5,500
352	12-260105-2370	Complex Interdepartment Charge	4,000	7,500	7,500	4,183		5,000		5,000
353			.,	.,	.,	.,	.,	-,		-,
354	12-260115-0710	Building Expenses	1,500	0	0		0	0		0
355	12-260115-0710	Fire Adm-back entrance	0	0	0		0	0		0
356	12-260115-1090	Ground Maint	5,000	7,500	7,500	6,100	-	7,500		7,500
357			-,	.,	.,	-,	.,	.,		.,
358	12-260117-2250	Utilities	23,500	37,500	50,000	31,532	53,000	44.500		44,500
359	12-260110-2450	Janitorial	9,500	10,500	10,500			17,900		17,900
360	12-260107-2330	Insurance	6,000	6,600	6,600	8,699	6,600	10,000		10,000
361			.,		.,		.,	.,		.,
362	12-260103-0910	Interest on Loan	30,455	30,000	30,000	23,006	30,000	30,000		30,000
363	12-260103-0920	Principal on Loan	47,152	47,000	47,000	54,192	47,000	47,000		47,000
364			,		,		,	,		,
365	12-260115-1230	Contract Services	500	500	500	1,460	500	500		500
366	12-260115-2880	EOC Maintenance & Repairs	10,000	15,000	15,000	20,667	20,000	25,000		25,000
367		·								
368	12-260115-3810	Other Expenses	5,000	5,000	5,000	1,329	5,000	0		0
371	12-260119-7777	Amortization	42,000	42,000	42,000	42,000	42,000	42,000		42,000
372										
373	12-260117-5480	Telephone	0	0	0		0	0		0
374										
375	12-260118-4270	Less: Charge to Fire department	-20,000	-20,000	-20,000	-20,004	-20,000	-20,000		-20,000
376										
377										
378			170,107	194,600	207,100	183,222	215,100	214,900	-	214,900
379										
380		NET EXPENDITURES	-73,907	-96,193	-106,739	-83,070	-116,693	-112,900	0	-112,900
381				,	,		,	,		
001			1	1		1	1		1	

	Α	В	CE	CI	CM	CN	CQ	CR	CS	СТ
382										
383		POLICING	2019	2020	2021	2022	2022	2023	2023	2023
384			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
385			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
386										
387	11-258050-3810	Revenues - POA	54,000	54,000	54,000	54,287	54,800	54,800		54,800
388		Province Cannabis grant	13,169	0	0		0	0		0
389		Opp Lambton surplus		0	0		0	0		0
390	11-258050-3812	Rev.Court Security Re-imbursement	2,500	10,000	10,000		0	0		0
391										
392		Total Provincial Revenues	69,669	64,000	64,000	54,287	54,800	54,800	0	54,800
393										
394	12-258100-1240	Policing (OPP)	2,128,289	2,155,474	2,214,474	2,235,146	2,221,039	2,232,414		2,232,414
397	12-258100-3030	Lambton County Extra Levy		0	15,000		0	0		0
398	12-258100-3800	Prior year Policing cost overage	-5,000	50,712	25,000	54,773	14,943	25,000		25,000
399										
400		TOTAL OPP COST	2,123,289	2,206,186	2,254,474	2,289,919	2,235,982	2,257,414	0	2,257,414
401										
402		Net OPP COST for property taxes	2,053,620	2,142,186	2,190,474	2,235,632	2,181,182	2,202,614	0	2,202,614
403										
404										

409 1	СТ	CS	CR	CQ	CN	СМ	CI	CE	В	А		
407 Actual BUDGET BUDGET <th></th>												
409 ACCOUNT NO. APPROVED APPROVED Preliminary APPROVED INTAL PROPOSED 410 11/205050-1500 Misc Donation 3.000 3.000 3.000 2.000 3.000 2.000 3.000 3.000 2.000 3.000 3.000 3.000 3.000 3.000 3.000 3.000 3.000 3.000 4.00 3.000 4.00 3.000 3.000 4.00 3.000 4.00 3.000 4.00 <	2023			-	-				ST CLAIR FIRE DEPARTMENT			
409 1	BUDGET										-	
410 11 11.205050-1590 Misc Donation 3.000 3.000 3.000 1.970 3.000 2.000 411 11.205050-4270 Cher Revenues -Inspection 0	APPROVED	PROPOSED	INITIAL	APPROVED	Preliminary	APPROVED	APPROVED	APPROVED	ACCOUNT NO.			
411 11.2050-4270 Other Revenues -Inspections 0 0 0 2,170 2,000 3,000 413 11.20505-4271 Fire Marque Reovery 10,000 10,000 8,000 8,000 8,000 413 11.20505-4271 Fire Marque Reovery 10,000 2,000 2,000 10,000 10,000 416 11.20505-020 Federal Gant Summer Student 2,000 0 2,000 10,000 417 11.20505-023 MTO Revenue 388,324 388,324 386,324 <	2,000		2 000	2 000	1 070	2 000	2 000	2 000	Miss Denstion	11 205050 1500		
412 11-20506-4271 Fire Emergency Co-ordinator 5,000 5,000 8,000 8,000 8,000 415 11-20506-4272 Fire Marque Recovery 10,000 2,000 2,000 10,000 8,000 8,000 8,000 10,000 12,000 10,000 12,000 10,000 11,000 12,000 10,000 11,010 11,010 11,	2,000		,	,	,	,	,	,				
413 11-205050-427 Fire Margue Resovery 10,000 10,000 2,000 2,000 8,000 415 11-205050-2007 Federal Grant Summer Sludent 2,000 2,000 11,000 12,000 416 11-205050-2003 Federal Grant Summer Sludent 2,000 0 0 0 0 0 0 0 0 0 0 0 0 11,000 11,0100 11,0100 11,0100 </td <td>3,000</td> <td></td> <td></td> <td>,</td> <td>2,170</td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td></td>	3,000			,	2,170	-	-					
415 11-20500-2000 Federal Grant Summer Student 2.000 2.000 6.144 11.000 12.000 416 11-205000-2003 MTO Revenue 3.000 3.000 0 12.055 310.000 11.000 417 11-205000-5300 Fire Special Area Rate 388.324	8,000		\$,	,	-,	· ·			
416 11-20509-2032 MTO Revenue 3.000 3.000 0 12-205 11.000 11.000 418 11-20509-3510 Torkincial Rescue Donation 0 6.000 0 12-595 11.000 11.000 418 11-20509-5360 Fire Special Area Rate 388,324 388,324 388,324 388,324 388,324 388,324 388,324 388,324 443,324 0 4201 TOTAL REVENUE 411.324 417,324 406,324 388,910 425,324 434,324 0 421 Expenditude 50.000 398,949 489,000 578,952 623,259 713,034 424 12-20550-5015 Fire Prevention A Promotions 7,000 9,000 131,395 61,000 102,500 430 12-20530-5015 Fire Prevention Officer 0 0 0 844 0 6,000 430 12-20530-5005 Fire Prevention Officer 0 0 0 844 0 6,000 430 12-20530-5005 Fire Special Area 78 9,000 <td>12,000</td> <td></td> <td>- ,</td> <td></td> <td>6 144</td> <td></td> <td></td> <td>,</td> <td></td> <td></td> <td>-</td>	12,000		- ,		6 144			,			-	
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422 EXPENDITURES	,		,	,	398,910	406,324	,	,			420	
EXPENDIVRES Expension	<u>`</u>		,	,	,	,	,				421	
122 12-205050-0015 Payroll 352,000 398,049 489,000 578,952 623,259 713,034 12-205050-015 Fire Prevention & Promotions 7,000 7,000 9,000 5,933 9,000 9,000 421 12-205050-015 Fire Prevention Officer 0 0 0 844 0 6,000 422 12-205300-110 Emergency Service Occupancy Expense 20,000 20,000 20,000 20,000 20,000 20,000 431 12-205300-2376 Computer Charges 9,000 14,000 15,000 19,270 18,300 19,000 433 12-205200-1304 Vehicle Expense 13,000 3,000 3,000 3,000 4,44 4,600 4,000 433 12-205200-1304 Vehicle Expense 3,000 3,000 3,000 3,000 3,000 4,144 4,600 4,000 433 12-20510-3809 Portable Radio 1,000 2,000 2,200 2,500 6,000 12-20530-460P									EXPENDITURES			
424 12:205300-1580 Fire Prevention & Promotions 7,000 9,000 5,933 9,000 9,000 425 12:20505-0015 Fire Prevention Officer 0 0 844 0 6,000 427 12:205150-3330 Office Expense 24,000 40,000 13,395 61,000 102,500 431 12:205300-1010 Emergency Service Occupancy Expense 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 430 12:205300-2376 Computer Charges 9,000 14,000 15,000 19.270 18,300 19,000 433 12:205200-1360 Vehicle Expense 3,000 3,000 3,000 4,144 4,600 4,000 433 12:205200-1360 Vehicle Expense 5,000 13,000 13,000 13,000 13,000 13,000 13,000 13,000 13,000 14,000 443 12:205300-130 Equipment Replacement 9,000 110,000 12,500 6,2170 3,000 444 12:205300-1360	713,034		713,034	623,259	578,952	489,000	398,949	352,000		12-205050-0015		
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430 12-205300-1010 Emergency Service Occupancy Expense 20,000 433 12-205300-5300 Vehicle Expense 3,000 4,000 4,000 4,000 4,000 4,000	6,000		6,000	0	844	0	0	0	Fire Prevention Officer	12-205055-0015	425	
431 12-205300-2376 Computer Charges 9,000 14,000 15,000 19,270 18,300 19,000 432 12-205300-5060 Other Supplies 3,000 3,000 3,000 4,144 4,600 4,000 433 12-205200-1940 Vehicle Expense 13,000 13,000 13,000 13,000 3,000 3,000 4,144 4,600 4,000 435 12-20520-1940 Vehicle Expenses 5,000 5,500 6,000 2,500 6,000 436 12-20530-4060 Postage 3,000 3,000 3,000 3,000 3,000 3,000 4,400 437 12-20530-4060 Portable Radio 1,000 2,000 2,259 2,350 3,000 440 12-20530-4360 Fire Dispatch Service 10,000 10,000 9,897 10,000 46,000 444 12-20530-4360 Insurance 3,000 3,400 3,600 5,578 5,250 6,030 444 12-20530-3050 Medi	102,500		102,500	61,000	131,395	40,000	40,000	24,000	Office Expense	12-205150-3330	427	
431 12-205300-2376 Computer Charges 9,000 14,000 15,000 19,270 18,300 19,000 432 12-205300-5060 Other Supplies 3,000 3,000 3,000 14,144 4,600 4,000 433 12-20520-1940 Vehicle Expense 13,000 13,000 13,087 29,500 20,000 435 12-205210-2880 Drone Expenses 5,000 5,500 6,000 2,500 6,000 437 12-205300-4800 Postage 3,000 3,000 2,000 2,259 2,350 3,000 437 12-205300-4800 Portable Radio 1,000 2,000 2,259 2,350 3,000 440 12-205300-4800 Fire Dispatch Service 10,000 10,000 9,897 10,000 45,000 444 12-20530-4670 Social Gathering 5,500 6,000 6,000 10,338 6,000 9,000 444 12-20530-4670 Insurance 3,000 3,400 3,800 5,788	20,000		20,000	20,000	20,004	20,000	20,000	20,000	Emergency Service Occupancy Expense	12-205300-1010	430	
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437 12-205300-4060 Portable Radio 1,000 2,000 2,000 22,529 2,350 30,000 438 12-205300-1730 Equipment Replacement 90,000 110,000 125,000 62,911 132,000 164,000 440 12-205300-1840 Fire Dispatch Service 10,000 10,000 9,997 10,000 45,000 441 12-205300-1840 Fire Dispatch Service 10,000 10,000 9,997 10,000 45,000 442 12-205300-2330 Insurance 3,000 3,400 3,800 5,788 5,250 6,030 444 12-205300-3360 Medical Expense 13,000 8,000 8,000 5,788 5,250 6,030 444 12-205300-3050 Medical Expense 13,000 10,000 10,000 6,422 7,000 6,000 445 12-205300-3050 Medical Expense 2,000 2,500 3,031 0 446 12-205300-360 Memberships 2,000 2,500 3,031	6,000		6,000	2,500		6,000	5,500	5,000	Drone Expenses	12-205210-2880	435	
438 12-205300-1730 Equipment Replacement 90,000 110,000 125,000 62,911 132,000 164,000 440 12-205300-2880 Equipment testing repairs 0 17,667 0 75,800 441 12-205300-1540 Fire Dispatch Service 10,000 10,000 9,897 10,000 45,000 442 12-205300-4670 Social Gathering 5,500 6,000 6,000 9,000 143 444 12-205300-2330 Insurance 3,000 3,400 3,800 5,788 5,250 6,030 444 12-205300-3050 Medical Expense 13,000 10,000 10,000 6,422 7,000 6,000 445 12-205300-3060 Memberships 2,000 2,500 2,500 3,031 1 447 12-205300-3060 Memberships 2,000 2,500 2,500 3,031 1 448 12-205103-0910 Fire Special Area rate interest 45,624 45,624 31,638 23,234 31,638 <td>3,000</td> <td></td> <td>3,000</td> <td>2,750</td> <td>3,956</td> <td>3,000</td> <td>3,000</td> <td>3,000</td> <td>Postage</td> <td>12-205150-3890</td> <td>436</td>	3,000		3,000	2,750	3,956	3,000	3,000	3,000	Postage	12-205150-3890	436	
440 12-205300-2880 Equipment testing repairs 17,667 0 75,800 441 12-205300-1540 Fire Dispatch Service 10,000 10,000 10,000 9,897 10,000 45,000 442 12-205300-4670 Social Gathering 5,500 6,000 6,000 9,897 10,000 45,000 443 12-205300-2330 Insurance 3,000 3,400 3,800 5,788 5,250 6,030 444 12-205300-33050 Medical Expense 13,000 10,000 10,000 6,422 7,000 6,000 445 12-205300-3050 Medical Expense 13,000 10,000 10,000 6,422 7,000 6,000 446 12-205300-3050 Memberships 2,000 2,500 3,05 2,500 3,031 447 12-205300-160 Other 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <t< td=""><td>30,000</td><td></td><td>30,000</td><td>2,350</td><td>22,529</td><td>2,000</td><td>2,000</td><td>1,000</td><td>Portable Radio</td><td>12-205300-4060</td><td>437</td></t<>	30,000		30,000	2,350	22,529	2,000	2,000	1,000	Portable Radio	12-205300-4060	437	
441 12-205300-1540 Fire Dispatch Service 10,000 10,000 10,000 9,897 10,000 45,000 442 12-205300-4670 Social Gathering 5,500 6,000 6,000 10,338 6,000 9,000 443 12-205300-2330 Insurance 3,000 3,400 3,800 5,788 5,250 6,030 444 12-205300-3300 Medical Expense 13,000 10,000 10,000 6,422 7,000 6,000 444 12-205300-3060 Medical Expense 13,000 10,000 10,000 6,422 7,000 6,000 4447 12-205300-3060 Memberships 2,000 2,500 305 2,500 3,031 447 442 12-205300-560 Training 0	164,000					125,000	110,000	90,000				
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451 12-205103-0920 Fire Special Area rate Principal 342,700 342,700 356,686 363,888 357,000 363,888 453 12-205305-4060 County Radio Tower lease and operati 22,000 28,000 45,000 44,469 35,700 45,000 454 12-205700-7777 Amortization 250,000 250,000 249,996 250,000 250,000 457 12-205300-5840 Other 0 0 656 0 0 458 12-205310-1730 Fire Technical training 0 0 13,310 10,000 20,000 459 12-205300-5840 Firemen's Uniforms-Equip. 3,500 3,500 4,500 18,122 8,700 30,000 460 TOTAL EXPENDITURES 1,223,324 1,326,173 1,453,124 1,688,971 1,637,797 2,067,417 0	23,234		,		-			-	0	12-205103-0910	-	
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460 700 <th 700<="" td="" th<=""><td>30,000</td><td></td><td>-,</td><td>,</td><td>,</td><td>-</td><td>-</td><td>3,500</td><td>8</td><td></td><td>459</td></th>	<td>30,000</td> <td></td> <td>-,</td> <td>,</td> <td>,</td> <td>-</td> <td>-</td> <td>3,500</td> <td>8</td> <td></td> <td>459</td>	30,000		-,	,	,	-	-	3,500	8		459
	2,067,417		2 067 417	1 637 797	1 688 971	1 453 124	1 326 173	1 232 324				
	2,007,417		2,007,417	1,007,707	1,000,971	1,400,124	1,020,170	1,202,024			462	
463 NET EXPENDITURES 821,000 908,849 1,046,800 1,290,061 1,212,473 1,633,093 0	1,633,093		1 622 002	4 242 472	1 200 064	1 046 900	000 040	924 000				

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
464										
465		BRIGDEN FIRE DEPARTMENT #1								
466			2019	2020	2021	2022	2022	2023	2023	2023
467			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
468			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
473										
474		EXPENDITURES								
475	12-210050-0015	Payroll Costs	64,222	64,000	70,460	70,142	50,000	70,000		70,000
476										
477	12-210100-0015	Emergency Call Pay	31,000	31,000	31,000	34,922	32,500	36,050		36,050
478										
479	12-210050-3450	Employee Benefits (WSIB, VFIS, etc.)	12,436	12,500	13,493	9,839	12,001	19,085		19,085
480										
481	12-210150-3330	Office Expense & Telephone	4,000	5,000	5,000	2,244	3,500	2,300		2,300
482										
483	12-210150-5485	Internet & computer	2,500	2,500	3,000	4,402	3,500	4,500		4,500
484										
485	12-210210-2880	Equipment testing		2,000	3,000	-561	8,600	0		0
486										
487	12-210300-5060	Equipment Maintenance & Supplies	3,500	4,000	5,000	376	10,000	0		0
488										
489	12-210200-1940	Truck & Pump Expense	15,000	18,000	18,000	18,082	21,500	20,500		20,500
490										
491	12-210300-4060	Portable Radio Mtce.	2,500	2,500	2,500		2,500	0		0
492										
493	12-210250-2250	Building Expense	18,000	20,000	20,000	16,877	16,500	17,000		17,000
494										
495	12-210300-2330	Insurance	8,500	10,000	12,000	15,938	14,268	18,306		18,306
496										
497	12-210300-5060	Supplies - Other	0	0	0	0	0	0		
498										
499	12-210300-3090	Mileage	200	0	0		200	0		0
500										
501	12-210300-5560	Training Expense	4,000	4,500	5,000		3,000	1,000		1,000
502										
503	12-210300-3060	Memberships	0	0	0		0	0		0
504										
505	12-210300-5840	Firemen's Uniforms-Equip.	4,000	4,000	4,000		6,400	0		0
506										
509		Misc. Expense								
510										
511		TOTAL EXPENDITURES	169,858	180,000	192,453	172,261	184,469	188,741	0	188,741
512										
513		NET EXPENDITURES	169,858	180,000	192,453	172,261	184,469	188,741	0	188,741
514										
515										
516										
517										
518										
519										

	Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
521										
522										
523		CORUNNA FIRE DEPARTMENT #2								
524										
525			2019	2020	2021	2022	2022	2023	2023	2023
526			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
527			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
528		EXPENDITURES								
529										
530	12-215050-0015	Payroll Costs	64,681	64,000	71,495	71,241	59,000	71,000		71,000
531			,	,	,	,	,	,		,
532	12-215100-0015	Emergency Call Pay	40,172	42,000	47,000	70,734	62,000	72,100		72,100
533										· · · · · · · · · · · · · · · · · · ·
534	12-215100-3450	Employee Benefits (WSIB, VFIS, etc.)	12,436	12,500	13,493	10,563	12,841	13,626		13,626
535										
536	12-215150-3330	Office Expense & Telephone	4,000	5,000	5,000	12,515	3,500	3,500		3,500
537										
538	12-215150-5485	Internet & computer	2,500	2,500	3,000	3,915	3,000	4,000		4,000
539										
540	12-215210-2880	Equipment testing		2,000	3,000	-380	3,000	0		0
541										
542	12-215300-5060	Equipment Maintenance & Supplies	4,000	4,000	5,000		10,000	0		0
543										
544	12-215200-1940	Truck & Pump Expense	19,000	20,000	20,000	36,276	12,500	38,500		38,500
545										
546	12-215300-4060	Portable Radio Mtce.	2,500	2,500	2,500		2,500	0		0
547										
548	12-215250-2250	Building Expense	19,000	20,000	20,000	37,117	20,000	22,000		22,000
549										
550	12-215300-2330	Insurance	8,000	12,000	13,000	11,323	11,600	13,000		13,000
551										
552	12-215300-3090	Mileage	200	200	0		200	200		200
553										
554	12-215300-5560	Training Expense	4,000	4,500	5,000		3,700	1,000		1,000
555										
558	12-215300-5840	Firemens's Unfrms-Equip	4,000	4,000	4,000	1,058	4,500	0		0
559										
562	12-215300-5840	Misc. Expense								
563										
564		TOTAL EXPENDITURES	184,489	195,200	212,488	254,362	208,341	238,926	0	238,926
565										
566										
567										
568										

	Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
569										
570										
571		COURTRIGHT FIRE DEPARTMENT #3								
572										
573										
574			2019	2020	2021	2022	2022	2023	2023	2023
575			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
576			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
577		EXPENDITURES	ATTROVED	ATTROVED	ATTROVED	Tremmary	ATTROVED		TROFOGED	ATTROVED
578		EAFENDITORES								
579	12-220050-0015	Payroll Costs	63,922	64,000	70,874	50,511	50,000	50,000		50,000
	12-220050-0015	Payroli Cosis	03,922	64,000	70,074	50,511	50,000	50,000		50,000
580	10 000 100 00 15	5 0 11 5	05.000	05.000	05.000	00.470	07.000			00.044
581	12-220100-0015	Emergency Call Pay	25,000	25,000	35,000	22,179	27,000	22,844		22,844
582										
583	12-220050-3450	Employee Benefits (WSIB, VFIS, etc.)	12,436	12,500	13,493	8,995	12,590	11,729		11,729
584										
585	12-220150-3330	Office Expense & Telephone	4,000	5,000	5,000	4,132	3,700	4,200		4,200
586										
587	12-220150-5485	Internet & computer	2,500	2,500	3,000	4,373	3,700	4,400		4,400
588										
589	12-220210-2880	Equipment testing		2,000	3,000	-561	3,300	0		0
590										
591	12-220300-5060	Equipment Maintenance & Supplies	4,000	4,000	5,000		9,500	0		0
592			.,	.,	-,		-,	-		-
593	12-220200-1940	Truck and Pump Expense	10,000	10,000	10,000	12,263	7,500	23,000		23,000
594			10,000	10,000	10,000	12,200	1,000	20,000		20,000
595	12-220300-4060	Portable Radio Mtce.	2,500	2,500	2,500		4,000	0		0
596	12-220000-4000		2,000	2,000	2,000		4,000	0		0
597	12-220250-2250	Building Expense	19,000	20,000	20,000	27,861	20,000	28,000		28,000
598	12-220230-2230		19,000	20,000	20,000	27,001	20,000	20,000		20,000
599	12-220300-2330	Incurance	5,500	6,000	7,000	9,958	10,771	11,437		11,437
600	12-220300-2330	Insurance	5,500	6,000	7,000	9,956	10,771	11,437		11,437
	40.000000.0000	NALL	200	200	0		200	000		000
601	12-220300-3090	Mileage	200	200	0		200	200		200
602										
603	12-220300-5560	Training Expense	4,000	4,500	5,000		3,300	1,000		1,000
606										
607	12-220300-5840	Firemen's Uniforms-Equip.	4,000	4,000	4,000		4,000	0		0
608										
611	12-220300-5065	Misc. Expense								
612										
613		TOTAL EXPENDITURES	157,058	162,200	183,867	139,711	159,561	156,810	0	156,810
614										
615										
616										
617										
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618	7.	5	02	01	0111	011	σα	ÖN	00	0.
619										
620		WILKESPORT FIRE DEPARTMENT #4								
621										
622										
623			2019	2020	2021	2022	2022	2023	2023	2023
624			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
625			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
626		EXPENDITURES								
627										
628	12-225050-0015	Payroll Costs	48,238	48,500	53,501	57,069	53,501	56,000		56,000
629										
630	12-225100-0015	Emergency Call Pay	17,000	17,000	18,000	28,945	18,000	29,813		29,813
631										
632	12-225050-3450	Employee Benefits (WSIB, VFIS, etc.)	12,436	12,500	10,005	7,463	9,044	9,876		9,876
633										
634	12-225150-3330	Office Expense & Telephone	3,000	4,500	4,500	3,057	3,000	3,000		3,000
635	40.005450.5405		0.500	0.500	0.000	4.075	0.000	5 000		F 000
636	12-225150-5485	Internet & computer	2,500	2,500	3,000	4,875	3,000	5,000		5,000
637	10 005010 0000	Equipment testing		2 000	2 000	561	4 000	0		0
638	12-225210-2880	Equipment testing		2,000	3,000	-561	4,000	0		0
639 640	12-225300-5060	Equipment Maintenance & Supplies	4,000	4,000	5,000		11,500	0		0
641	12-225500-5000	Equipment Maintenance & Supplies	4,000	4,000	5,000		11,500	0		0
642	12-225200-1940	Truck and Pump Expense	9,000	10,000	10,000	15,067	6,500	17,500		17,500
643	12-223200-1940		9,000	10,000	10,000	13,007	0,500	17,500		17,500
644	12-225300-4060	Portable Radio Mtce.	2,000	2,000	2,000		2,500	0		0
645	12 220000 1000		2,000	2,000	2,000		2,000	Ũ		•
646	12-225250-2250	Building Expense	15,000	16,000	16,000	14,363	15,000	14,500		14,500
647	12 220200 2200		.0,000	.0,000		. 1,000	.0,000	,		,
648	12-225300-2330	Insurance	7,000	7,500	9,000	8,119	8,637	9,325		9,325
649			,	,	.,	-, -	- ,	- /		- ,
650	12-225300-3090	Mileage	200	200	0		200	200		200
651										
652	12-225300-5560	Training Expense	4,000	4,500	5,000		3,000	1,000		1,000
655										
656	12-225300-5840	Firemen's Uniforms-Equip.	4,000	4,000	4,000		4,000	0		0
657										
658	12-225500-5620	Provision for reserve capital	0	0	0		0	0		0
659										
660		Misc. Expense	0	0	0		0	0		0
663									-	
664		TOTAL EXPENDITURES	128,374	135,200	143,006	138,397	141,882	146,214	0	146,214
665										
666										
667										
668										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
669				0.	0	0.1		0.1		0.
670										
671		PORT LAMBTON FIRE DEPARTMENT	#5							
672										
673										
674			2019	2020	2021	2022	2022	2023	2023	2023
675			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
676			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
677		EXPENDITURES				, ,				
678										
679	12-230050-0015	Payroll Costs	63,572	64,000	70,097	64,971	51,000	64,000		64,000
680			,.	. ,	- ,	- ,-	. ,	. ,		. ,
681	12-230100-0015	Emergency Call Pay	18,000	20,000	20,000	31,783	30,000	32,960		32,960
682			.,	.,	- ,	,		. ,		,
683	12-230050-3450	Employee Benefits (WSIB, VFIS, etc.)	12,436	12,500	13,493	9,677	16,653	12,554		12,554
684			,	,		,	,	,		,
685	12-230150-3330	Office Expense & Telephone	3,500	4,500	4,500	2,842	3,500	3,000		3,000
686										
687	12-230150-5485	Internet & computer	2,500	2,500	3,000	3,852	3,000	4,000		4,000
688		·								
689	12-230210-2880	Equipment testing		2,000	3,000	-561	3,500	0		0
690										
691	12-230300-5060	Equipment Maintenance & Supplies	3,000	4,000	5,000	200	12,000	0		0
692										
693	12-230200-1940	Truck and Pump Expense	9,000	9,000	9,000	21,936	9,000	22,500		22,500
694										
695	12-230300-4060	Portable Radio Mtce.	2,500	2,500	2,500		2,500	0		0
696										
697	12-230250-2250	Building Expense	17,000	18,000	18,000	18,076	14,000	19,000		19,000
698										
699	12-230300-2330	Insurance	7,000	8,800	8,000	6,621	6,900	7,604		7,604
700										
701	12-230300-3090	Mileage	0	0	0		200	0		0
702										
703	12-230300-5560	Training Expense	4,000	4,500	5,000		4,000	1,000		1,000
706										
707	12-230300-5840	Firemen's Uniforms-Equip.	4,000	4,000	4,000		4,000	0		0
708										
711	12-230300-5065	Misc. Expense								
712										
713		TOTAL EXPENDITURES	146,508	156,300	165,590	159,397	160,253	166,618	0	166,618
714										
715										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
716	7	5	02	01	0111	011	σα	011	00	01
717		BECHER FIRE DEPARTMENT #6								
718										
719										
720			2019	2020	2021	2022	2022	2023	2023	2023
721			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
722			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
723		EXPENDITURES	7		/		/			/
724										
725	12-235050-0015	Payroll Costs	40,502	40,500	42,411	44,030	42,411	44.000		44,000
726	12 200000 0010		.0,002	.0,000	,	. 1,000	,	,		,000
727	12-235100-0015	Emergency Call Pay	10,000	11,000	11,000	7,359	8,000	8,240		8,240
728	12 200100 0010		,	,	. 1,000	.,	0,000	0,2.0		0,210
729	12-235050-3450	Employee Benefits (WSIB, VFIS, etc.)	12,436	12,500	10,000	4,986	6,634	6,880		6,880
730		,,,,,,,	,	,	,	.,	-,	-,		-,
731	12-235150-3330	Office Expense & Telephone	3,500	4,500	4,500	1,497	3,000	1,500		1,500
732			-,	.,	.,	.,	-,	.,		.,
733	12-235150-5485	Internet & computer	2,500	2,500	2,500	5,362	4,000	5,500		5,500
734	12 200 100 0 100		2,000	2,000	2,000	0,002	.,	0,000		0,000
735	12-235210-2880	Equipment testing		2,000	3,000	-561	3,500	0		0
736				,	-,		-,			
737	12-235300-5060	Equipment Maintenance & Supplies	3,000	4,000	5,000	-57	6,500	0		0
738			-,	.,	-,		-,			
739	12-235200-2880	Truck and Pump Expense	7,500	8,500	8,500	14,337	7,500	15,000		15,000
740		·····	.,	-,	-,	,	.,	,		,
741	12-235300-4060	Portable Radio Mtce.	2,500	2,500	2,500		2,700	0		0
742			,	,	,		,			
743	12-235250-2250	Building Expense	14,000	15,000	15,000	13,471	8,000	14,000		14,000
744			.,	,			.,			,
745	12-235300-2330	Insurance	4,500	5,200	5,200	6,569	6,867	7,545		7,545
746			,	.,	-,	-,	- ,	,		,
747	12-235300-3090	Mileage	200	200	0		200	0		0
748										
749	12-235300-5560	Training Expense	4,000	4,500	5,000		3,500	1,000		1,000
750			,	,	.,		.,	,		,
753	12-235300-5840	Firemen's Uniforms	4,000	4,000	4,000		3,000	0		0
756				,	,		,			
757	12-235500-5620	Provision for Reserve Capital	0	0	0		0	0		0
758										
759	12-235500-5065	Misc. Expense								
760										
761		TOTAL EXPENDITURES	108,638	116,900	118,611	96,993	105,812	103,665	0	103,665
762						,				
763										
, 50		1	1	1					l	

	А	В	CE	CI	CM	CN	CQ	CR	CS	СТ
764										
765		EMERGENCY PLAN								
766										
767			0040		0004					
768			2019	2020	2021	2022	2022	2023	2023	2023
769 770			BUDGET APPROVED	BUDGET APPROVED	BUDGET APPROVED	Actual	BUDGET APPROVED	BUDGET	BUDGET CHG PROPOSED	BUDGET
771			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
772		REVENUE								
773 774										
775										
777	11-240060-1592	Golf tournament Revenues	35,000	30,000	30,000		30,000	30,000		30,000
779		FM Alert-user charge	0	0	,		30,000	0		30,000
780		Address Signs	0	500	500		1,500	1,000		1,000
781	11 210000 0120		0	000	000	1,000	1,000	1,000		1,000
782			35,000	30,500	30,500	1,833	31,500	31,000	0	31,000
783										
784										
785		EXPENDITURES								
786										
787	12-240200-3070	CVECO Membership & Meals	500	500	500	216	750	500		500
788										
789	12-240100-1760	One Call Phone System/Public Alerting	6,500	6,500	7,500	0	8,000	0		0
790										
793	12-240100-0015	Emergency Plan Update - Wages- 1 day	8,500	8,500	8,500	0	8,500	2,500		2,500
794	10 0 10000 1001	-								
795 796	12-240200-1061	Emergency Management Week	0	0	0	0	0	0		0
796	12-240100-1065	Community safety and well being	0	0	0	5,496	0	0		0
798	12-240100-1005	Community salety and well being	0	0	0	5,490	0	0		0
799	12-240125-0668	Golf Tournament Expenses	15,000	15,000	15,000	0	15,000	15,000		15,000
800	12 210120 0000		10,000	10,000	10,000		10,000	10,000		10,000
801	12-240300-5650	Golf Tournament Transfer to reserve	20,000	20,000	15,000	0	15,000	15,000		15,000
802			,	,	,		,	,		,
803	12-240200-3070	EOC Room Repairs	0	0	0	0	0	0		0
804										
805	12-240200-4060	Emergency Plan -supplies & Radio Licen	800	800	800	0	800	500		500
806										
807	12-240200-0055	Emerg Siren\Legion Generator Repairs		3,141	1,065		10,000	1,000		1,000
808	40.040400.0015	0 "				-				
809	12-240400-0045	Sandbags emergency measures	0	0	0	0	0	0		0
814	10 040150 0100	Address Signs	4 000	2 000	2 500	1 606	6 500	1 000		1 000
815 816	12-240150-0120	Address Signs	4,000	3,000	3,500	1,696	6,500	1,000		1,000
817	12-240700-7777	Amortization	5,472	5,472	5,472	5,472	5,472	5,472		5,472
818	12 240100-1111		0,472	0,472	0,472	0,472	0,472	0,472		0,472
819										
820		TOTAL EXPENDITURES	60,772	62,913	57,337	12,880	70,022	40,972	0	40,972
821				, -				,		-
822										
823		NET EXPENDITURES	25,772	32,413	26,837	11,047	38,522	9,972	0	9,972

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
824			01	0.	0	0.1		0.1		0.
825										
826										
827		BUILDING DEPARTMENT								
828										
829										
830			2019	2020	2021	2022	2022	2023	2023	2023
831			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
832			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
833			AFFROVED	AFFROVED	AFFROVED	Freinfinary	AFFROVED	INTIAL	FROFUSED	AFFROVED
834										
835		REVENUE								
836		REVENUE								
837	11-245050-0700	Duilding Dormito	464 500	200.000	200.000	222.226	200.000	200.000		200.000
	11-245050-0700	Building Permits	164,500	200,000	200,000	222,336	200,000	200,000		200,000
838										
839										
840										
841										
842		EXPENDITURES								
843										
844	12-245100-0015	General Administration Wages	30,000	35,000	40,000	39,996	40,000	40,000		40,000
845										
846	12-245200-3330	Office Expense	2,000	2,000	2,000	1,992	2,000	2,000		2,000
847										
848	12-245300-2376	Computer	0	0	2,000	3,852	2,000	2,000		2,000
849										
850	12-245200-3890	Postage	1,500	1,500	2,000	1,780	2,000	2,000		2,000
851										
852	12-245300-1010	Civic Centre Expenses	2,000	6,000	6,000	8,796	6,000	7,000		7,000
853										
854	12-245150-2320	Lambton County-Contract	120,000	140,000	140,000	203,623	160,000	160,000		160,000
855										
856	12-245150-3090	Lambton County-Mileage	9,000	9,000	10,000	10,238	10,000	10,500		10,500
857										
858	12-245150-2600	Legal	0	0	0		0	0		0
859										
860	12-245200-3090	Mileage	0	0	0		0	0		0
861										
862	12-245200-5485	Computer cost			3,000		0	0		0
863										
864	12-245400-5620	Transfer / (Release) Building reserve	0	6,500	-5,000		0	0		0
865										
866	12-245200-1760	Misc. Expense	0	0	0		0	0		0
867										
868										
869		TOTAL EXPENDITURES	164,500	200,000	200,000	270,277	222,000	223,500	0	223,500
870										
871		NET EXPENDITURES	0	0	0	47,941	22,000	23,500	0	23,500

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
872										
873										
874										
875		BYLAW ENFORCEMENT								
876										
877										
878			2019	2020	2021	2022	2022	2023	2023	2023
879			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
880			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
881										
882		REVENUE								
883										
884	11-250050-3510	Parking Violations	1,000	1,000	500	25	1,000	2,000		2,000
885	11-250250-3986	Property Standard Adm. Revenue	0	0	0		0	0		0
886	11-250050-3515	Property Standard Recovery	0	1,500	1,000	280	1,000	500		500
887	11-250230-3515	Noice Violation	0	0	100		100	600		600
888		Total Revenues	1,000	2,500	1,600	305	2,100	3,100	0	3,100
889										
890										
891		EXPENDITURES								
892										
893	12-250100-0015	Payroll Costs - By-Laws Officer	6,500	6,500	7,000	9,933	7,000	10,000		10,000
894										
895	12-250100-2475	General Administration Wages	25,000	28,000	28,000	28,000	28,000	28,000		28,000
896										
897	12-250250-3090	Mileage	3,800	3,000	3,000	3,968	3,500	3,500		3,500
898	12-250150-3310	Office Expense-cell phone	600	600	600	882	600	850		850
899										
900	12-250200-2320	Lambton Cty & insp.Fees- Property Struc	0	2,000	5,000	10,602	10,000	10,000		10,000
901										
902	12-250200-3090	Mileage - County	500	1,000	1,500	1,396	2,000	2,000		2,000
903	12-250250-1240	Contractor Recoverable	1,000	1,000	0	8,624	0	0		0
904	10 050050 1010									
905	12-250250-1242	Contractor-non recoverable	0		0	000		0		0
906 907	12-250250-0250	Advertising	0	0	0	202	0	0		0
907	10 050050 0600	Logol	1 000	1 000	1 000	000	2 000	1 000		1 000
908	12-250250-2600	Legal	1,000	1,000	1,000	892	2,000	1,000		1,000
909	12-250250-5060	Tickets- order every three years	0	0	0		0	0		0
910	12-200200-0000	Horees- Older every lillee years	0	0	0		0	0		0
912	12-250230-0015	Noise Violation -Wages	300	300	300	2,022	0	2000		2,000
912	12-250230-0015	Noise Violation -Other	0	0	0	2,022	0	2000		2,000
913	12-250230-1240	Noise Violation - Mileage	100	100	100		0	500		500
915	12-200200-0090	Noise Violation - Mileage	100	100	100		0	500		500
916	12-250250-1760	Misc. Expense	0	0	0	175	0	0		0
917	200200-1700		0	0	0	175	0	0		0
918		TOTAL EXPENDITURES	38,800	43,500	46,500	66,696	53,100	57.850	0	57,850
919				,	,			,	v	
920		NET EXPENDITURES	37,800	41,000	44,900	66,391	51,000	54,750	0	54,750
921			01,000	-1,000	,500	00,001	01,000	0-1,100	•	0-1,1 00
521				1						

922 Participant Paritipant Participant Pa		Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
923 Part of the second se	922	7.		01	0.	0	0.1		0.1		•••
1925 ANNIMAL CONTROL Image: control of the sector of the											
925 ANIMAL CONTROL Image: control of the section of th	924										
1226 ANNIMAL CONTROL 2019 2020 2021 2022 20230 21,000 10,00 </td <td>925</td> <td></td>	925										
1027 101 201 202 2021 2022 2022 2023 20			ANNIMAL CONTROL								
1028 matrix 2019 2020 2021 2022 2023 2033 2033 2033 2033 2033 2033 2033 2033 <	927										
1220 REVENUE BUDGET BUDGET BUDGET Actual APPROVED BUDGET APPROVED APPRO				2019	2020	2021	2022	2022	2023	2023	2023
130 REVENUE APPROVED APPROVED APPROVED APPROVED APPROVED APPROVED INITIAL PROPOSED APPROVED 131 11-25505-0240 Province of Ontario - animal killed 1,000 0 0 0 0 0 0 21,600 21,600 21,600 21,600 21,600 21,600 21,600 21,600 21,600 21,600 21,600 21,600 20,000 22,600 22,600 20,000 22,6000 22,6000 22,6000				BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
031 1.255050-1570 Dog License 20,000 20,000 1,000 <td></td> <td></td> <td>REVENUE</td> <td>APPROVED</td> <td>APPROVED</td> <td>APPROVED</td> <td>Preliminary</td> <td>APPROVED</td> <td>INITIAL</td> <td>PROPOSED</td> <td>APPROVED</td>			REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1322 11-25500-1570 Deg License 20,000 20,000 14,110 20,000 20,000 1000 333 11-255050-2040 Province of Ontario - animal killed 1,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 1,000 1,000 1,000						-		-			
11:255050-2040 Province of Ontario - animal killed 1,000 600 <td< td=""><td></td><td>11-255050-1570</td><td>Dog License</td><td>20,000</td><td>20,000</td><td>20,000</td><td>14,110</td><td>20,000</td><td>20000</td><td></td><td>20,000</td></td<>		11-255050-1570	Dog License	20,000	20,000	20,000	14,110	20,000	20000		20,000
934 11/25050-1560 Dog Fines 300 300 55 300 600 600 935 TOTAL REVENUE 21,300 21,300 21,000 15,215 21,300 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 0 21,600 21,600 0 0 21,600 0 0 21,600 21,600 0 0 20,00			Province of Ontario - animal killed					1,000	1000		
935 TOTAL REVENUE 21,300 21,000 15,215 21,300 21,600 0 21,600 937		11-255050-1560	Dog Fines						600		
937 EXPENDITURES Image: Contract-Animal Control Officer 17,500 18,000 20,000			0								
938 EXPENDITURES	936		TOTAL REVENUE	21,300	21,300	21,000	15,215	21,300	21,600	0	21,600
938 EXPENDITURES	937										
939 940 941 941 940 940 <td>938</td> <td></td> <td>EXPENDITURES</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	938		EXPENDITURES								
940 <td>939</td> <td></td>	939										
941 12-255100-1230 Contract- Animal Control Officer 17,500 18,000 20,004 20,000 <th2< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th2<>											
943 12-255100-1580 Dog Tag Purchases & Sales 0 0 0 0 0 0 0 0 0 944 12-255100-5890 Pound Fees & Vet Services 1,000 500 2,000 1,000 1,000 1,000 1,000 1,000 945 12-255100-1760 Other 0 <		12-255100-1230	Contract- Animal Control Officer	17,500	18,000	18,000	20,004	20,000	20,000		20,000
943 12-255100-1580 Dog Tag Purchases & Sales 0	942	12-255100-0015	General Administration Wages	17,000	20,000	20,000	19,398	20,000	20,000		20,000
945 12-255100-1760 Other 0 0 0 0 0 0 0 946 SUB-TOTAL 35,500 38,500 40,000 39,402 41,000 41,000 2,000 2,000	943	12-255100-1580		0	0	0	,	0	0		0
946 Main	944	12-255100-5890	Pound Fees & Vet Services	1,000	500	2,000		1,000	1,000		1,000
946 Main	945	12-255100-1760	Other	0	0	0		0	0		0
948											
949 12-255150-1020 Animals Killed - Claims 2,000 2,000 1,100 2,000 2,000 2,000 950	947		SUB-TOTAL	35,500	38,500	40,000	39,402	41,000	41,000	0	41,000
950 Image: Section Fees 400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 43,400 0 43,400 0 43,400 0 43,400 0 21,800 0 21,800 0 21,	948										
950 Image: Section Fees 400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 2,400 43,400 0 43,400 0 43,400 0 43,400 0 21,800 0 21,800 0 21,	949	12-255150-1020	Animals Killed - Claims	2.000	2.000	2.000	1.100	2.000	2.000		2.000
952	950			,	,	,	,	,	,		,
952	951	12-255150-2320	Mileage & Inspection Fees	400	400	400		400	400		400
954 2,400 2,400 2,400 1,100 2,400 2,400 0 2,400 955 2,400 2,400 2,400 2,400 0 2,400 9,400 9,500 43,400 0 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 13,800 9 21,800 9 1,800 9 1,800 9 1,800 9 1,800 9 1,800 9 1,800 9 1,800 1,800 1,800 1,800 1,800 1,800 1,800 1,800											
954 2,400 2,400 2,400 1,100 2,400 2,400 0 2,400 955 2,400 2,400 2,400 2,400 0 2,400 9,400 9,500 43,400 0 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 43,400 9 13,800 9 21,800 9 1,800 9 1,800 9 1,800 9 1,800 9 1,800 9 1,800 9 1,800 1,800 1,800 1,800 1,800 1,800 1,800 1,800	953										
956 TOTAL ANIMAL CONTROL 37,900 40,900 42,400 40,502 43,400 43,400 0 43,400 957	954			2,400	2,400	2,400	1,100	2,400	2,400	0	2,400
956 TOTAL ANIMAL CONTROL 37,900 40,900 42,400 40,502 43,400 43,400 0 43,400 957	955										
957 0 0 0 0 0 0 0 21,800 21,800 21,800 21,800 21,800 21,800 21,800 21,800 <th2< td=""><td></td><td></td><td>TOTAL ANIMAL CONTROL</td><td>37,900</td><td>40,900</td><td>42,400</td><td>40,502</td><td>43,400</td><td>43,400</td><td>0</td><td>43,400</td></th2<>			TOTAL ANIMAL CONTROL	37,900	40,900	42,400	40,502	43,400	43,400	0	43,400
958 NET (INCOME) LOSS 16,600 19,600 21,400 25,287 22,100 21,800 0 21,800 959				. ,	.,	,	.,	-,	-,		.,
959 0			NET (INCOME) LOSS	16.600	19,600	21,400	25,287	22,100	21.800	0	21.800
960 961				,	,	,	,	,	,•••	-	,
961	960										
	962										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
963										
964										
965										
966										
967										
968		CONSERVATION								
969										
970			2019	2020	2021	2022	2022	2023	2023	2023
971			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
972			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
973										
974	12-260200-1150	Conservation Authority	106,151	126,514	134,857	159,982	158,982	172,847		172,847
975										
976										
977										
978										
979										
980		Weed Control								
981										
982										
983		EXPENDITURES								
984										
985	12-260150-2320	Weed Control\County	2,500	1,000	0		0	0		0
986	10 000150 1010		4.000	500	0.500		4 000	44.500		44.500
987	12-260150-1240	Contractor	4,000	500	2,500	1,921	1,000	11,500		11,500
988	40.000450.0000	N 411	4 500	1 500	4 500	005	4 000	000		
989 990	12-260150-3090	Mileage	1,500	1,500	1,500	805	1,000	800		800
990	12-260150-0230	Advertising	0	0	0		0	0		0
991	12-200150-0230	Advertising	0	0	0		0	0		0
992	12-260150-0015	General Administration Wages	13,000	13,000	13,000	14,085	13,000	14,200		14,200
993	12-200150-0015	General Administration wages	13,000	13,000	13,000	14,065	13,000	14,200		14,200
995	12-260150-1760	Other	0	0	0		0	0		0
996	12-200100-1700		0	0	0		0	0		0
997		Total Expenditures	21,000	16,000	17,000	16,811	15,000	26,500	0	26,500
998	11-260150-4520	Weed control Adm charge	21,000	10,000	11,000	-172		-200		20,000
999	11-260150-1290	Recovery Administration	-4,000	0	-2,000	-1,693		-1,700		-1,700
1000		,	.,500		_,	.,		.,. 00		.,
1001		NET	17,000	16,000	15,000	14,946	15,000	24,600	-	24,800
1002				,	,	,	,	,		,
1003										
1004										
1005										
1006										
1007										
1008										
1009										

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1010	<i>N</i>	5	02	01	OW	ON	00	ÖN	00	01
1011		ENGINEERING DEPT								
1012										
1012			2019	2020	2021	2022	2022	2023	2023	2023
1014			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1015			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1016			74.110122	/			7.1.1.1.0.1.22			741110122
1017	11-105050-4190	Administration	75,100	74,500	76,100	72,519	76.000	77.200		77,200
1018	11-105050-4210	Capital Project	310,800	349,500	359,300	306,969	391,700	487,500		487,500
1019	11-105050-4220	Development (Subdivision) - 3%	88,000	88,000	118,000	162,598	127,500	37,700		37,700
1020	11-105050-4320	Transfer of Reviews	6,500	6,500	6,500	,	6,500	6,500		6,500
1021	11-105050-4260	Operations	38,100	37,800	39,000	26,561	30,000	30,900		30,900
1023	11-105050-2000	Student Grant Provincial	0	0	1	20,001	0	00,000		0
1025	11-105050-4270	Misc. Revenue - Internal	18,900	18,900	19,500	22,201	20,600	24,100		24,100
1026			,		,	,		,		,
1027		TOTAL REVENUE	537,400	575,200	618,401	590.848	652,300	663,900	0	663,900
1028				,	, .			,		,
1029		EXPENDITURES								
1030										
1031	12-105100-0015	Payroll Costs	405,400	411,800	421,500	343,873	380.000	452.000		452,000
1032		·	,	,	,	,	,	,		,
1033	12-105250-6020	Administration - Works	84,938	83,038	86,618	87,192	87,198	88,403		88,403
1034				,	,		,	,		
1035	12-105150-3330	Office Expenses	2.250	2.250	2,250	830	2,250	5.334		5,334
1036	12-105150-0230	Advertisements		_,	_,;		_,	-,		-,
1037										
1038	12-105150-1110	Computer Equipment/Software	12,500	14,500	14,500	7,899	17,000	38.000		38,000
1041	12-105250-2330	Insurance	2.400	2.400	2.400	3,802	3,200	2.250		2,250
1042			,	,	,	,	,	,		
1043	12-105250-3090	Mileage	1,040	1,040	1,040		1,040	1,040		1,040
1044	12-105250-1720	Truck Rental	40,250	40,250	40,250	40,250	40,250	40,250		40,250
1045			,	,	,	,	,	,		,
1046	12-105200-4110	Seminars,Education,Training	8,800	8,800	4,100	1,251	5,600	7,000		7,000
1047										
1048	12-105250-3060	Memberships	1,285	1,035	1,035	757	1,035	1,035		1,035
1049										
1050	12-105250-4365	Safety Equipment	500	500	500	163	500	0		0
1051										
1052	12-105250-1040	Safety Clothing	0	0	0		0	0		0
1053										
1054	12-105250-1760	Miscellaneous Expense	500	500	500		500	0		0
1055										
1056		TOTAL EXPENDITURES	559,863	566,113	574,693	486,017	538,573	635,312	0	635,312
1057										
1058		NET EXPENDITURES	22,463	-9,087	-43,708	-104,831	-113,727	-28,588	0	-28,588
1059										
1060										
		1	1							

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1061		WORKS DEPARTMENT								
1062			2019	2020	2021	2022	2022	2023	2023	2023
1063		REVENUE	BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1064			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1065	11-110050-4330	Water System	461,600	486,900	529,100	369,804	504,000	517,100		517,100
1066	11-110050-4280	Roads	482,800	528,500	533,400	1,169,201	520,700	600,400		600,400
1067		Wastewater	309,900	360,500	392,100	197,004		478,700		478,700
1068	11-110050-4300	Storm Drainage	79,400	98,500	89,600	123,228		87,600		87,600
1069	11-110050-4310	Streetlights & Sidewalks	69,400	76,900	70,500	83,496	93,800	86,900		86,900
1070	11-110050-4250	Waste Management	36,000	36,200	37,300	41,304	,	40,100		40,100
1071	11-110050-4340	Works	18,600	19,500	21,000		17,800	22,400		22,400
1072	11-110050-4240	Equipment Maintenance	99,900	102,500	107,200	101,004	,	117,200		117,200
1073		Miscellaneous	6,300	6,500	8,700		0	0		0
1074	11-110050-0075	Thrid Party			6,700		6,300	6,900		6,900
1075	11-110050-4230	Engineering	84,900	83,000	86,600	87,192	87,200	92,300		92,300
1076	11-110050-4200	Building Maintenance	1,000	1,000	1,100		900	1,200		1,200
1077	11-110050-4210	Capital	10,000	10,500	10,800		11,200	11,500		11,500
1079	11-110050-2000	Student Grant Provincial	0	0	10,000	8,400	15,000	15,000		15,000
1081										
1082										
1083		TOTAL REVENUE	1,659,800	1,810,500	1,904,100	2,180,633	1,922,600	2,077,300	0	2,077,300
1084										
1085		EXPENDITURES								
1086	12-110100-0015	Works Wages & Benefits	342,168	361,040	376,080	427,960	367,340	443,720		443,720
1088	12-110200-0015	Administration Wages & Benefits	810,000	933,300	1,019,200	929,623	1,030,588	1,052,800		1,052,800
1090	12-110200-0190	Engineering Dept-Locates	55,200	55,200	55,200		0	0		0
1091	12-110250-3330	Office Expense	49,700	52,700	62,240	50,872	64,240	64,700		64,700
1092	12-110250-3329	Covid Expenses			7,000		7,000	0		0
1093	12-110550-1010	Civic Centre Expense	78,000	60,000	61,000	78,491	59,800	75,400		75,400
1094	12-110550-5485	Computer services Interdepart	25,000	40,000	25,000	76,069	60,000	75,200		75,200
1095	12-110300-2880	Other Supplies - Works Mgt Software	36,000	35,000	35,000	18,120		20,000		20,000
1097	12-110550-2330	Insurance	7,100	7,100	12,000	20,145	16,900	20,400		20,400
1099	12-110350-0045	Works Centre-Mooretown	78,800	69,200	76,300	45,811	75,500	78,700		78,700
1100	12-110350-7777	Works Centre-Mooretown Amortization	18,000	18,000	18,000	18,000	18,000	18,000		18,000
1101	12-110400-0045	Works Centre-Wilkesport	67,400	67,700	73,400	78,123	87,300	90,200		90,200
1102	12-110400-7777	Works Centre-Wilkesport Amortization	5,148	5,148	5,148	5,148	5,148	5,148		5,148
1103	12-110650-0015	On Call Lead	13,000	0	0		0	0		0
1104	12-110550-0025	Co-ordinator Trucks	44,200	44,200	44,200	44,200	44,200	46,000		46,000
1105	12-110450-9500	Seminars,Education,Training	10,500	10,500	10,500	14,261	10,500	14,500		14,500
1106	12-110550-3060	Memberships & Licences	600	600	600	270		600		600
1107	12-110500-0045	Safety	21,300	25,200	16,000	16,275		35,200		35,200
1109	12-110600-0025	Third Party Charges	0	5,000	4,700	26,292	0	0		0
1110	12-110550-1040	Clothing				24,187	0	22,000		22,000
1111	12-110200-3090	Mileage	1,000	1,000	1,000		1,000	0		0
1114	12-110650-0015	Lead Hand Wages, benefit, Overhead	13,000	13,000	13,000	11,173	15,000	15,000		15,000
1115	12-110550-9600	Miscellaneous Expense	5,600	5,600	5,700		8,500	10,500		10,500
1116										
1117		TOTAL EXPENDITURES	1,681,716	1,809,488	1,921,268	1,885,020	1,940,216	2,088,068	0	2,088,068
1118										
1119		NET EXP (REVENUE)	21,916	-1,012	17,168	-295,613	17,616	10,768	0	10,768

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	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1120				0.	0	0.1		0.1		0.
1121		ROADS								
1122										
1123			2019	2020	2021	2022	2022	2023	2023	2023
1124			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1125			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1126	11-115050-1950	MISC ROAD REVENUE	145,165	176,100	166,100	80,237	161,100	176,100		176,100
1127	11-115175-1290	Curb Cost recovery	6,500	8,000	13,000	95,405	0	7,500		7,500
1128	11-115075-5580	Release of reserves	0	0,000	,		0	1,000		0
1129		TOTAL ROAD REVENUE	151,665	184,100	179,100	175,642	161,100	183,600	0	183,600
1130				,	,		,	,	-	,
1131	12-115110-0045	BRIDGES AND CULVERTS	56,600	56,600	52,600	48,933	90,300	89,600		89,600
1132	12-115115-3440	Bridge Inspection	40.000	40.000	02,000	44.828	00,000	00,000		00,000
1133	12-110110-0440	Total BRIDGES AND CULVERTS	96,600	96,600	52,600	93,761	90,300	89.600		89,600
1134		ROADSIDE MAINTENANCE	50,000	50,000	02,000	50,701	50,000	00,000		00,000
1134	12-115210-0045	Mowing, Urban	25,280	25,280	31,600		37,800	38.300		38,300
1135	12-115210-0045		25,260	25,200	31,000		57,000	36,300		36,300
1130	12-115220-0045	Mowing Rural	197,005	152,100	188,900	225,051	206,800	219,100		219,100
1137	12-115220-0045		197,005	152,100	100,900	225,051	200,000	219,100		219,100
1139	12-115230-0045	Weed Spraying	1,400	6,500	6,500	1,740	6.600	6.600		6,600
1140	12-113230-0043		1,400	0,000	0,000	1,740	0,000	0,000		0,000
1140	12-115240-0045	Brushing Tree Trimming	83,100	109,000	134,100	149,135	136,000	138,300		138,300
1142	12-115240-0045		03,100	109,000	134,100	149,133	130,000	130,300		130,300
1143	12-115250-0045	Patching Washouts	33,600	48,700	44,000	23,190	30,200	24,500		24,500
1143	12-113230-0043		33,000	40,700	44,000	23,190	30,200	24,300		24,300
1145	12-115260-0045	Ditching	66,100	77,100	71,600	60,957	56,300	65,600		65,600
1145	12-115200-0045	Ditching	00,100	77,100	71,000	00,937	50,500	03,000		03,000
1140	12-115120-0045	Culvert <450 mm	61,400	61,800	57,900	108,032	68,200	100,100		100,100
1148	12-113120-0043		01,400	01,000	57,900	100,032	00,200	100,100		100,100
1149	12-115270-0045	Catch Basins, Cleaning	59,100	59,660	52,500	53,592	44,300	56,400		56,400
1150	12-113270-0043	Catch Dasins, Cleaning	53,100	53,000	52,500	55,552	44,000	50,400		30,400
1151	12-115275-0045	Catch Basin, Curb, Gutter Rep	43,800	31,000	36,300	48.698	36,700	40.700		40,700
1152	12-113273-0043		+3,000	51,000	30,300	40,030	50,700	40,700		40,700
1153	12-115280-0045	Debris & Litter Pick-up	10,800	14,400	21,000	16,789	26,400	19,400		19,400
1154	12-113200-0043		10,000	14,400	21,000	10,703	20,400	13,400		13,400
1155			581,585	585,540	644,400	687,184	649,300	709,000	0	709,000
1156		HARDTOP MAINTENANCE	001,000	000,040	011,100	001,104	0-10,000	100,000		100,000
1157	12-115310-0045	Patching & Spraying	140,500	137,700	146,000	85,451	141,800	141,400		141,400
1158	12-115510-0045	Fatching & Spraying	140,500	137,700	140,000	05,451	141,000	141,400		141,400
1159	12-115320-0045	Sweeping,Flushing,Cleaning	66,100	82,100	70,200	73,373	66,800	79,300		79,300
1160	12-115520-0045	Sweeping, rusning, cleaning	00,100	02,100	70,200	10,010	00,000	79,300		79,300
1161	12-115330-0045	Shoulder Maintenance	32,900	82,200	146,800	143,058	146,300	145,700		145,700
1162	12-110000-0040		52,500	02,200	140,000	140,000	140,300	140,100		143,700
1163	12-115350-0065	Crack Sealing	20,700	20,800	22,400	8,241	22,500	25,100		25,100
1164	12-110000-0000		20,700	20,000	22,400	0,241	22,300	23,100		23,100
1165	12-115340-0045	Resurfacing	35,300	81,800	82,700	66,960	83,600	73,300		73,300
1166	12-110040-0040		55,500	01,000	02,700	00,900	00,000	13,300		73,300
1167			295,500	404,600	468,100	377,083	461,000	464,800	0	464,800
1168			233,300	-10,000	400,100	577,005	-701,000	-10-7,000	U U	-0-,000
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	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1169			-		_	_		-	-	-
1170		ROADS								
1171										
1172			2019	2020	2021	2022	2022	2023	2023	2023
1173			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1174		LOOSETOP MAINTENANCE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1175										
1178	12-115410-0045	Grading & Scarifying	301,400	293,600	287,300	303,358	312,500	320,800		320,800
1179										
1180	12-115420-0045	Dust Layer	128,200	130,200	140,400	194,242	152,600	222,000		222,000
1181										
1182	12-115430-0045	Gravel Resurfacing	582,300	583,300	534,500	727,051	607,200	760,600		760,600
1183										
1184			1,011,900	1,007,100	962,200	1,224,651	1,072,300	1,303,400	0	1,303,400
1185										
1186		WINTER CONTROL								
1187	12-115510-0045	Snow Plowing	190,500	185,100	131,400	259,448	109,400	155,000		155,000
1188		Snow Removal	1,800	1,800	1,900	1,587	1,900	2,000		2,000
1189	12-115530-0045	Ice Removal	38,800	43,200	43,900	33,045	37,100	38,400		38,400
1191	12-115540-0045	Sanding & Salting	380,300	371,400	420,800	391,792	423,300	416,300		416,300
1192	12-115525-1240	Winter Stanby & Shift Prem.	54,000	35,900	35,900		35,900	35,900		35,900
1193		Snow Fence,Cul.,Thawing	700	700	800	231	800	800		800
1194	12115570-0045	Sidewalk/parking salt/sand			0	9,426	0	0		0
1195	12115560-0045	Sidewalk Snow Plowing	23,000	32,500	27,500	18,536	33,600	33,600		33,600
1196										
1197			689,100	670,600	662,200	714,065	642,000	682,000	0	682,000
1198										
1199		SAFETY DEVICES SIGNS								
1200	12-115610-0045	Traffic Control Signs	115,700	88,800	102,700	86,885	82,500	84,800		84,800
1201	12-115620-0045	Traffic Control Signals	6,700	4,700	4,700	17,395	4,400	14,400		14,400
1202	12-115640-0045	Guiderail\Road side barriers	32,100	32,200	42,400	35,760	32,700	33,000		33,000
1203	12-115660-0045	Railway Crossing Maintenance	55,800	55,800	55,800	53,591	57,900	57,900		57,900
1204	12-115650-0065	Pavement Markings	79,900	74,300	82,600	119,428	83,000	105,800		105,800
1205										
1206			290,200	255,800	288,200	313,059	260,500	295,900	0	295,900
1207										
1208										
1209										

1221 12-115800-2330 Insurance 91,000 95,000 129,100 157,230 149,800 172,200 172,200 1226 203,099 205,607 280,978 317,959 296,145 334,955 0 334,955 1227 TRAINING 1228 12-115750-5560 Training - Moved from Works Depart. 32,240 32,240 24,302 35,960 35,960 35,960 1230 12-115752-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1231 12-115752-5560 Health & Safety 30,000 30,235 37,375 70,728 71,187 0 71,187 1234 62,240 62,475 62,913 37,375 70,728 71,187 0 71,187 1235 12-115800-5015 Other 0		А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1212 Part of the second s	1210			_	-	_	-		-	-	-
1212 Part of the second s	1211		ROADS								
1213 BUDGET BUDGET Actual BUDGET Actual BUDGET BUDGET BUDGET BUDGET BUDGET APPROVED				2019	2020	2021	2022	2022	2023	2023	2023
1214 APPROVED APPROVED APPROVED APPROVED INITAL PROPOSED APPROVED 1216 MISCELLANEOUS -				BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
Inscret_LANEOUS South & Equip, Benef & Oh 5.00 5.00 5.700 12.81 5.900 6.000 6.000 1211 12.115700-660 Labour & Equip, Benef & Oh 5.600 5.700 51.388 45.900 55.100 55.100 90.300 128.100 11.45 11.355				APPROVED	APPROVED	APPROVED	Preliminary		INITIAL	PROPOSED	APPROVED
1217 12-115700-6600 Labour & Equip. Benef & Oh 5.600 5.700 512.811 5.900 6.000 6.000 1218 12-115700-065 General Inspection 59.800 45.500 77.700 95.445 83.400 90.300 90.300 1221 12-115800-015 General Inspection 59.800 45.500 77.700 95.445 83.400 90.300 90.300 1221 12-115800-015 Community Events 28.199 14.007 10.778 1.085 11.145 11.355 11.355 1221 12-115800-015 Community Events 28.0998 205.607 28.0978 317.959 296,145 33.4,955 0 334.955 1228 12-115750-5560 Training - Moved from Works Depart. 32.240 32.240 24.302 35.960 35.960 35.960 1231 12-115750-5560 Training - Moved from Works Depart. 32.240 62.445 62.913 37.375 70.728 71,167 0 71,167 1233 12-115800-0015 Oth	1215						-				
1218 12.115580-0015 Roads Administrative time 18.600 45.500 77.700 51.388 45.900 55.100 55.100 1219 12.115500-0056 General Inspection 59.800 45.500 77.700 95.445 83.400 90.300 90.300 1220 12.115800-2330 Insurance 91.000 95.000 129.100 157.230 149.800 172.200 172.200 1225 203.999 205.607 280.978 317.959 296.145 334.955 0 334.955 1227 TRAINING 20.5607 280.978 317.959 296.145 334.955 0 334.955 0 334.955 0 334.955 0 334.955 0 334.955 0 35.960 35.960 35.960 35.960 35.960 35.960 35.960 35.960 35.960 35.927 35.927 35.227 35.227 35.227 35.227 35.227 35.227 35.227 35.227 35.227 35.227 35.227 35.9	1216		MISCELLANEOUS								
1219 12-115700-0065 General Inspection 59.800 445.500 77.700 99.445 83.400 90.300 90.300 1220 12-115655-0065 Community Events 28.199 14.007 10.778 1.085 11.145 11.355 11.355 1221 12-116800-2330 Insurance 91.000 95.000 122.00 177.200 172.200 1226 203.099 205.607 280.978 317.959 296,145 334.955 0 334.955 1227 34.955 0 334.955 0 334.955 0 35.960 35.960 35.960 35.960 35.960 35.927 35.227 <	1217	12-115700-9600	Labour & Equip, Benef & Oh	5,600	5,600	5,700	12,811	5,900	6,000		6,000
1220 12-115655-0065 Community Events 28,199 14,007 10,778 1,085 11,145 11,355 11,355 1221 12-115800-2330 insurance 91,000 95,000 129,100 157,230 149,800 172,200 172,200 1226 203,099 205,607 280,978 317,959 296,145 334,955 0 334,955 1227 TRAINING 32,240 32,240 24,302 35,960 35,960 35,960 1230 12-115750-5560 Training - Moved from Works Depart. 32,240 32,240 34,768 35,227 35,227 1231 12-115750-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1232 12-115750-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1233 CVERHEAD 62,240 62,475 62,913 37,375 70,728 71,187 0 71,187	1218	12-115580-0015	Roads Administrative time	18,500	45,500	57,700	51,388	45,900	55,100		55,100
1221 12-115800-2330 Insurance 91,000 95,000 129,100 157,230 149,800 172,200 172,200 1226 203,099 205,607 280,978 317,959 296,145 334,955 0 334,955 1227 TRAINING 203,099 205,607 280,978 317,959 296,145 334,955 0 334,955 1228 TRAINING 203,099 205,607 280,978 35,960 35,960 35,960 35,960 35,960 35,960 35,960 35,960 35,960 35,960 35,927 35,227 32,324 32,415800-5010 Amortization - Works 50,000 12,01,187 37,375 70,728 71,187 0 71,18	1219	12-115700-0065	General Inspection	59,800	45,500	77,700	95,445	83,400	90,300		90,300
1225 203,099 205,607 280,978 317,959 296,145 334,955 0 334,955 1227 TRAINING 203,099 205,607 280,978 317,959 296,145 334,955 0 334,955 1228 TRAINING 32,240 32,240 32,240 32,240 35,960 35,960 35,960 1230 12-115750-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1231 12-115752-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1232 12-11575-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1233 12-11575-5560 Health & Safety 30,000 30,235 37,375 70,728 71,187 0 71,187 1234 12-115950-7777 Amortization - Brigdes & Roads 940,956 940,956 940,956 940,956 9	1220	12-115655-0065	Community Events	28,199	14,007	10,778	1,085	11,145	11,355		11,355
1226 203,099 205,607 280,978 317,959 296,145 334,955 0 334,955 1227 TRAINING	1221	12-115800-2330	Insurance	91,000	95,000	129,100	157,230	149,800	172,200		172,200
1227 TRAINING TRAINING TRAINING 1228 TRAINING 32,240 32,240 32,240 24,302 35,960 35,960 1230 12-115752-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1232 12-115752-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1232 12-115752-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1232 12-115752-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 15,227 1233 12-11580-777 Amortization - Brigdes & Roads 940,956 <	1225										
TRAINING TRAINING Moved from Works Depart. 32,240 32,240 32,240 32,240 32,240 32,327 33,227 33,5227 33,5227 33,5227 33,5227 33,5227 33,5227 33,5227 35,22	1226			203,099	205,607	280,978	317,959	296,145	334,955	0	334,955
TRAINING TRAINING Moved from Works Depart. 32,240 32,240 32,240 32,240 32,240 32,327 33,227 33,5227 33,5227 33,5227 33,5227 33,5227 33,5227 33,5227 35,22	1227										
1230 0 0 0 0 0 0 0 0 0 1231 12.115752-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 35,227 12.32 12.33 0 0 0 0 12.33 0 0 11.87 0 71,187 0 71,90 71,90 71,90 71,90 71,90 71,90 71,90 71,90 71,90 71,90 71,90 71,90 <td< td=""><td>1228</td><td></td><td>TRAINING</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	1228		TRAINING								
1231 12-115752-5560 Health & Safety 30,000 30,235 30,673 13,073 34,768 35,227 35,227 1232	1229	12-115750-5560	Training - Moved from Works Depart.	32,240	32,240	32,240	24,302	35,960	35,960		35,960
1232 1233 1 </td <td>1230</td> <td></td>	1230										
1233 62,240 62,475 62,913 37,375 70,728 71,187 0 71,187 1234 62,240 62,475 62,913 37,375 70,728 71,187 0 71,187 1235 1236 OVERHEAD 1237 12-115900-0715 Other <t< td=""><td>1231</td><td>12-115752-5560</td><td>Health & Safety</td><td>30,000</td><td>30,235</td><td>30,673</td><td>13,073</td><td>34,768</td><td>35,227</td><td></td><td>35,227</td></t<>	1231	12-115752-5560	Health & Safety	30,000	30,235	30,673	13,073	34,768	35,227		35,227
1234 62,240 62,475 62,913 37,375 70,728 71,187 0 71,187 1235 0	1232										
1235 OVERHEAD OVERHEAD Image: constraint of the state of the											
1236 OVERHEAD Image: constraint or strengther str	1234			62,240	62,475	62,913	37,375	70,728	71,187	0	71,187
1237 12-115950-7777 Amortization - Brigdes & Roads 940,956 950,950 940,950 940,950 <td>1235</td> <td></td>	1235										
1238 12-115800-0015 Other Image: constraint of the system of the s			OVERHEAD								
1238 12-115800-0015 Other Image: constraint of the state of	1237	12-115950-7777	Amortization - Brigdes & Roads	940,956	940,956	940,956	940,956	940,956	940,956		940,956
1243 12-115832-5570 PW Equipment rental charge 0 14,900 14,900 14,900 <td>1238</td> <td>12-115800-0015</td> <td>Other</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	1238	12-115800-0015	Other								
1245 12-115920-0920 Interest on Debt in in Capital Budget 6,141 9,000 9,000 1246 12-115840-2376 Road Interdepart Computer cost 25,000 0 0 0 1247 12-115900-9500 Engineering -Need studies 21,900 21,900 18,900 14,720 14,900 14,900 14,900 1248 - <t< td=""><td>1239</td><td>12-115800-9610</td><td>Administration - Works</td><td>157,700</td><td>205,600</td><td>192,700</td><td>246,804</td><td>246,800</td><td>257,900</td><td></td><td>257,900</td></t<>	1239	12-115800-9610	Administration - Works	157,700	205,600	192,700	246,804	246,800	257,900		257,900
1246 12-115840-2376 Road Interdepart Computer cost 25,000 0 0 0 1247 12-115900-9500 Engineering -Need studies 21,900 21,900 18,900 14,720 14,900 14,900 14,900 1248	1243	12-115832-5570	PW Equipment rental charge	0	0	0		0	0		0
1247 12-115900-9500 Engineering -Need studies 21,900 21,900 18,900 14,720 14,900 14,900 14,900 1248	1245	12-115920-0920	Interest on Debt in in Capital Budget				6,141		9,000		9,000
1248 0 0 1 0 0 0 0 1 1249 1,120,556 1,120,556 1,108,456 1,177,556 1,202,656 1,222,756 0 1,222,756 1250 1251 1 <td>1246</td> <td>12-115840-2376</td> <td>Road Interdepart Computer cost</td> <td></td> <td></td> <td>25,000</td> <td></td> <td>0</td> <td></td> <td></td> <td>0</td>	1246	12-115840-2376	Road Interdepart Computer cost			25,000		0			0
1249 1,120,556 1,168,456 1,177,556 1,202,656 1,222,756 0 1,222,756 1250 1251 1251 1252 1252 1000000000000000000000000000000000000		12-115900-9500	Engineering -Need studies	21,900	21,900	18,900	14,720	14,900	14,900		14,900
1250 1251 1251 1251 1252 TOTAL MAINTENANCE 4,350,780 4,456,778 4,599,147 4,973,758 4,744,929 5,173,598 0 5,173,598 1253 1253 1254 Net Maintenance 4,199,115 4,272,678 4,420,047 4,798,116 4,583,829 4,989,998 0 4,989,998											
1251 1251 1251 1252 1252 1252 1253 1253 1253 1253 1254 1254 1254 1254 1254 1254 1254 1254 1254 1254 1255 1255 1256	1249			1,120,556	1,168,456	1,177,556	1,208,621	1,202,656	1,222,756	0	1,222,756
1251 1251 1251 1252 1252 1252 1253 1253 1253 1253 1254 1254 1254 1254 1254 1254 1254 1254 1254 1254 1255 1255 1256	1250										
1253 Instrumentation	1251										
1253 Instrumentation	1252		TOTAL MAINTENANCE	4,350,780	4,456,778	4,599,147	4,973,758	4,744,929	5,173,598	0	5,173,598
1254 Net Maintenance 4,199,115 4,272,678 4,420,047 4,798,116 4,583,829 4,989,998 0 4,989,998											
			Net Maintenance	4,199,115	4,272,678	4,420,047	4,798,116	4,583,829	4,989,998	0	4,989,998
	1255			,,	, ,	, .,	,,	,,	,,	-	,,

	A	В	CE	CI	CM	CN	CQ	CR	CS	СТ
1256			2019	2020	2021	2022	2022	2023	2023	2023
1257			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1258		PUBLIC WORK EQUIPMENT	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1259										
1260	11-050081-4120	Revenues Equipment rentals	1,132,200	1,194,800	1,221,800	1,560,823	1,345,500	1,405,200		1,405,200
1261										
1262		EXPENDITURES								
1263										
1264	12-050081-0015	Labour & Benefits	0	0	0		0	0		0
1265	12-050081-9600	Overhead	0	0	0		0	0		0
1266	12-050081-9610	Administration Works	59,200	69,100	69,100		101,000	99,900		99,900
1267	12-050081-0025	Equipment Own	0	0	0		0	0		0
1268	12-050081-0035	Equipment Rent	0	0	0		0	0		0
1269	12-050081-0045	Material & Supplies	0	0	0		0	0		0
1270	12-050081-0055	Maintenance & Repairs	543,700	580,000	476,488	1126857	699,200	882,300		882,300
1271	12-050081-0065	Contractors	0	0	0		0	0		0
1272	12-050081-1500	Gas	0	0	0		0	0		0
1273	12-050081-1510	Clear Diesel	0	0	0		0	0		0
1274	12-050081-1520	Coloured Diesel	0	0	0		0	0		0
1275	12-050540-2330	Insurance	29,000	32,100	45,600		45,600	54,200		54,200
1276	12-050081-2690	Licenses & Registration	22,000	21,500	0		0	0		0
1277	12-050081-2790	Lubricants	0	0	0		0	0		0
1278	12-050550-5620	Transfer to Reserves	267,088	280,000	0		0	0		0
1279	12-050081-9500	Other Expenses	0	888	0		0	0		0
1280	12-050700-7777	Amortization	211,212	211,212	211,212	211,212	211,212	211,212		211,212
1281										
1282		TOTAL EXPENDITURES	1,132,200	1,194,800	802,400	1,338,069	1,057,012	1,247,612	-	1,247,612
1283										
1284		NET SURPLUS (DEFICIT)	-	-	419,400	222,754	288,488	157,588	-	157,588
1285										
1286		Add: Amortization	211,212	211,212	211,212	211,212	211,212	211,212	-	211,212
1287		Add: Net Surplus (Deficit)	267,088	280,000	419,400	222,754	288,488	157,588	-	157,588
1288		Total Transfer to Reserves	478,300	491,212	630,612	433,966	499,700	368,800	-	368,800

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1289			~							
1290			2019	2020	2021	2022	2022	2023	2023	2023
1291		STREETLIGHTING	BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1292			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1293										
1294	12-120110-9610	Administration	26,269	36,160	32,800	42,696	42,701	34,780		34,780
1295	12-120130-0045	Maint. Lab,Benef, equipt & OH			26,406	37,341	2,909	30,800		30,800
1296	12-120130-0045	Maintenance & material	18,000	28,000	28,000	27,711	15,000	25,000		25,000
1297	12-120130-6020	Works Charge	22,900	25,833		0	29,700	16,066		16,066
1298	12-120140-0065	Maintenance - Contractor	0	0	0	0	26,000	29,000		29,000
1299										
1300	121-201100-0015	Operting Lab, bene, equipt & OH					0	0		0
1301		Operating hydro	75,000	75,000	75,000	43,177	80,000	55,000		55,000
1302	12-120840-0920	Debenture Principal-Dec, 2016	60,083	62,000	62,000	64,200	62,000	65,000		65,000
1303		Interest Infra Ontario	11,211	11,500	10,000	6,978	6,500	7,500		7,500
1304		Street Light Admin.				4,270	0	0		0
1305	12-120700-7777	Amortization	30,012	30,012	30,012	30,012	30,012	30,012		30,012
1307	12-120850-2311	Needs Study - GIS Mapping	1,600	1,600	1,600	0	1,600	1,600		1,600
1310										
1311		TOTAL EXPENDITURES	245,075	270,105	265,818	256,385	296,422	294,758	0	294,758
1312										
1313			2019	2020	2021	2022	2022	2023	2023	2023
1314			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1315		SIDEWALKS	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1316										
1317	12-122800-9610	Administration	22,600	30,500	26,900	40,800	40,800	36,200		36,200
1318	12-122850-2310	Engineering needs					0	0		0
1319	12-122130-0055	Maintenance-Works	13,600	13,700	13,900		4,600	2,700		2,700
1320	12-122130-0015	Maintenance-Lab, equip,bene & OH	35,606	45,691	37,895	1,516	11,100	22,300		22,300
1321	12-122130-0055	Operating	1,300	3,700	3,800		0	2000		2,000
1322	12-122130-0065	Maintenance Contactor				42,692	65,129	109,325		109,325
1323	12-122135-0065	Sidewalk Maintenance Bike Trail	30,900	46,500	51,600	49,052	25,900	37,800		37,800
1324								0		
1325	12-122110-0015	Labour & Benefit	1,600	1,600	1,600		0	0		0
1328	12-122110-9500	Other Expenses	2,000	2,000	2,000	82,073	4,700	6,200		6,200
1329	12-122700-7777	Amortization	45,480	45,480	45,480	45,480	45,480	45,480		45,480
1330										
1331										
1332		TOTAL EXPENDITURES	153,086	189,171	183,175	261,613	197,709	262,005	-	262,005
1333										
1334		CROSSING GUARD	2019	2020	2021	2022	2022	2023	2023	2023
1335			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1336			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1337		EXPENDITURES								
1338										
						E7 E00	65.000	63.000	1	63,000
1339	12-124100-0015	Salaried	32,918	36,703	65,000	57,583	,)		
1339 1340	12-124100-9600	Fringe Benefits	2,100	3,650	5,300	57,583 5,942	5,300	5,300		5,300
1339 1340 1341							,)		
1339 1340	12-124100-9600	Fringe Benefits	2,100	3,650	5,300		5,300	5,300	0	5,300

	А	В	CE	CI	CM	CN	CQ	CR	CS	СТ
1344										
1345		WASTE MANAGEMENT								
1346										
1347			2019	2020	2021	2022	2022	2023	2023	2023
1348			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1349		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1350										
1351	11-125050-1100	Composter and Blue Boxes	1,500	4,000	1,000	1,000	1,000	1,000		1,000
1352	11-125050-2010	Grant	73,000	100,000	115,000	176,373	125,500	88,000		88,000
1353 1354	11-125050-4090 11-125050-4092	Recycling Revenue Ontario electronic stewardship	50,000	50,000	80,000 0	131,713	165,000 0	65,000		65,000
1354	11-125500-4370	Sales of food cycler			0	44,975	0	5,000		5,000
1356	11-125050-1220	Container Revenue	50,000	50,000	50,000	52,870	52,000	52,000		52,000
1350	11-125050-1220	Food Recycling -Educ. Reserve	50,000	50,000	50,000	48,111	52,000	52,000		52,000
1358	11-125250-1250	Tipping Fees- Clean Harbor	625,000	620,000	615,000	809,752	450,000	750,000		750,000
1359	11-120200-1200		023,000	020,000	013,000	003,732	430,000	730,000		100,000
1360			799,500	824,000	861,000	1,264,794	793,500	961,000	0	961,000
1361					-			· · ·		
1362		EXPENDITURES								
1363	12-125800-9610	Works Administration	33,700	39,700	40,600	41,304	41,300	43,100		43,100
1364	12-125800-0015	Works Charges	7,900	8,000	8,300	0	8.600	9,500		9.500
1365			,	- ,	.,	-	.,	- ,		
1366	12-125800-0230	Advertising	7,500	5,000	5,000	0	5,500	6,000		6,000
1367	12-125100-0065	Refuse Collection-Per tonne basis	650,000	700,000	700,300	824,780	700,500	967,700		967,700
1368	12125150-0015	Refuse wage, benefit OH	030,000	700,000	700,300	116	100,500	907,700		907,700
1371	12123130-0013	Refuse wage, benefit Off				110	0	0		0
1372	12-125300-0065	Yard Waste Collection	95,800	130,800	90,800	150,926	80,900	248,900	-100,000	148,900
1373								30.800		
1373	12-125350-0065 12-125400-0065	Yard Waste Disposal	22,000 2,000	22,000 2,000	30,800 2,000	15,284	30,800 2,000	30,800		30,800
1374	12-120400-0000	Brush Chipping	2,000	2,000	2,000		2,000	50,000		56,000
1376	12-125200-0065	Recycling Contractor	411,300	485,300	486,600	434,858	456,700	244,000		244,000
1379	12-125200-1510	Recylcing clear diesel				107,790	0	0		0
1380										
1381	12-125500-0026	Food Cycle Waste				93,086				
1382		· · · · ·								
1383	12-125900-0025	Other (Food Cycler)	500	500	500		500	10,000		10,000
1384	12-12000-0020		500	500	500		500	10,000		10,000
1385	12-125600-0045	Composters	800	800	800		800	800		800
1386	12-120000-0040	Composiera	000	000	000		000	000		000
	10 105000 0000	Consultanta						^		
1387	12-125820-0200	Consultants	0	0	0		0	0		0
1388										
1389	12-125850-5620	Provision for Reserves tipping fees	625,000	620,000	615,000	809,752	450,000	750,000		750,000
1390										
1391			1,856,500	2,014,100	1,980,700	2,477,896	1,777,600	2,366,800	-100,000	2,266,800
1392										
1393		NET EXPENDITURES	1,057,000	1,190,100	1,119,700	1,213,102	984,100	1,405,800	-100,000	1,305,800
1394								· ·		

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1395				-				-	-	
1396		STORM SYSTEMS								
1397			2019	2020	2021	2022	2022	2023	2023	2023
1398			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1399		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1400	11-130050-4940	Storm Laterals	7,500	15,000	16,000	9,580	12,000	10,000		10,000
1401		Capital Drain reserves								
1402	11-130050-3790	Other Assesments-Pipeline crossing	3,000	9,000	0		0	0		0
1403		TOTAL REVENUE	10,500	24,000	16,000	9,580	12,000	10,000	0	10,000
1404										
1405		EXPENDITURES								
1406	12-130750-3270	Municipal Drainage Expense-PW	125,000	120,000	140,000		100,000	112,000		112,000
1409	12-130755-3270	Municipal Drain Engineering reports	8,600	6,200	6,300	625	6,500	6,600		6,600
1410		Urban Storm Sewers								
1411	12-130300-0065	Main locate	12,500	12,500	10,500	25,794	16,000	23,800		23,800
1412	12-130340-0065	Main Repair	20,000	20,000	24,884	33,153	24,200	24800		24,800
1413	12-130320-0065	Main Installation	11,018	7,067	7,184	17,658	7,300	7,500		7,500
1414	12-130330-0065	Main Maintenance	32,388	24,534	20,000	2,132	25,300	25,900		25,900
1415	12-130350-0065	Main Inspection	5,500	5,500	6,000	17,242	24,800	25,100		25,100
1416		Services								
1417	12-130440-0065	Service Repair	8,000	5,000	5,000	9,227	6,400	6,600		6,600
1418	12-130420-0065	Service Installation	17,000	15,000	20,000	16,423	25,600	26,000		26,000
1419	12-130430-0065	Service Maintenance	7,000	5,000	7,500	3,496	4,100	4,300		4,300
1420	12-130450-0065	Service Inspection	1,100	1,100	1,100	92	2,700	2,700		2,700
1421	12-130800-9610	Works Administration	35,000	67,721	81,551	133,183	112,221	105,251		105,251
1422	12-130850-2310	Engineering Asset Management	5,200	5,200	5,200		5,200	5,200		5,200
1425	12-130700-0025	Misc. Drainage Repairs	15,800	29,700	19,000	8,969	9,800	10,100		10,100
1426										
1427	12-130950-7777	Amortization	190,152	190,152	190,152	190,152	190,152	190,152		190,152
1428										
1429	12-130900-5620	Provision for Reserves	28,800	28,800	28,800	28,800	28,800	40,000		40,000
1430		TOTAL EXPENDITURES	523,058	543,474	573,171	486,946	589,073	616,003	0	616,003
1431		NET EXPENDITURES	512,558	519,474	557,171	477,366	577,073	606,003	0	606,003

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1432										
1433		DRAINAGE SUPERINDENT & MAINTE	NANCE							
1434										
1435			2019	2020	2021	2022	2022	2023	2023	2023
1436			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1437		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1438										
1439		O.M.A.F-SubSuperintendent	56,000	59,000	70,200	51,795	60,000	55,000		55,000
1440		O.M.A.F-SubOther expenses	0	0	0		0	0		0
1442		Drainage Tech. for Capital Drains	2,688	2,498	2,564		2,660	2,698		2,698
1443		O.M.A.F-SubDrainage Works	145,000	139,000	160,000		115,000	128,800		128,800
1444		Private Assessments-Drain Maint.	350,000	330,000	386,000		275,000	308,000		308,000
1445		Other Assesments-Drain Maint.	0	0	0		0	0		0
1447		County Assessment for roads	2,500	12,000	14,000		10,000	11,200		11,200
1448		Township Assessment	125,000	120,000	140,000		100,000	112,000		112,000
1449										
1450 1451	11-135050-9500	TOTAL REVENUE	681,188	662,498	772,764	51,795	562,660	617,698	0	617,698
1452 1453		EXPENDITURES								
1454	12-135100-0015	Drainage wages & Benefits	118.000	121.000	102.000	103,858	102.000	106.000		106.000
1455	12-135400-0015	Drainage Technician	7,940	12,490	12,820	103,030	13,300	13,490		13,490
1456	12-135800-9610	Works Administration	8,800	10,500	10,500	11,004	11,000	11,000		
1457	12-135800-9010	Office Administration Wages	48,000	50,000	51,000	61,004	52,000	52,000		11,000 52,000
1457	12-135800-0015	Superintendents Truck	26,500	26,500	26,500	26,500	26,500	26,500		26,500
1459	12-135900-0045	Misc Equipment Repair(Laser)	500	500	20,300	20,300	20,500	500		20,500
1459			750	750	750	224	750	850		850
-	12-135100-3060	Membership				550				
1461	12-135810-5560	Drainage Seminar & Training	1,600	750	750	559	750	750		750
1463 1464	12-135800-3890 12-135840-0045	Postage & Stationary Port Lambton Stm Pump-Mun. Drain	11,000 1,000	8,000	9,000 1,000	3,474	9,000 1,000	9,000		9,000 1,000
					,		,	,		
1465	12-135900-9500	Drain Maintenance Expense	622,500	601,000	700,000		500,000	560,000		560,000
1466 1467	12-135820-6030	Drain Write Offs	2,000	1,000	2,000		2,000	2,000		2,000
1467		TOTAL EXPENDITURES	848,590	833,490	916,820	206,627	718,800	783,090	0	783,090
							,	,	-	
1469		NET EXPENDITURES	-167,402	-170,992	-144,056	-154,832	-156,140	-165,392	0	-165,392

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1470		SANITARY SEWAGE	2019	2020	2021	2022	2022	2023	2023	2023
1471			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1472		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1473	51-110010-5910	Sewer Surcharge	2,771,696	2,440,892	2,585,500	2,637,189	2,645,244	3,246,228		3,246,228
1474	51-100030-4530	Frontage & Connection Chg	2,000	2,000	2,000	1,991	2,000	2,000		2,000
1475	51-100040-3600	Forfeited Discount & Penalties	29,000	65,000	50,000	84,992	50,000	50,000		50,000
1476	51-100050-2240	Other Revenue	Cf Indust	0	0	71,248	0	0		0
1478	51-100050-5590	Contrib from Reserves	142,000	150,000	0		0	0		0
1481	51-160010-5911	Tax Levy - New Fixed fee 2020	0	100,000	214,962	350,235	330,604	438,669		438,669
1483			2,944,696	2,757,892	2,852,462	3,145,655	3,027,848	3,736,897	0	3,736,897
1484		EXPENDITURES								
1485	52-110110-9500	Treatment	830,200	860,100	941,000	700,533	749,600	468,100		468,100
1487	52-110130-9500	Treatment Plant Maintenance	77,100	77,300	97,600	134,952	98,500	183,600		183,600
1488	52-110140-9500	Treatment Plant Repairs	72,400	120,000	100,400	119,217	100,400	140,400		140,400
1489		Main Locate	44,100	41,700	44,200	60,187	61,500	71,200		71,200
1490		Main Repair	37,500	37,000	47,300	7,329	47,500	48,000		48,000
1491		Main Installation	4,800	4,200	4,400		4,500	4,700		4,700
1492		Main Maintenance	116,500	117,800	119,200	81,003	121,000	123,700		123,700
1493		Main Inspection	20,100	20,300	16,900		17,400	20,300		20,300
1494		Service Repair	24,000	19,300	19,600	9,389	19,900	20,400		20,400
1495		Service Installation	9,400	5,400	5,600	50,229	5,700	5,900		5,900
1496		Service Maintenance	20,000	17,400	21,400	9,771	21,900	22,400		22,400
1497		Service Inspection	14,400	21,400	22,300	40,596	33,000	53,500		53,500
1498		Pump Stations Operations	123,200	132,600	114,400	138,514	116,200	270,600		270,600
1499	52-101230-0055	Pump Stations - Maintenance	111,200	121,300	143,200	193,729	145,300	156,500		156,500
1500		Pump Stations - Repairs	102,300	120,200	86,800	55,770	88,400	90,200		90,200
1501		Backwater valve	10,000	10,000	5,000		5,000	5,000		5,000
1502		Sanitary Treatment (Lagoons)	100,000	143,800	155,400	128,846	156,800	183,900		183,900
1503		Quality Control	22,600	16,100	10,000	500.400	10,200	11,600		11,600
1505		Debenture Debt - Principal	434,433	546,163	567,752	590,196	567,752	613,531		613,531
1506	52-100840-0910	Debenture Debt - Interest	306,621	269,094	247,506	223,916	247,506	201,728		201,728
1507		Works OH, Wage & Benef General	127,000	148,000	148,000	248,235	197,000	246,000		246,000
1509 1510	52-100805-4030 52-100810-5560	Sanitary Master Plan	05.000	10,000	5,000	0.405	5,000	5,000		5,000
1510		Training and Certification	25,000 10,000	5,000 10,000	18,000 10,000	8,185 10,691	18,000 10,000	10,000 10,000		10,000 10,000
1511	52-100820-3330	Bills and Processing General Administration	30,000	40,000	45,000	83,000	83,000	88,000		88,000
1512		Engineering Studies	4,500	3,000	4,000	2,813	4,000	6,000		6,000
1514	52-100800-2310	Insurance	27,000	27,000	35,215	39,170	4,000	44,920		44,920
1515		Computer Charges	27,000	27,000	35,215	46,244	40,849	44,920		44,920
1510		Grant in Lieu of Taxes	58,000	124,000	124,000	46,244	115,000	115,000		45,120
1517	52-100800-2600	Legal	25,000	10,000	5,000	103,097	5,000	5,000		5,000
1521		Video Inspection Repairs	100,000	100,000	100,000	42,117	100,000	100,000		100,000
1522	52-100825-1730	Amortization	763,600	763,600	763,600	763,596	763,600	763,600		763,600
1524	02-100300-1111		700,000	700,000	100,000	100,090	100,000	100,000		700,000
1525		TOTAL EXPENDITURES	3,675,954	3,968,757	4,062,773	3,898,125	3,994,507	4,133,899	0	4,133,899
1526	51-100070-5590	NET INCOME (loss)	-731,258	-1,210,865	-1,210,311	-752,470	-966,659	-397,002	0	-397,002
1520	01-100070-0090	Add: Amortization	763,600			-	-	763,600	0	-
1527			,	763,600	763,600	763,596	763,600	,	U	763,600
1020		Net Income(loss)-cash-trfr reserves	32,342	-447,265	-446,711	11,126	-203,059	366,598		366,598

	Α	В	CE	CI	CM	CN	CQ	CR	CS	СТ
1529			2019	2020	2021	2022	2022	2023	2023	2023
1530		WATER DEPARTMENT	BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1531			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1532	61-100010-5910	Water Sales - Residential	1,720,062	1,691,644	1,775,059	1,770,750	1,808,217	1,793,326		1,793,326
1533	61-100010-5916	Water Sales - Industry	3,814,300	4,255,277	3,749,161	3,400,661	3,357,209	3,696,774		3,696,774
1534	61-100010-5912	Water Sales - Commercial	0	0	14,853	185,867	0	0		0
1535	61-100010-5918	Bulk Water Sales	10,660	13,197	41,400	28909	22,757	26,019		26,019
1536	61-100050-5910	Other Revenue	26,000	26,000	0	39,963	41,400	41,400		41,400
1538	61-100050-1290	Other Revenue-Connection Charges	0	0	0		0	0		0
1539		Fixed Fee Increase	0	0	0	0	0	447,470		447,470
1540	61-100050-5590	Revenues & Transfer to Reserves	0	0	0	58,661	0	0		0
1541	61-100030-4530	Service Installation Charges	15,500	25,000	15,000	33,778	15,000	15,000		15,000
1543	61-100040-5960	Forfeited Disc and Penalties	30,000	30,000	30,000	89,504	35,000	35,000		35,000
1545	61-100050-5170	Local Improvement	0	0	0		0	0		0
1550		TOTAL REVENUE	5,616,522	6,041,118	5,625,473	5,608,093	5,279,583	6,054,989	0	6,054,989
1551		Expenditure								
1552	62-101010-2550	Purchased Water	2,506,180	2,895,746	2,969,226	2,871,744	2,871,744	3,211,329		3,211,329
1553	62-100800-9610	General Administration	275,000	357,900	389,800	369,804	369,800	372,200		372,200
1554	62-100803-0015	Works Ctre Adm time-Includ Gen Wag		70,000	70,000	7,966	60,200	51,200		51,200
1555	62-100800-0015	General Administration wages	35,000	47,000	57,000	148,897	95,000	101,000		101,000
1556	62-100800-2880	Works Order Syst GIS	20,000	20,000	23,000	18,120	23,000	23,000		23,000
1557	62-100800-0350	Audit fees	5,000	0	2,500	1,933	4,500	4,500		4,500
1558	62-100810-2695	Educ., Certif & membership	0	19,760	19,760	17,762	22,040	24,040		24,040
1559	62-110450-9500	Seminar, membership & Educa	42,760	25,000	25,000	16,257	27,000	20,000		20,000
1560	62-110500-5560	Health & Safety	45,000	25,000	25,000	9,573	25,000	20,000		20,000
1561	62-100820-3330	Billing, Processing & audit	33,270	32,400	31,100	21,773	25,600	34,600		34,600
1562	62-101300-0065	Locates	61,300	61,200	66,900	88,658	92,100	95,000		95,000
1563	62-101320-0065	Mains	206,500	217,500	200,100	237,005	205,200	259,300		259,300
1564	62-101440-0065	Services	220,200	215,100	216,500	163,669	260,800	270,200		270,200
1565	62-101540-0045	Meters	208,000	198,200	237,600	196,661	247,200	312,800		312,800
1566	62-110110-0045	Towers	70,500	67,700	68,800	30998	70,400	72,200		72,200
1568	62100860-0065	Quality Control	50,700	49,400	61,200	57,057	62,300	63,800		63,800
1569	62-100880-0065	Drinking Water Quality	9,400	9,400	9,400	3,795	9,400	9,400		9,400
1570	62-101640-0045	Hydrants	98,700	98,500	91,300	58,454	94,200	97,400		97,400
1571	62-101305-0065	Backflow survey/test/install.	20,001	20,001	20,001	16,279	0	16,471		16,471
1572	62-100800-2310	Engineering	5,000	5,000	5,000	325	5,000	5,000		5,000
1574	62-100900-5540	Grant in Lieu	9,000	10,002	10,002	9,383	10,002	10,002		10,002
1575	62-100800-2330	Insurance	28,000	30,000	38,400	52,942	46,884	60,714		60,714
1576	62-100800-2376	Computer Cost	25,000	28,000	35,000	46,244	35,000	45,120		45,120
1577	62-100832-5570	PW equipment rental charge	200,000	200,000	200,000	200,004	200,000	200,000		200,000
1578	62-100840-3329	Water Covid expenses	,	,	,		,	0		0
1579	62-100850-2310	Needs Study	4,000	4,000	4,000	9,311	4,000	9,500		9,500
1580	62-100900-9500	Other Expense-Water Dist. modeling	0	51,700	0		0	0		0
1584	62-101010-2554	Debt Charges-LAWSS Principal	0	0	0		0	0		0
1585	62-101010-2555	Debt Charges-LAWSS Interest	0	0	0		0	0		0
1589	62-100950-7777	Amortization	1,020,500	1,020,500	1,020,500	1,020,504	1,020,500	1,020,500		1,020,500
1590		TOTAL EXPENDITURES	5,199,011	5,779,009	5,897,089	5,675,118	5,886,870	6,409,276	0	6,409,276
1591	62-100830-5620	NET INCOME	417,511	262,109	-271,616	-67,025	-607,287	-354,287		-354,287
1592		Add: Amortization	1,020,500	1,020,500	1,020,500	1,020,504	1,020,500	1,020,500	0	1,020,500
1593		Net Income-cash-trfr reserves	1,438,011	1,282,609	748,884	953,479	413,213	666,213	0	666,213
1090		100110-0031-011 10301403	1,430,011	1,202,009	140,004	355,479	713,213	000,213	U	000,213

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1594	Λ.	5	0L	01	0111	ON	00	ÖN	00	01
1595		HEALTH & SOCIAL SERVICES								
1596										
1597			2019	2020	2021	2022	2022	2023	2023	2023
1598			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1599			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1600			-	-	-					
1601	12-360100-3170	Moore Presbyterian Foundation	15,000	17,600	17,000	15,000	15,000	15,000		15,000
1602		(Finance from St. Clair Edu & Envi-Gen A	dm. Financing a	activities)						
1603			5	,						
1604										
1605		Health Services								
1606										
1607	11-360200-4120	Rapid Family Health Team rent	12,000	12,000	12,000	12,000	12,000	12,000		12,000
1608	11-360200-5580	Revenues-Trsfer from Env & Ed. Res	11,179	20,224	9,124	29,137	9,124	16,750		16,750
1609		Total Revenues	23,179	32,224	21,124	41,137	21,124	28,750	0	28,750
1610										
1611										
1612	12-360200-1760	Corunna Medical Clinic expenses	0	0	0	23,538	0	10,000		10,000
1613	12-360200-1761	St. Joseph's Hospice - 5 year commitmer	0	0	0	,	0	0		0
1614	12-360200-1761	PATHWAYS HEALTH CENTRE-5YEARS	0	0	0		0	0		0
1615	12-360200-1761	Town of Petrolia	0	0	0		0	0		0
1616	12-360200-1761	Sarnia Lambton Task Force	0	0	0		0	0		0
1617	12-360200-1761	Central Lambton Team	300	300	300	300	300	0		0
1621	12-360300-2880	Health Service Bdg-Maint. & Repairs	4,000	10,000	1,000	360	1,000	10,000		10,000
1622	12-360575-2374	Complex Grass cutting & Snow remov	3,000	3,000	4,000		4,000	4,500		4,500
1623										
1624	12-360550-2330	Health Service Bdg-Insurance	1,155	1,200	1,400	1,513	1,400	1,750		1,750
1625	12-360300-1090	Health Bdg-Interd Ground Maint.	1,500	4,500	1,200	2,779	1,200	2,500		2,500
1626	12-360700-7777	Health Service Bdg-Amortization	13,224	13,224	13,224	13,224	13,224	13,350		13,350
1627										
1628		Total Health Expenditures	23,179	32,224	21,124	41,714	21,124	42,100	0	42,100
1629										
1630		Net Expenditures	0	0	0	-577	0	-13,350	0	-13,350
1631										
1632										
1633		CEMETERIES								
1634										
1635										
1636	12-360100-0870	Grass Cutting	11,000	11,000	6,000	8,145	6,400	8,100		8,100
1637	12-360100-0871	Abandoned Cemeteries Repairs-Educ &	15,000	15,000	15,000	1,269	15,000	15,000		15,000
1638	12-360100-0872	Bradshaw Cemetery	1,000	0	1,300	2,802	1,200	2,800		2,800
1639										
1640			27,000	26,000	22,300	12,216	22,600	25,900	0	25,900
1695										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1696		Community Service Administration	2019	2020	2021	2022	2022	2023	2023	2023
1697			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1698		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1699										
1700	11-505050-2160	Hall Rentals	6,000	6,000	6,000	5,868	3,500	3,500		3,500
1701	11-505050-1590	Donations - use for renewal	0	0	0	,	0	0		0
1702	11-505050-1955	Gift Certificates issued				700	0	0		0
1703	11-505050-1630	Cancellation revenues				4,346	2,000	2,000		2,000
1704	11-505050-2160	Insurance facilities					4,000	4,000		4,000
1705	11-505050-0290	Games-Amusement	500	500	500		500	500		500
1706	11-505050-4270	Other Revenue & late fees	2,500	2,500	2,500	741	500	500		500
1707	11-505050-2160	Complex ATM	500	500	500	31	2500	2,500		2500
1708	11-505050-2162	Insurance facilities rentals				4,749	0	0		0
1709	11-505050-2533	Late fees-Perfect mind				171		0		
1710	11-505050-5968	Withdrawal fees perfect mind				1,120	0	0		0
1711	11-505050-1590	Complex Renewal Reserve financing		75,000	0		0	0		0
1712	11-505050-0845	Cash Variance	0	0	0	-144	0	0		0
1715 1716			0.500	94 500	0.500	47 590	12 000	12 000	0	43.000
1710		TOTAL REVENUE	9,500	84,500	9,500	17,582	13,000	13,000	0	13,000
1717										
1718		EXPENDITURES								
1719	12-505100-0015	Payroll Costs - Full Time	490,479	501,000	514,985	528,545	471,030	578,694		578,694
1720	12-505150-0015	Payroll Costs - Part Time	63,500	50,500	22,500	39,949	22,500	42,500		42,500
1721	12-505160-0015	Payroll Cost HR share with Admins.		37,500	30,531		52,800	0		0
1724	12-505215-3330	Complex Renewal Fund raising		75,000	0		0	0		0
1726	12-505200-3330	Office Expense	59,700	63,450	68,950	101,886	113,750	101,950		101,950
1727	12-505250-2250	Utilities	100,000	97,000	95,500	102,877	95,500	106,500		106,500
1728	12-505300-2880	Building Maintenance	31,000	21,000	43,500	39,817	58,000	45,500		45,500
1729	12-505300-3329	Complex Covid			10,000		0	0		0
1730	12-505550-5905	Waste Disposal	4,500	0			0	0		0
1731	12-505550-0025	Equipment Own			4,500	2,767	4,500	3,500		3,500
1732	12-505550-0045	Material & supplies			3,500	7,939	3,500	8,500		8,500
1733	12-505350-3890	Postage & Delivery Chgs.	3,200	3,200	1,200	106	1,200	1,200		1,200
1734	12-505400-2460	Maintenance Expense	21,500	21,500	18,000	16,038	19,500	16,500		16,500
1735	12-505550-2330	Labour & benefit		100.000	4.40.000	100.010	0	0		0
1736	12-505550-2330	Insurance	90,000	100,000	110,000	162,946	158,000	181,479		181,479
1737	12-505550-3090		250	250	0	400	0	0		0
1738	12-505450-0250 12-505550-2175	Advertising	0	4,500	3,000	426	3,000	500		500
1739 1740	12-505550-2175	Health & Safety Committee	1,000	1,000	1,000	0 701	1,000	1,000 4,300		1,000
1740	12-303300-1700	Seminars,Education,Training	3,900	3,900	2,700	2,781	4,200	4,300 0		4,300
1742	12-505550-3060	Memberships	500	500	500		500	500		500
1743	12-505550-5905	Waste disposal	2,500	2,500	3,500	3,097	3,500	3,500		3,500
1744	12-505550-0055	Maint. & Repairs	20,500	20,500	12,500	11,321	12,500	12,500		12,500
1745	12-505550-1760	Miscellaneous Expense	1,500	1,500	1,500	5,654	1,500	1,500		1,500
1748	12-505550-2105		3,000	0	0.000		3,000	3,000		3,000
1749		Public Works Charges						0		,
1750	12-505550-0065	Contractor		3,500	3,500	5,300	3,500	3,500		3,500
1751	12-505575-2374	Complex Inter department Charges	-75,000	-75,000	-75,000	-48,056	-75,000	-75,000		-75,000
1752	12-505700-7777	Amortization	42,000	42,000	42,000	42,000	42,000	42,000		42,000
1753										
1754		TOTAL EXPENDITURES	864,029	975,300	921,366	1,025,393	999,980	1,083,623	0	1,083,623
1755						35				
1756		NET EXPENDITURES	854,529	890,800	911,866	35 1,007,811	986,980	1,070,623	0	1,070,623

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1757	Λ.	5	UL	01	OW	ÖN	UQ	ÖN	00	01
1758										
1759		SWIMMING								
1760		SWIMMING								
1761										
1762			2019	2020	2021	2022	2022	2023	2023	2023
1763			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1764		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1765		NEVENOE	ATTROVED	ATTROTED	ATTROTED	Tremmury	ATTROTED		TROFOCED	ATTROTED
1766	11-510100-4120	Pool Rentals	7,500	7,500	1,200	10,755	1,200	10,000		10,000
1767	11-510050-2650	Swim Lessons-Children	120,000	120,000	35,000	92,053	35,000	100,000		100,000
1768	11-510050-2640	Swim Lessons-Adults	500	500	250	946	00,000	500		500
1769	11-510100-3360	Open Swim	10,000	10,000	5,000	15,430	5,000	15,000		15,000
1770	11-510100-4780	Advance Courses	15,000	15,000	2,500	28,884	2,500	25,000		25,000
1771	11-510100-0550	Birthdays	300	0	2,000		2,000	0		20,000
1772	11-510100-0320	Aquabics	13,000	13,000	5,000	1,440	5,000	5,000		5,000
1773	11-510050-2040	Federal Grant	2,000	0	0,000	7,950	0,000	4,500		4,500
1774	11-510100-2030	Provincial Grant	0	0	0	1,000	0	0		0
1775	11-510000-1590	Donation	0	0	0	22	0	0		0
1776	11-510100-4270	Misc. Revenue	5.000	5,000	700	(98)	700	-		-
1777	11 010100 1210		0,000	0,000	100	(00)	100			
1778		TOTAL REVENUE	173,300	171,000	49,650	157,382	49,400	160.000	-	160,000
1779			110,000		40,000	101,002	40,400	100,000		100,000
1780										
1781		EXPENDITURES								
1782		EXFENDITORES								
1783	12-510150-0015	Payroll Costs - Full Time	235,000	247,500	165,000	190,051	278,163	309,534		309,534
1784		Payroll Costs - Part Time	165.000	155.000	33,000	112,903	32,500	125.000		125,000
1785		Payroll Pool PT wages covid	100,000	155,000	15,200	12,303	3,800	123,000		123,000
1786	12-510550-2250	Utilities - Hydro	68,000	68,000	50,000	54,562	50,000	58,500		58,500
1787	12-510250-5070	Program Supplies	16,000	14,000	4,000	18,753	7,500	18,000		18,000
1788	12-510250-3329	Pool Covid Supplies	10,000	14,000	10,000	1,418	2,500	0		10,000
1789	12-510300-2170	Maintenance Expense	1,100	5,100	2,100	1,410	2,000	2,500		2,500
1790	12-510350-2960	Pool Maintenance	19,500	21,500	22,000	22,119	23,200	35,500		35,500
1791	12-510550-3090	Mileage	0	0	0	22,113	0	0		00,000
1792	12-510450-0250	Advertising & Promotion	4,000	4,000	2,000	180	0	4,000		4,000
1793	12-510500-4110	Seminars, Education, Training	2,200	2,200	3,500	1,715	3,500	5,000		5,000
1794	12-510550-3060	Membership	1,000	2,200	0	1,710	3,300 0	0,000		0,000
1795	12-510550-2175	Health and Safety	500	0	0		0	0		0
1796	12-510700-7777	Amortization Swimming	37,000	37,000	37,000	36996	37,000	37,000		37,000
1797	12-510550-1760	Misc. Expense	1.500	2,000	2,000	2,809	2,000	2,000		2,000
1798	12 010000-1700		1,000	2,000	2,000	2,009	2,000	2,000		2,000
1799		TOTAL EXPENDITURES	550.800	556,300	345.800	441,626	442,263	597,034	0	597,034
1800			000,000	500,000	5-10,000	.41,020	1,200	501,004	`	501,004
1801										
1802			377,500	385,300	296.150	284.244	392.863	437.034	0	437,034
1802			577,500	505,500	230,130	204,244	332,003		U	+57,034
1803										
1804										
1805										
0001										

1807 1808 1809	A	В	CE			CN	CQ	CR	CS	СТ
1808 1809				CI	СМ	ÖN	UQ	ÖN	00	
1809										
		HEALTH CLUB								
1810		ILALIN GLOD								
1811			2019	2020	2021	2022	2022	2023	2023	2023
1812			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1813		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1814		REVENOL	ATTROTED	ATTROTED	ATTROTED	Tremmary	ATTROTED			ATTROTED
	11-515050-3060	Memberships	35,000	32,500	10,000	13,539	3,500	3,500		3,500
	11-515050-4270	Other Revenues	0	02,000		10,000	0,000	0,000		0,000
	11-515050-3062	Spin bikes	800	800		99		0		0
		Daily Use	1,500	2,100	<u>250</u>	891	0			0
1819	11 010000 1000		1,000	2,100	200	001	<u> </u>	<u>u</u>		<u> </u>
1821										
1822		TOTAL REVENUE	37,300	35,400	10,250	14,529	3,500	3,500	0	3,500
1823					,=	,•=•	0,000	0,000	•	0,000
1824		EXPENDITURES								
	12-515100-0015	Payroll Costs - Full Time	16,000	22,500	22,000	14,564	20,187	16,150		16,150
1826	12-010100-0010		10,000	22,000	22,000	14,004	20,107	10,100		10,100
	12-515125-0015	Payroll Costs - Part Time	17,000	17,000	5,500	15,017	325	325		325
1828	12-010120-0010		17,000	17,000	5,500	15,017	525	525		525
	12-515300-2250	Utilities	12,500	14,000	10,000	10,240	10,000	10,000		10,000
1830	12-010000-2200	Cuntes	12,000	14,000	10,000	10,240	10,000	10,000		10,000
1831	12-515150-5070	Program Supplies-Equipment	1,000	1,000	500	749	500	500		500
1832	12-010100-0010		1,000	1,000	000	145	000	000		000
	12-515200-3010	Maintenance Supplies	4,000	2,500	1,500	4,806	3,500	3,500		3,500
1834	12-010200-0010		4,000	2,000	1,000	4,000	0,000	0,000		0,000
	12-515300-2190	Registration		0	0		0	0		0
1836	12 010000 2100			0	0		Ű	Ũ		•
	12-515300-2190	Equipment Expense	500	500	500		0	0		0
1838	12 010000 2100									,
	12-515250-0250	Advertising	600	600	600	30	0	0		0
1842	12 010200 0200			000						,
1845	12-515300-2190	Health Club Equipment	500	500	500	1,546	500	500		500
1846						.,				
1847	12-515700-7777	Amortization	4,000	4,000	4,000	3,996	4,000	4,000		4,000
1848			.,	.,	.,	-,0	.,	.,		.,250
1849		TOTAL EXPENDITURES	56,100	62,600	45,100	50,948	39,012	34,975	-	34,975
1850							· ·	· -		,
1851		NET EXP. (REVENUE)	18,800	27,200	34,850	36,419	35,512	31,475	-	31,475
1852			,	,	0.,000			•1,•		•.,•
1853										
1854										
1855										
1856										
1857										
1858										
1859										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1860	7.	5	02	01	0111	ÖN	oa	ÖN	00	0.
1861										
1862		RECREATION								
1863										
1864			2019	2020	2021	2022	2022	2023	2023	2023
1865			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1866		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1867						•				
1868		Misc Revenue								
1869	11-520050-4460	Recreation-Sportability	1,000	0	0		0	0		0
1870	11-520050-2000	Federal & Prov Grants	3,450	3,450	0	12,000	0	6,500		6,500
1871	11-520050-1400	Day & Sport Camps	47,500	75,000	0	65,859	0	75,000		75,000
1872										
1873		TOTAL REVENUE	51,950	78,450	0	77,859	0	81,500	0	81,500
1874										
1875										
1876										
1877		EXPENDITURES								
1878										
1879	12-520100-0015	Payroll Costs - Full Time	17,000	37,000	16,000	31,998	29,372	53,832		53,832
1880										
1881	12-520150-0015	Payroll Costs - Part Time	40,000	36,500	0	60,921	0	60,500		60,500
1882										
1883	12-521100-0015	Recreation share services-Payroll	0	0	0		0	0		0
1884										
1885	12-520200-5020	Program Supplies	4,000	3,500	0	4,058	0	4,500		4,500
1886										
1887	12-520200-2088	Equipment Maintenance	0	0	0		0	0		0
1888										
1889	12-520252-2088	Sport for Life-Equp & Loan Purchase Prg						0		
1890	40 500050 0000	A 41		^				^		
1891	12-520350-3090	Mileage	800	0	0		0	0		0
1892 1893	12-520300-0250	Advertising & Dremetian	1 500	1 000		507		2.000		2 000
1893	12-520300-0250	Advertising & Promotion	1,500	1,000	0	527	0	2,000		2,000
1894	12-520350-4110	Seminars,Education,Training	450		-	(500)				
1898	12-320330-4110	Seminars,Euucation, maining	400	-	-	(500)	-	-		-
1899		TOTAL EXPENDITURES	63,750	78,000	16,000	97,004	29,372	120,832	-	120,832
1900			03,730	70,000	10,000	57,004	23,312	120,032	-	120,032
1900		NET EXP. (REVENUE)	11,800	(450)	16,000	19,145	29,372	39,332		20.222
1901		NEI EAP. (REVENUE)	11,800	(450)	16,000	19,145	29,372	39,332	-	39,332

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1952		ARENA								
1953			2019	2020	2021	2022	2022	2023	2023	2023
1954			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1955		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1956										
1957	11-530100-0340	Spring/Summer Rentals	2,000	2,000	2,000		20,000	20,000		20,000
1958	11-530100-0230	Advertising	2,000	2,000	2,000		0	0		0
1959	11-530100-1590	Donation	0	0	0		0	0		0
1960	11-530050-0330	Ice Rentals - Fall/Winter (1)	420,000	420,000	275,000	297,801	360,000	450,000		450,000
1962	11-530100-2210	Hockey School	0	0	0		0	0		0
1964	11-530100-4270	Facilties Management Charges	50,000	50,000	50,000	60,066	50,000	50,000		50,000
1965										
1966		TOTAL REVENUE	474,000	474,000	329,000	357,867	430,000	520,000	-	520,000
1967										
1968		EXPENDITURES								
1969										
1970	12-530150-0015	Payroll Costs - Full Time	345,000	345,894	338,000	499,159	429,999	551,778		551,778
1971	12-530200-0015	Payroll Costs - Part Time	110,000	104,452	89,500	93,508	99,000	99,000		99,000
1972	12-530210-0015	Payroll Part time Covid		26,862	28,250	10,106	47,886	0		0
1973	12-530450-2250	Utilities	125,000	130,000	100,000	107,984	100,000	112,500		112,500
1975	12-530250-1040	Maintenance Expense	34,000	41,000	48,000	35,767	43,000	43,500		43,500
1976	12-530300-2880	Equipment Expense	24,000	20,500	20,500	19,746	23,000	28,500		28,500
1978	12-530450-3090	Mileage	0	500	0		500	500		500
1979	12-530350-0250	Advertising	1,000	200	200		200	0		0
1980	12-530400-4110	Seminars, Education, Training	5,500	3,600	3,600	937	4,600	4,600		4,600
1981	12-530450-3060	Membership	300	0	0		0	0		0
1983	12-530700-7777	Amortization	48,000	48,000	48,000	48,000	48,000	48,000		48,000
1984	12-530450-1760	Misc	3,000	3,000	3,000	4,638	3,000	3,000		3,000
1985										
1986		TOTAL EXPENDITURES	695,800	724,008	679,050	819,845	799,185	891,378	0	891,378
1987										
1988										
1989		NET EXP. (REVENUE)	221,800	250,008	350,050	461,978	369,185	371,378	0	371,378

	Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
1990				0.	0	0.1		0.11		0.
1991										
1992		LUNCH COUNTER								
1993										
1994			2019	2020	2021	2022	2022	2023	2023	2023
1995			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
1996		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
1997			/	/	/		7.1.1.1.0.1.22			/
1998		Misc. Revenue	0	0	0		0			0
1999				-			-			
2000	11-535050-4660	Snack Bar	100,000	90,000	35,000	77,295	95,000	115,000		115,000
2001	11-535050-0845	Cash Variance	,			-487	0	0		0
2002	11-535050-5880	Vending	10,500	10,000	2,700	4,145	10,000	10,000		10,000
2003			.,	.,	,	,	.,	- /		- /
2004		TOTAL REVENUE	110,500	100,000	37,700	80,953	105,000	125,000	0	125,000
2005				-	-		-			
2006										
2007		EXPENDITURES								
2008										
2009	12-535100-0015	Payroll Costs - Part Time	0	0	8,500	14,031	13,157	15,663		15,663
2010					.,	,	- , -	- ,		- ,
2011	12-535150-0015	Payroll Costs - Part time	55,000	46,500	9,100	29,692	34,200	34,200		34,200
2012				.,	.,	- ,	. ,	,		,
2013	12-535250-2250	Utilities	4,000	4,500	3,500	3,724	3,500	4,000		4,000
2014			,	,	,	,	,	,		,
2015	12-535250-5040	Food Supplies	55,000	46,000	15,000	51,732	45,000	65,000		65,000
2016			,	,	,	,	,	,		,
2017	12-535250-2910	Maintenance Expense	500	0	0		0			0
2018										
2019	12-535200-2880	Equipment Expense	0	500	500	15	500	500		500
2022										
2023	12-535250-1760	Miscellaneous Expense	150	500	500	797	500	500		500
2024										
2025										
2026		TOTAL EXPENDITURES	114,650	98,000	37,100	99,991	96,857	119,863	0	119,863
2027										
2028										
2029		NET EXP.(REVENUE)	4,150	-2,000	-600	19,038	-8,143	-5,137	0	-5,137
2030										
2031										
2032										
2033										
2034										

<u> </u>	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2035			02	0.	0	0.1		0.11		
2036										
2037		MOORETOWN TRAILER PARK								
2038										
2039			2019	2020	2021	2022	2022	2023	2023	2023
2040			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2041			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2042		REVENUE								
2043										
2044	11-540050-4270	Cabin Rentals	9,000	10,000	0		0	0		0
2045	11-540100-3830	Other Vending	0	0	0		0	0		0
2046	11-540050-4470	Seasonals	175,000	180,000	180,000	208,388	200,000	228,000		228,000
2047	11-540100-2000	Grants- Fed	1,500	0	0		0	2,500		2,500
2048	11-540100-2030	Grants-Provincial	0	0	0		0	0		0
2049	11-540050-3130	Monthly site rental	14,000	15,000	0		90,000	0		0
2050	11-540050-5965	Weekly site rental	15,000	15,000	0		0	0		0
2051	11-540050-5882	Camping Laundry	1,000	1,000	0		0	0		0
2052	11-540100-3665	Other Misc Revenues	13,900	10,150	6,700	15,558	10,950	7,200		7,200
2053	11-540050-4650	Daily Site Rentals	47,500	50,000	-	157,248	-	150,000		150,000
2054										
2055		TOTAL REVENUE	276,900	281,150	186,700	381,946	300,950	387,700	0	387,700
2056										
2057		EXPENDITURES								
2058										
2060		Payroll Costs	53,500	53,500	32,500	83,291	104,303	101,493		101,493
2061		Payroll Costs - Part Time	56,000	56,000	56,000	48,986	33,500	49,500		49,500
2062		Facility Management Charge	5,500	5,500	5,500	12,504	12,500	12,500		12,500
2063	12-540200-1760	Office Supplies	2,700	3,500	3,500	7,845	6,000	6,000		6,000
2064	12-540250-2250	Utilities	57,500	57,500	38,500	51,777	51,500	58,000		58,000
2065	12-540300-3820	Program Supplies	1,300	1,300	500	210	500	500		500
2066		Food Supplies	2,500	3,000	0	3,736	0	0		0
2067	12-540400-2460	Maintenance Expense	20,650	21,950	15,750	27,900	21,650	35,200		35,200
2068 2069	12-540400-3329 12-540450-0720	Moore Camp Covid	1 000	0.000	2,000		0	0		0
2069		Building Maintenance Equipment Expense	1,000	2,000	2,000	2 501	3,500	2,000		2,000
2070	12-540450-1760	Maint. Power equipment	1,000	1,000	1,000 1,000	2,501 648	3,500	2,000 3,000		2,000 3,000
2071	12-540450-2880		2,500	2,500	4,500	2,284	4,500	3,000		3,000
2072	12-540500-0760	Fuel expenses Ground Maintenance	14,500	2,500	4,500	35,496	4,500	36,500		36,500
2073	12-540500-0780	Pool Maintenance	500	22,000	15,500	35,496	2,500	2500		2,500
2074	12-540600-5130	Waste Disposal	3,500	2,000	2,000	1,191	2,000	2,000		2,000
2075	12-540600-2330	Insurance	6,300	7,500	11,000	11,921	16,000	14,000		14,000
2070	12-540550-0250	Advertising	750	7,500	750	11,321	750	14,000		14,000
2079	12-540700-7777	Amortization	7,500	7,500	7,500	7,500	7,500	7.500		7,500
2079	12-540650-5620	Provision for reserve	20,000	20,000	20,000	7,500	7,500	20,000		20,000
2000	12-540600-1760	Miscellaneous	1,000	1,000	1,000	1,688	1,000	1,000		1,000
2082	12-0-0000-1700		1,000	1,000	1,000	1,000	1,000	1,000		1,000
2083		TOTAL EXPENDITURES	259,200	270,000	220,500	301,279	286,703	356,693	0	356,693
2084			200,200	2.0,000	220,000	001,270	200,700		`	
2085		NET EXP (REVENUE) LOSS	-17,700	-11,150	33,800	-80,667	-14,247	-31,007	0	-31,007
2000		NET EAF (REVENUE) LU33	-17,700	-11,150	33,000	-00,007	-14,247	-31,007	U	-31,007

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2086										
2087		PARKS SPORTFIELDS - MOORE								
2088										
2089			2019	2020	2021	2022	2022	2023	2023	2023
2090			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2091		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2092										
2093	11-550050-3280	Ground Maintenance-Interdept.	105,000	105,000	100,000	85,180	150,000	90,000		90,000
2094	11-550050-4120	Park Rentals	2,500	3,000	1,500	3,969	1,500	1,500		1,500
2095	11-550050-5860	User Fees - Adult Programs	22,000	20,000	20,000	14,844	10,000	15,000		15,000
2097	11-550050-4270	Other Revenues	0	0	0		0	0		0
2098	11-550050-2040	Federal Grant	6,000	0	5,000	8,309	18,000	8,500		8,500
2099	11-550050-4270	Vendor Income				2,422				
2100	11-550050-1590	Donation-Captain Kids	0	0	0		0			0
2101	11-550050-1590	Misc Revenue - Donation	0	0	0		0	0		0
2102										
2103		TOTAL REVENUE	135,500	128,000	126,500	114,724	179,500	115,000	0	115,000
2104										
2105		EXPENDITURES								
2106										
2107	12-550100-0015	Payroll Costs - Full Time	167,000	199,272	204,000	234,370	286,117	302,805		302,805
2108	12-550150-0015	Payroll Costs - Part Time	80,000	70,000	59,000	66,861	69,900	67,500		67,500
2109	12-550450-0400	Contract Staff-Ball diamond Mtce	2,000	2,000	5,000	32,556		20000		20,000
2110	12-550200-2250	Utilities	30,500	29,500	27,500	30,665	32,000	34,500		34,500
2111	12-550200-5480	Cell Phone and telephone	500	0	0		500	0		0
2112	12-550230-5955	CAP Park Splash Pad	6,000	6,000	5,000	953	,	5,000		5,000
2113	12-550232-5955	Courtright Park Splash Pad	0	0	0		0	0		0
2114	12-550250-0720	Maintenance Expense	39,500	42,500	49,000	44,372	37,500	51,000		51,000
2115	12-550250-3329	Covid Expense			1,000		0	0		0
2116	12-550300-5550	Equipment Maintenance	55,000	40,500	48,000	51,079	,	61,500		61,500
2117	12-550350-5760	Ground Maintenance	19,800	21,000	25,000	17,082	16,000	22,500		22,500
2118	12-550380-2150	Horticulture\Christmas Lights	9,500	12,250	18,750	7,991	10,250	10,250		10,250
2119	12-550500-1875	Park Furniture	5,000	6,500	5,500		0	0		0
2120	12-550500-3800	Playground equipment			5,500	5,142	11,000	13000		13,000
2121	12-550450-5905	Waste Disposal	2,000	0	1,926	361	2,000	2,000		2,000
2122	12-550450-1710	Portable rentals	1,500	1,500	1,500	520		1500		1,500
2123	12-550360-1710	Waste Portable rentals	3,500	3,500	4,250	4,484	6,750	6,000		6,000
2124	12-550450-5480	Park cell phone						0		
2125	12-550450-2330	Insurance	25,000	25,000	35,000	26,730		30,000		30,000
2126	12-550400-5820	Seminars,Education,Training	2,500	1,500	1,500		1,500	1,500		1,500
2128	12-550420-1760	Clock Tower Park	1,000	1,000	1,000	2,079	1,000	2,500		2,500
2129	40 550700 775-		400.000	400.000	100.000	100.000	100.000	0		400.005
2130	12-550700-7777	Amortization Moore Park	100,000	100,000	100,000	100,000	,	100,000		100,000
2131	12-550600-7777	Amortization St. Clair River Trail	105,000	105,000	105,000	105,000	105,000	105,000		105,000
2132	10 550 150 1555			10.000	10.000	10.00	10.000	0		10.555
2133	12-550450-1760	Miscellaneous Expense	5,000	10,000	10,000	12,301	10,000	10,000		10,000
2134									-	
2135		TOTAL EXPENDITURES	660,300	677,022	713,426	742,546	792,967	846,555	0	846,555
2136										
2137		NET EXPENDITURES	524,800	549,022	586,926	627,822	613,467	731,555	0	731,555

	Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2138				0.	0	0.1		011		0.
2139										
2140		PARKS SPORTFIELDS - SOMBRA								
2141										
2142										
2143			2019	2020	2021	2022	2022	2023	2023	2023
2144			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2145			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2151		EXPENDITURES			-					
2152										
2157	11-555025-4120	Port Lambton Sport field revenues	0	0	0		0			0
2158	11-555025-4122	Sombra Sports filed revenues								
2159		•								
2160	12-555200-3870	Port Lambton Park Board	16,000	19,000	19,000	21,927	21,000	24,000		24,000
2161	12-555200-5956	Port Lamb. Brander Splash Pad	10,000		5,500	6,896		7,000		7,000
2162	12-555200-5959	Port Lamb. Brder Splash Pd Repairs	.,	- ,	- ,	-,	-,	0		,
2163	12-555200-4710	Sombra Park Board	16,000	16,000	16,000	17,927	17,000	17,000		17,000
2164	12-555200-5980	Wilkesport Field Board	6,000	,	0	927	11,000	11,000		11,000
2165	12-555200-5957	Wilkesport Field Board/Splash pad	7,000		5,500	4,154		5,500		5,500
2166	12-555200-5960	Wilkesport Splash pad repairs	,	5,500	5,500	1.629		5,500		5,500
2167	12-555200-5760	Wilkesport Grass cutting	10,000	10,000	10,000	,	10,000	10,000		10,000
2168	12-555150-1090	Complex Facility Mgt	5,000		5,000	5,004		5.000		5,000
2169	12-555150-0720	Building mainteance	2,000	0	10,000	269	0	0		0
2170		Maintenance & Repairs	5,000		6,260	15,222		0		0
2171	12-555150-2875	South Park tree maintenance		5,000	2,500	2,463		0		0
2172	12-555150-0720	Maintenance & Repairs-Porta Johns	0	0	0	,	0	0		0
2173	12-555160-0720	Port Lambton Parks repairs		0	0	11,285	0	10,000		10,000
2174	12-555165-0720	Sombra Parks repairs		0	2,000	1,618		10,000		10,000
2175	12-555167-0720	Wilkesport Parks repaits		0	2,000	,	5,500	5,000		5,000
2176	12-555170-2880	Playground maintenance for McDonald F	Park	0	0		0	0		0
2177	12-555172-2880	Playground maintenance for Sombra Cor	nmunity Park	1,000	1,000		1,000	1,000		1,000
2178	12-555174-2880	Playground maintenance for Vandamme		1,000	1,000		1,000	1,000		1,000
2179	12-555176-2880	Playground maintenance for Wilkesport F		1,000	1,000		3.000	1.000		1,000
2180	12-555200-1710	Portable rentals	1,000	,	1,000	1,667	1,000	1,000		1,000
2181	12-555200-2330	Insurance	8,150	9,500	11,000	16,713	16,800	19,000		19,000
2182	12-555200-5950	Water/Sewage-Sombra Parks	500		10,000	6,355	,	7,500		7,500
2183	12-555200-5954	Vandamme Park Irrigation	10,000	10,000	0	.,	0	0		0
2185	12-555200-5955	Sombra Splash Pad water	6,000	3,600	5,100	4,251	5,100	5,100		5,100
2187	12-555200-5958	Sombra Splash Pad repair		.,	-,	170		5,500		5,500
2188	12-555200-2250	Utilities	2,500	2,000	2,000	6,009	2,000	5,000		5,000
2189			,,	,	,	-,	,	-,		- ,
2190		TOTAL EXPENDITURES	105,150	113,360	121,360	124,486	140,400	156,100	-	156,100
2191				-,	,	,	-,	,		,
2192		NET EXPENDITURES	105,150	113,360	121,360	124,486	140,400	156,100	-	156,100
2193					.2.,000			100,100		
2193										
2134			I							

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2195		GOLF COURSE	2019	2020	2021	2022	2022	2023	2023	2023
2196			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2197		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2198										
2199	11-570010-1390	Daily Green Fees	365,000	342,500	450,000	512,650	475,000	540,000		540,000
2200	11-570010-4470	Season Tickets	200,000	225,000	230,000	313,478	318,500	350,000		350,000
2201	11-570020-1945	Rentals-Cart,Clubs, Sponsorship	202,575	211,500	211,000	265,631	233,000	280,000		280,000
2202	11-570030-0685	Driving Range	8,000	8,000	11,500	12,007	11,500	13,000		13,000
2203	11-570015-0230	Advertising			9,000		9,000	9,000		9,000
2204	11-570040-1135	Confectionary	7,500	7,000	22,000	38,375	39,000	40,000		40,000
2205	11-570040-3830	Pop Sales	18,500	15,000	0		0			0
2206	11-570050-1525	Dining	185,000	220,500	120,500	277,809	295,000	265,000		265,000
2207	11-570050-0005	Beer & Liquor	232,000	245,000	270,000	384,475		380,000		380,000
2208	11-570060-3965	Pro-shop	25,000	25,000	35,000	33,582	40,000	35,000		35,000
2210	11570025-1943	Golf Simulator	35,000	10,000	10,000	10,754	0	10,000		10,000
2211	11-570050-1529	Other-dining room rental	15,000	0	0	1,556	0	0		0
2213	44 530050 0000	Tree Planning donation			0	34,000				0
2214	11-570070-2000	Federal Grant	6,000	0	15,000	19,900	20,000	20,000		20,000
2221		TOTAL REVENUE	1,299,575	1,309,500	1,384,000	1,904,217	1,616,500	1,942,000	-	1,942,000
2222		EXPENDITURES								
2223	12-570100-0015	Payroll	592,000	581,100	580,600	827,104	754,667	867,083		867,083
2224	12-570201-0015	Payroll Covid wages			12,000		12,000	0		0
2225	12-570200-1525	Purchases	219,200	251,500	232,000	363,971	282,500	378,500		378,500
2226	12-570205-0065	Golf Simulator	13,000	10,000	10,000	10,176	11,000	11,000		11,000
2227	12-570210-1525	House Charge Discount	3,000	4,000	4,000	9,911	7,500	10,000		10,000
2229	12-570250-1710	Golf cart rentals	0	0	0		0	1,500		1,500
2230	12-570300-4110	Education & Travel	1,200	1,200	1,200	1,520	1,200	1,500		1,500
2231	12-570305-3330	Pro-shop & Adm. Office Supplies	1,000	1,000	1,000	1,140	4,000	4,000		4,000
2232	12-570310-2465	Ktichen & Lounge Supplies	10,500	16,750	36,750	47,742	44,750	43,500		43,500
2233	12-570310-3329	Golf Covid Expenses			12,500		0			0
2234	12-570320-2250	Utilities	48,000	41,000	38,500	53,202	39,500	53,000		53,000
2235	12-570330-0250	Advertising & Promotion	2,700	2,700	700	130	700	700		700
2236	12-570340-1690	Licences	1,300	2,000	2,000	875	2,000	2,000		2,000
2238	12-570350-0430	Credit Charges	10,000	15,000	18,000	30,764	25,000	30,000		30,000
2239	12-570360-2330	Insurance	17,000	26,000	30,000	29,424	32,500	34,000		34,000
2241	12-570360-3060	Membership & Subcription			0	1,931				
2242	12-570400-1680	Equipment Maintenance	49,500	44,500	46,000	54,485	53,000	61,000		61,000
2243	12-570410-1500	Gas/Oil	33,000	31,000	31,000	54,008	38,000	59,000		59,000
2244	12-570420-5520	Shop Supplies	3,500	3,250	3,250	12,626	4,750	5,500		5,500
2245	12-570430-0065	Building Maintenance	6,500	6,500	12,000	33,668	29,000	29,000		29,000
2246	12-570440-0585	Bridges/Flags/Roads	8,500	6,000	12,000	1,644	6,500	6,500		6,500
2247	12-570450-1710	Waste	4,000	5,000	5,000	5,361	5,500	5,500		5,500
2248	12-570420-4365	Work Cloths,Health Safety, mileage	2,000	1,250	1,250	1,501	500			0
2249	12-570460-1810	Horticultural	92,700	89,700	83,200	84,538	97,000	99,000		99,000
2250	12-570462-0065	Golf tree plannting		,	0	1,440	0			0
2251	12-570470-1995	Roads/Parking Lot	2,000	2,000	4,000	495	4,000	2,000		2,000
2252	12-570480-2435	Irriagation	10,000	10,000	10,000	12,770	10,000	11,000		11,000
2253		Cleaning Supplies	1,000	1,000	1,000	,	1,000	1,000		1,000
2254		Golf Software & Computer Charges	3,000	6,000	15,000	19,270	15,000	15,000		15,000
2256		Provision for Reserves (Amtzn amt)	65,000	65,000	65,000	65,004	65,000	65,000		65,000
2257	12-570482-5620	Provision for Reserves (profit)	99,975	86,050	108,550	,-•	62,433	138,217		138,217
2258	12-570472-0065	Bunker Program	0	0	7,500		7,500	7,500		7,500
2259	0000	TOTAL EXPENSES	1,299,575	1,309,500	1,384,000	1,724,700	1,616,500	1,942,000	-	1,942,000
2260		Net Income (Loss)	-	-	-	179,517	-	-	-	
2260		Add: Amortization								65.000
			65,000	65,000	65,000	65,004 44 179,517	65,000	65,000	-	65,000
2262		Add: Net profit Prov Reserve	99,975	86,050	108,550		62,433	138,217	-	138,217
2263		Less: Capital	75,900	240,000	230,000	30,400		110,000		110,000
2264	2023-03-28	Net Income (loss) on cash basis	89,075	(88,950)	(56,450)	214,121	(185,000)	93,217	-	93,217

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2265			02	0.	0	0.1		011		0.
2266		CATHCART CAMPGROUND								
2267										
2268			2019	2020	2021	2022	2022	2023	2023	2023
2269			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2270		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2271			7	/	/					74 7 10 7 22
2272	11-575050-1390	Daily Use - Cathcart	173,500	181,000	0	266,853	232,500	265.000		265,000
2273	11-575050-4470	Seasonal- Cathcart	75,000	75,000	165.000	96,476	112.000	104,500		104,500
2274	11-575100-2000	Federal Grant	4,000	0	0	6,200	6,000	4,000		4,000
2275	11-575100-2030	Provincial Grant	0	0	0	-,	0	0		0
2276	11-575100-2260	Other - Carthcart	9.750	9.750	5,000	8.488	3,450	7.450		7,450
2277			-,	-,	-,	-,	-,	,		,
2278										
2279		TOTAL REVENUE	262,250	265,750	170,000	378,017	353,950	380,950	-	380,950
2280				,		,		,		
2281		EXPENDITURES								
2282										
2283	12-575150-0015	Payroll-Full Time - Carthcart	68.000	68.000	45.000	75.123	132.220	141.589		141.589
2284	12-575200-0015	Payroll- Part time - Carthcart	51,000	51,000	33,500	41,858	27,800	49,500		49,500
2286	12-575220-1090	Facilities Management Charges	5,000	5,000	5,000	5,004	5,000	5,000		5,000
2287	12-575250-2260	Purchases	700	700	700	1,528	0	1,500		1,500
2288	12-575310-3330	Office Expense	500	500	500	823	2.000	2.000		2.000
2289	12-575320-2250	Utilities	35,700	35,700	24,900	36,720	36,700	39,200		39,200
2290	12-575330-0250	Advertising & Promotion	500	500	500	,	500	500		500
2292	12-575350-1345	Credit Charges	2,500	2,500	2,500	1,200	2,500	2,000		2,000
2293	12-575360-2330	Insurance	5,240	5,240	8,500	11,724	7,400	13,500		13,500
2294	12-575360-3060	Membership\Health & Safety	500	500	500	1,222	500	500		500
2295	12-575360-5000	Computer Software and Hardware		0	1,250		1,250	1,250		1,250
2296	12-575400-1680	Equipment Maintenance	3,900	3,900	4,900	324	4,900	5,000		5,000
2297	12-575410-1500	Gas/Oil	5,700	5,700	6,050	4,647	11,050	6,050		6,050
2298	12-575420-4365	Shop Supplies	500	500	1,000	970	1,500	2,000		2,000
2299	12-575430-0720	Building Maintenance	8,500	8,500	6,000	11,935	13,000	13,000		13,000
2301	12-575430-9500	Park Furniture	1,500	1,500	1,500		500	1,000		1,000
2302	12-575450-1710	Waste	1,800	1,500	1,500	1,353	2,000	2,000		2,000
2303	12-575460-1810	Horticultural	500	500	500	19,592	4,000	11,500		11,500
2304	12-575470-2105	Roads/Parking Lot	2,500	2,500	2,500	2,283	5,000	4,000		4,000
2305	12-575480-3030	Cleaning Supplies	2,000	2,000	2,000	3,618	2,000	4,000		4,000
2306	12-575480-3329	Covid expenses								
2307	12-575600-5620	Provision for Reserves	40,000	40,000	40,000	39,996	40,000	40,000		40,000
2308	12-575360-4365	Clothing	2,500	2,500	1,750	1,522	3,200	3,200		3,200
2311	12-575700-7777	Amortization	3240	3240	3240	3240	3240	3240		3240
2312										
2313		TOTAL EXPENDITURES	242,280	241,980	193,790	264,682	306,260	351,529	-	351,529
2314						-				
2315		NET REVENUES (Loss)	19,970	23,770	(23,790)	113,335	47,690	29,421	-	29,421
2316										

	Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2317			2019	2020	2021	2022	2022	2023	2023	2023
2318			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2319			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2320										
2321		BRANTON CUNDICK CAMPGROUND								
2322										
2323	11-580050-1390	Daily Use - Branton Cundick	11,800	11,800	0		17,000	0		0
2324	11-580050-4470	Seasonal - Branton Cundick	105,000	105,000	125,000	163,879	165,000	181,000		181,000
2325	11-580100-2030	Federal Grant	1,500	0	0	2,100	0	0		0
2326	11-580100-9500	Other - Branton Cundick	4,750	4,750	0	1,514	0	2,400		2,400
2327										
2328										
2329		TOTAL REVENUE	123,050	121,550	125,000	167,493	182,000	183,400	-	183,400
2330										
2331	12-580200-0015	Payroll- Part time	43,500	49,500	44,000	95,884	110,732	124,164		124,164
2332		Faciities Management	5,000	5,000	5,004	5,004	5,004	5,004		5,004
2333	12-580250-2260	Purchases	0	0	0	77	0	0		0
2334	12-580310-3330	Office Expense	0	0	0	652	0	0		0
2335	12-580320-2250	Utilities	21,700	21,700	19,700	23,167	25,000	25,500		25,500
2336	12-580330-0250	Advertising & Promotion	200	200	200		0	0		0
2338	12-580350-1345	Credit Charges	289	289	289	377	300	400		400
2339	12-580360-5000	Computer software and hardware			0		0	0		0
2340	12-580360-2330	Insurance	3,500	3,500	7,000	7,991	5,200	9,200		9,200
2341	12-580360-2175	Health and Safety	0	0	0		0	0		0
2342	12-580360-5000	Computer subscription		0	0	1,222	1,250	0		0
2343	12-580400-1680	Equipment Maintenance	1,000	1,000	1,000	626	500	500		500
2344	12-580410-1500	Gas/Oil	1,000	1,000	1,000		1,000	700		700
2345	12-580420-4365	Shop Supplies	200	200	200	949	500	0		0
2346	12-580430-0720	Building Maintenance	4,000	8,500	8,500	9,118	5,500	9,000		9,000
2347	12-580440-1935	Park Furniture	500	500	500	-195	0	0		0
2348	12-580450-1710	Waste\Portable rentals	500	800	1,200	1,907	1,000	2,200		2,200
2349	12-580460-9500	Horticultural	500	500	500	-56	0	0		0
2350	12-580470-2105	Roads/Parking Lot	3,500	3,500	3,500	3,911	1,000	4,000		4,000
2351	12-580480-3030	Other Maintenance Expenses	500	500	500	196	750	2,000		2,000
2352	12-580480-3329	Covid Expenses			0		270	0		0
2353	12-580700-7777	Amortization	3,000	3,000	3,000	3,000	3,000	3,000		3,000
2354	12-580600-5620	Provision for Reserves	10,000	10,000	10,000	10,000	10,000	10,000		10,000
2355	12-580480-5830	Clothing	500	500	500		3250	3,000		3000
2356										
2357		TOTAL EXPENDITURES	99,389	110,189	106,593	163,830	174,256	198,668	-	198,668
2358										
2359		NET REVENUES	23,661	11,361	18,407	3,663	7,744	(15,268)	-	(15,268)
2360										
2361										
2362										
2363										
2364										
2365										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2366		ST CLAIR PARKWAY PARKS				2022	2022	2023	2023	2023
2367			2019	2020	2021	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2368			BUDGET	BUDGET	BUDGET	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2369										
2370										
2371	11-585050-4120	Rental income	3,000	5,000	2,000	4,397	2,000	4,000		4,000
2372	11-585050-1590	Donation	0	0	0		0	0		0
2373	11-585050-4275	Vendor income				6,637	2,000	6,500		6,500
2374	11-585050-2030	Provincial Grant	0	0	0		0	0		0
2375	11-585050-9500	Food Cart Rental	3,000	0	0		0	0		0
2376	11-8585050-5580	Transfer from Reserves	0	0	0		0	0		0
2377	11-585050-2000	Federal Grant	-	-	-		-			-
2378										
2379		TOTAL REVENUE	6,000	5,000	2,000	11,034	4,000	10,500	-	10,500
2380										
2381		EXPENDITURES								
2382										
2383	12-585150-0015	Payroll- Seasonal part time	42,000	34,000	34,000	48,160	55,132	55,132		55,132
2384	12-585200-0015	Payroll-Part time	24,000	17,000	17,000	21,265	27,800	27,800		27,800
2385	12-585250-9500	Purchases	0	0	0	,	0	,		0
2387	12-585320-2250	Utilities	6,500	6,500	6,500	12,592	8,000	13,500		13,500
2389	12-585340-1690	Licenses	1,500	1,500	1,500	,	500	500		500
2390	12-585300-5820	Education & Travel	500	500	500		0			0
2391	12-585360-2330	Insurance	3,600	3,600	6,000	7,968	7,300	23,000		23,000
2392	12-585360-5000	Computer hardware and software	0,000	0,000	0	1,244	0	20,000		0
2393	12-585360-2175	Health & Safety	0	0	0	12,119	0			0
2396	12-585400-1680	Equipment/Vehicle Maintenance	2,500	2,500	2,500	187	3,000	3,000		3,000
2397	12-585410-1500	Gas/Oil	3,000	3,000	3,000	1,467	3,000	3.000		3,000
2398	12-585420-4365	Shop Supplies	2,000	500	2,000	.,	2,000	2,000		2,000
2399	12-585430-0720	Building Maintenance	13,000	13,000	13,000	11,679	18,000	18,000		18,000
2400	12-585500-2374	River Park - Complex Interdepartment	0	0	0	11,010	0	10,000		10,000
2402	12-585440-3665	Park Furniture	5,000	6,000	13,000	17,706	9,300	11,300		11,300
2403	12-585442-0720	Parkway Beautification	2,750	2,750	0	11,100	0,000	11,000		0
2404	12-585450-1710	Portable rentals	5,000	8,000	8,000	8,848	9,000	10.500		10,500
2405	12-585460-0065	Horticultural-Contractor	70,000	91,000	108,500	140,294	93,500	123,500		123,500
2406	12-585470-1995	Roads/Parking Lot/Irrigation	9,000	2,000	2,000	1,943	2,000	2,000		2,000
2407	12-585480-5830	Clothing & Safety	500	2,000	2,000	1,040	2,000	2,000		2,000
2408	12-585480-2580	Leases	500	0	0		0			0
2409	12-585480-3030	Cleaning supplies	500	2,500	2,500	6,554	4,000	7.000		7,000
2411	12-585480-3329	Covid Expenses	230	2,000	5,000	0,004	2,500	1,000		0,000
2412	12-585500-2374	Complex interdepartment charge			2,750	2,750	2,750	2,750		2,750
2413	12-585700-7777	Amortization-Pwky Shoreline work	18,000	18,000	18,000	18,000	18,000	18,000		18,000
2415	12 000100-1111		10,000	10,000	10,000	10,000	10,000	10,000		10,000
2416										
2417		TOTAL EXPENDITURES	209,850	212,350	245,750	312,776	265,782	320,982	-	320,982
2418			200,000	212,000	240,700	512,770	200,702	020,002	-	020,002
2418		NET EXPENDITURES	(203,850)	(207,350)	(243,750)	(301,742)	(261,782)	(310,482)	-	(310,482)
		NET EAFENDITURES	(203,050)	(207,330)	(243,750)	(301,742)	(201,702)	(310,462)	-	(310,402)
2420										
2421			(100 010)	(470.045)	(0.00 10	(40.5.5.1.)	(000 0 0 0	(000 000)		(000 000)
2422		St. Clair Parkway Assets Profit (Loss)	(160,219)	(172,219)	(249,133)	(184,744)	(206,348)	(296,329)	-	(296,329)

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2423	<i>/</i>	<u> </u>	02	01	0111	011	σα	ÖN		
2424										
2425		MUSEUM - MOORE								
2426			2019	2020	2021	2022	2022	2023	2023	2023
2427		REVENUE	BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2428		REVENOL	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2429			ATTROVED	ATTROVED	ATTROVED	Tremmary	ATTROVED		TROFOGED	ATTROVED
2430	11-560050-2080	Grants - Operating (Prov.)	17,340	17,340	17,340	17,340	17,340	17,340		17,340
2431	11-560050-2040	- Student (Prov. & Fed)	2,940	2,940	4,500	4,013	3,015	3,635		3,635
2432	11-560050-2050	Grant Federal for Covid	2,010	2,010	17,957	1,010	30,226	0,000		0,000
2433	11-560050-0210	Museum - Admission	14,000	15,000	1,400	10,792	7,500	7,500		7,500
2434	11-560050-4370	- Sales	2,500	2,000	500	1,642	1,000	1,250		1,250
2435	11-560050-0910	- Chapel	750	750	150	.,0.12	300	300		300
2438	11-560050-1590	Donation-Capital - Page G3D	8,750	4,250	3,000	8,039	2,500	2.500		2,500
2439	11-560600-5580	Transfer from Reserves-Page G3D	34,264	33,063	28,230	- ,	30,579	21,000		21,000
2441				,	- /		,	,		,
2442		TOTAL REVENUE	80,544	75,343	73,077	41,826	92,460	53,525	0	53,525
2443						-		· · · ·		
2444		EXPENDITURES								
2445										
2446	12-560100-0015	Payroll Costs	214,867	219,112	227,410	218,467	243,145	243,678		243,678
2448	12-560150-3330	Office Expense	10,400	9,600	9,800	11,460	10,160	10,295		10,295
2449	12-560200-5080	Other Supplies	6,750	6,900	8,800	6,802	9,300	9,300		9,300
2450	12-560250-2250	Utilities	10,200	10,400	10,400	7,806	10,400	10,890		10,890
2451	12-560300-2880	Building Expense	7,960	10,920	13,000	15,976	14,000	16,500		16,500
2452	12-560350-3890	Postage & Delivery Charges	1,000	750	500	274	750	750		750
2453	12-560400-3030	Ground Maintenance	13,000	13,500	13,500	9,890	14,750	14,750		14,750
2454	12-560600-2330	Insurance	3,500	4,000	4,581	5,399	5,745	6,600		6,600
2455	12-560450-2450	Janitorial Expense	1,450	1,600	1,600	915	1,600	1,600		1,600
2456	12-560600-3090	Mileage	850	800	600	485	800	800		800
2457	12-560500-0250	Advertising - Page G3E	5,785	5,975	2,230	4,575	7,675	5,450		5,450
2458	12-560530-1760	Chapel expense	195	195	85	1,136	235	235		235
2459	12-560600-1980	Gift shop stock	1,700	1,700	500	1,317	1,700	1,700		1,700
2461	12-560550-4110	Seminars, Education, Training	1,400	1,400	1,400	334	1,400	1,400		1,400
2462	12-560600-3060	Memberships	700	600	600	636	650	650		650
2463	12-560600-0800	Capital Expenditures-Exhibit G3D	55,049	49,763	43,580	6,181	43,479	34,500		34,500
2465	12-560700-7777	Amortization	6,264	6,264	6,264	6,264	6,264	6,264		6,264
2466	12-560600-1760	MissIncludes Volunteer Dinner	2,750	3,000	3,000	585	3,000	3,000		3,000
2467										
2468 2469		TOTAL EXPENDITURES	343,820	346,479	347,850	298,502	375,053	368,362	-	368,362
2469			263,276	271,136	274,773	256,676	282,593	314,837	0	314,837
2471				,			. ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,		,
2472										
2473										
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	Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2475	<i>N</i>		02	01	ON	ON	UQ	ÖN	00	01
2476										
2477		SOMBRA MUSEUM								
2478										
2479										
2480			2019	2020	2021	2022	2022	2023	2023	2023
2481		REVENUE	BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2482			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2483				/			/			/
2484	11-565050-2040	Grants- Operating-Students	5,000	5,951	5,000	12,329	10,000	10,000		10,000
2486	11-565050-4370	Sales	0,000	0,001	0,000	12,020	10,820	10,820		10,820
2487	11-560050-1590	Donation-Capital	0	0	0		0	10,020		0
2488	11 000000 1000		Ŭ		0		Ŭ			
2489		TOTAL REVENUE	5,000	5,951	5,000	12,329	20,820	20,820	0	20,820
2490			0,000	0,001	0,000	,•_•				
2491										
2492										
2493		EXPENDITURES								
2494										
2495	12-565100-0015	Payroll Costs - Part Time	36,000	32,633	36,000	48,565	41,500	60,700		60,700
2496	12-565125-0015	Payroll-Part Time -Students	10,800	9,951	10,800	26,794	13,000	00,700		00,700
2497	12-565150-5480	Telephone	0	3,331	10,000	20,734	0	0		0
2498	12-565200-2200	Heat	500	0	500		500	500		500
2499	12-565200-2250	Hydro	000	-	000		000	000		000
2500	12-565200-5950	Water	0	÷	1,000		1,000	0		0
2500	12-565150-3330	Office Supplies	0	0,700	1,000	41	1,000	0		0
2502	12-565200-2330	Insurance	2,800	2,753	2,800	4,771	4,500	4,500		4,500
2503	12-565200-3090	Mileage	2,000	,	2,000	4,771	4,000	4,000		4,000
2504	12-565200-2880	Maintenance & Repairs	2,200	3,108	2,200	5,332	4,000	5,000		5,000
2507	12-565300-1760	Ground maintenance	2,200		2,200	0,002	4,000	0,000		0,000
2508	12565300-2880	Building maintenance	0	0	0	229	0	0		0
2509	12-565600-0800	Capital	0	0	0		0	0		0
2510	12-565220-1090	Complex Facility Management	2,000	-	2,000	2,004		2,000		2,000
2512	12-565150-2100	Grant to Museum Board	12,000	12,000	12,000	12,000	,	12,000		12,000
2513	12-565200-1760	Training	0	0	0	,000	0	0		0
2514	12-565700-7777	Amortization	12,600	12,588	12,600	12,588	12,600	12,600		12,600
2515			,	,	,	,	,	,		,
2516		TOTAL EXPENDITURES	78,900	78,625	79,900	112,324	91,100	97,300	0	97,300
2517			,	,	,	··,• - ·		,•••		,
2518		NET EXPENDITURES	73,900	72,674	74,900	99,995	70,280	76,480	0	76,480
2519			,	,	,500		,200	,400	u	,+00
2520										
2520										
2021										

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2522	Λ.	5	0L	01	OW		00	ÖN	00	01
2523		LIBRARIES								
2524										
2525			2019	2020	2021	2022	2022	2023	2023	2023
2526			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2527		CORUNNA LIBRARY	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2528			ATTROTED	ATTROTED	ATTROTED	Tremmary	ATTROTED		TROPODED	ATTROVED
2529	12-610050-1090	Parks Dept Lab & Ovrhd	3,000	4,500	4,500	5,814	7,500	7,500		7,500
2530	12-610050-1240	Contractor Outside	1,000	1,500	1,500	0,011	1,500	1,500		1,500
2531		Expense Capital Accessibility	500	500	500	362	500	500		500
2532		Material & Supplies	000	000	000	002	000	0		0
2533	12-610050-2250	Hydro	3,000	3,000	3,000	3,031	3,500	3,500		3,500
2534		Heat	1,500	1,500	1,500	1,693	1,500	1,500		1,500
2535	12-610050-5950	Water/Sewage	300	300	300	629	300	300		300
2536		Maint 3rd Pty Chgs	1,500	1,500	1,500	4,491	5,000	5,000		5,000
2537	12-610050-7777	Amortization	75	75	75	72	75	75		75
2538	12-610050-2330	Insurance	525	525	525	874	870	1,000		1,000
2539										
2540		Corunna Library Expenditures	11,400	13,400	13,400	16,966	20,745	20,875	0	20,875
2541										
2542		COURTRIGHT LIBRARY								
2543										
2544	12-610100-1090	Parks Dept Lab & Ovrhd	3,000	3,000	3,000	4,730	7,500	7,500		7,500
2545	12-610100-0025	Equipment Rental	0	0	0		0	0		0
2546	12-610100-1240	Contractor Outside	0	0	0		0	0		0
2547	12-610100-3030	Material & Supplies	0	0	0		0	0		0
2548	12-610100-2250	Hydro	0	0	0		0	0		0
2549	12-610100-2200	Heat	1,500	1,000	1,000	1,205	2,000	2,000		2,000
2550	12-610100-5950	Water/Sewage	200	200	200	78	300	300		300
2551	12-610100-2880	Maint 3rd Pty Chgs	1,200	1,200	1,200	362	2,500	2,500		2,500
2552	12-610100-2330	Insurance	290	290	290	562	560	650		650
2553										
2554		Courtright Library Expenditures	6,190	5,690	5,690	6,937	12,860	12,950	-	12,950
2555										
2556		BRIGDEN LIBRARY								
2557										
2558	12-610150-2330	Insurance	300	300	300	561	300	650		650
2559	12-610150-2880	Maintenance - 3rd party	250	250	250		1,200	1200		1,200
2560	12-610150-1090	Parks Dept Lab & Ovrhd	500	500	500	504	500	500		500
2561		Brigden Library Expenditures	1,050	1,050	1,050	1,065	2,000	2,350	0	2,350
2562										
2563										
2564										
2565										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2566										
2567		WILKESPORT LIBRARY								
2568										
2569	12-610250-1090	Parks Dept Lab & Ovrhd	1,250	1,250	1,250	1,248	1,250	1,250		1,250
2570		Material & Supplies	0	0	,	,	0	,		0
2571	12-610250-1240	Contractor Outside	1,000	1,000	1,000	922	1,000	1,000		1,000
2572		Hydro (Lump Sum)	1,000	1,000	1,000	868	1,250	1,250		1,250
2573		Heat	1,000	1,000	1,000	907	1,250	1,250		1,250
2574	12-610250-5950	Water/Sewage	200	200	200	331	350	350		350
2575		Maint 3rd Pty Chgs	1,000	1,000	1,000	2,617	5,000	5,000		5,000
2576	12-610250-7777	Wilkesport Library Amortization	4,370	4,500	4,500	4,236	4,500	4,500		4,500
2577	12-610250-2330	Insurance	385	385	385	680	385	1,000		1,000
2578								, i		,
2579		TOTAL WILKESPORT LIBRARY	10,205	10,335	10,335	11,809	14,985	15,600	0	15,600
2580										
2581		LIBRARIES (Continues)								
2582										
2583			2019	2020	2021	2022	2022	2023	2023	2023
2584			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2585			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2597						-				
2598										
2599		PORT LAMBTON LIBRARY								
2600										
2601	12-610300-1090	Parks Dept Lab & Ovrhd	1,250	1,250	1,250	1,248	1,250	1250		1,250
2602	12-610300-2880	Material & Supplies	0	0	0		0	0		0
2603	12-610300-2250	Hydro (Lump Sum)	600	600	600	561	0	0		0
2605	12-610300-2250	Water/Sewage	0	0	0		0	0		0
2606	12-610300-2880	Maint 3rd Pty Chgs	0	0	0		2,500	2500		2,500
2607	12-610300-2330	Insurance	300	300	300	2,135	560	650		650
2608										
2609		TOTAL PORT LAMBTON LIBRARY	2,150	2,150	2,150	3,944	4,310	4,400	0	4,400
2610										
2611										
2612										
2613										
2614		TOTAL LIBRARY EXPENDITURES	30,995	32,625	32,625	40,721	54,900	56,175	0	56,175
				: ,•=•	: ,-=-	.,·=·	. ,,,,,		-	,
2615										
2615 2616										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2617				0.	0	0.1		0.11		0.
2618		SOMBRA COMMUNITY CENTRE\LIBRA	ARY							
2619										
2620			2019	2020	2021	2022	2022	2023	2023	2023
2621			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2622			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2623				-	-					
2624		Rent revenues	11,080	11,080	11,080	11,657	11,080	12000		12,000
2625		Rent revenues for utiliites - 50%	0	0	0		0	0		0
2626										
2627	11-420050-4120	REVENUES - Rent	11,080	11,080	11,080	11,657	11,080	12,000	0	12,000
2628										
2629		EXPENDITURES								
2630										
2631	12-420080-1090	Administration Complex	3,500	3,500	3,500		3,500	3,500		3,500
2632										
2636	12-420150-2450	Janitorial Services	0	0	0		0	0		0
2637										
2640	12-420250-2330	Insurance	1,250	1,255	2,000		2,000	2,300		2,300
2641										
2642	12-420200-2250	Hydro	10,000	9,000	10,000		10,000	12,000		12,000
2643										
2644	12-420200-2200	Heat	3,500	3,500	3,500		3,500	3,500		3,500
2645										
2646	12-420200-5950	Water/Sewage	1,500	1,500	1,500		1,500	1,500		1,500
2647										
2648	12-420250-2880	Mtce & Repairs	8,000	6,500	5,000		6,000	8,000		8,000
2649										
2650	12-420250-1760	Other Expenses	1,500	1,500	1,500		1,500	0		0
2651										
2652	12-420700-7777	Amortization	4,000	4,000	4,000		4,000	4,000		4,000
2653										
2654										04.000
2655		TOTAL EXPENDITURES	33,250	30,755	31,000	0	32,000	34,800	0	34,800
2656				10.000	10.000					
2657		NET EXPENDITURES	22,170	19,675	19,920	-11,657	20,920	22,800	0	22,800
2658										
2659										
2660										
2661										

	Α	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2662										
2663		COMMUNTY HALLS								
2664										
2665		BRIGDEN MEMORIAL HALL								
2666			2019	2020	2021	2022	2022	2023	2023	2023
2667			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2668		EXPENDITURES	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2669										
2670		Insurance	7,085	7,085	8,000	9,594	10,250	11,000		11,000
2671		Grants Improvements	10,000	10,000	10,000	10,000	10,000	10,000		10,000
2672		One Time Grant - Natural Gas	0	0	0		0	0		0
2673		Maintenance & Repairs	2,500	2,500	2,500	1,752	5,000	5,000		5,000
2674		Material & Supply	0	0	0		0	0		0
2675		Payment in Lieu	0	0	0	575	0	0		0
2676		Complex Facility Mgt	1,500	1,500	1,500	1,500	1,500	1,500		1,500
2678	12-620050-7777	Amortization	4,500	4,500	4,500	4,500	4,500	4,500		4,500
2679		Provision for Reserves	0	0	0		0	0		0
2680										
2681		TOTAL EXPENDITURES	25,585	25,585	26,500	27,921	31,250	32,000	0	32,000
2682										
2683		COURTRIGHT COMMUNITY HALL								
2684										
2685		EXPENDITURES								
2686										
2687	12-620250-2040	Operating Grant	8,000	8,000	8,000		0	0		0
2688		Capital Grant	0	0	0		0	0		0
2689		Hydro				536	250	0		0
2690		Material & Supplies	500	500	500		250	0		0
2691	12-620250-2330	Insurance	1,950	1,950	2,850	3,575	3,250	0		0
2692	12-620250-1090	Complex Facility Mgt	2,500	2,500	2,500	3,680	5,500	0		0
2693	12-620250-7777	Amortization	6,000	6,000	6,000	6,000	6,000	0		0
2694	12-620250-2880	Maintenance & Repairs	2,000	4,000	8,000	3,886	7,500	0		0
2697										
2698										
2699		TOTAL EXPENDITURES	20,950	22,950	27,850	17,677	22,750	0	0	0
2700										
2701		COURTRIGHT SENIOR CITIZENS HALL	LIBRARY							
2702										
2703										
2704	10 00000 1000	EXPENDITURES								
2705	12-630300-1090	Complex Facility Mgt	500	500	500	504	500	500		500
2708		Hydro	1,600	1,600	1,600	1,476	1,600	1,600		1,600
2709	12-630300-2200	Heat	0	2,200	0		500	500		500
2710	12-630300-5950	Water/Sewage	0	0	0		0	0		0
2711		Insurance	2,200	2,000	2,850	4,044	3,800	4,400		4,400
2712	12-630300-2880	Maintenance & Repairs	2,000	0	2,000	194	2,500	3,000		3,000
2713	12-630300-7777	Amortization	700	700	700	708	700	700		700
2714	12-630300-1760	Other Expense	400	400	400		400	-		-
2715										
2716		TOTAL EXPENDITURES	7,400	7,400	8,050	6,926	10,000	10,700	-	10,700
2717										

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2718		COMMUNTY HALLS (Continues)								
2719										
2720			0040	0000	0004	0000	2000	0000	0000	0000
		PORT LAMBTON COMMUNITY HALL	2019	2020	2021	2022	2022	2023	2023	2023
2721 2722		EXPENDITURES	BUDGET APPROVED	BUDGET	BUDGET	Actual	BUDGET	BUDGET INITIAL	BUDGET CHG PROPOSED	BUDGET
		EXPENDITURES	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPUSED	APPROVED
2723 2724	12-620100-2330	Insurance	0.000	0.000	2 000	4.050	4 000	F 000		5 000
2725	12-620100-2330		2,830 500	2,830 500	3,200 500	4,659 504	4,820 500	5,600 500		5,600 500
2725	12-620100-1090	Complex - Facility Mgt Grant	11,000	11,000	11,000		11,000	11,000		11,000
			0				,	0		11,000
2728	12-620100-2450	Janitarial services		0		-	0			7.500
2730 2731	12-620100-2880 12-620100-5540	Maintenance & Repairs Township Taxes PIL	4,500	4,500	4,500	5,765	7,500 0	7,500		7,500
			0	0	0		0	0		0
2732 2733	12-620100-5580 12-620100-7777	Utility Payment from Port Lambton Librar	0	0			-			0
2733	12-620100-7777	Amortization Other Expense	1,400	1,400	1,400	1,392	1,400	1,400		1,400
	12-020100-2000	Other Expense	-	-	-		-	-		-
2735			00.000	00.000	00.000	00.000	05 000	00.000		00.000
2736		TOTAL EXPENDITURES	20,230	20,230	20,600	23,602	25,220	26,000	-	26,000
2737										
2738		SOMBRA COMMUNITY HALL								
2739										
2740		EXPENDITURES								
2741		-								
2742	12-620150-2330	Insurance	2,480	2,480	3,000	4,219	4,500	5,200		5,200
2743	12-620150-1090	Comlex Facility Mgmt	500	500	500	504	500	500		500
2744	12-620150-2040	Grant Operating	8,000	8,000	8,000	8,000	8,000	8,000		8,000
2745	12-620150-2450	Janitirial services	0	0	-		0	0		0
2746	12-620150-2200	Capital Grant - One time only	0	0	-		0	0		0
2747	12-620150-5540	Township taxes - GIL	0	0	-		0	0		0
2748	12-620150-2880	Repairs & Maintenance	2,000	4,000	4,000	15,873	7,500	7,500		7,500
2749	12-620150-5480	Telephone	0	0	-		0	0		0
2750	12-620150-7777	Amortizaton	2,500	2,500	2,500	2,628	2,500	2,500		2,500
2751	12-620150-1760	Other Expense	-	-	-		-	-		-
2752										
2753		TOTAL EXPENDITURES	15,480	17,480	18,000	31,224	23,000	23,700	-	23,700
2754										
2755		WILKESPORT COMMUNITY HALL								
2756										
2757		EXPENDITURES								
2758										
2759	12-620200-2330	Insurance	3,040	3,040	3,600	4,565	4,500	5,200		5,200
2760	12-620200-1090	Complex Facility Mgt	2,500	2,500	2,500	3,466	4,000	4,000		4,000
2761	12-620200-7777	Amortization	11,000	11,000	11,000	11,004	11,000	11,000		11,000
2762	12-620200-2040	Grant	15,000	15,000	15,000	15,000	15,000	15,000		15,000
2763	12-620200-1760	Other Expense	5,000	3,000	3,000		3,000	0		0
2764	12-620200-4120	Wilkespot Xplornet cell tower revenue				-6,958	-6,600	-7,000		-7,000
2765	12-620200-2880	Maintenane & Repairs	1500	1500	1500	9155	7500	10000		10000
2766										
2767		TOTAL EXPENDITURES	38,040	36,040	36,600	36,232	38,400	38,200	-	38,200
2768										
2769		TOTAL COMMUNITY HALLS	127,685	129,685	137,600	143,582	150,620	130,600	-	130,600
2770										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2772				0.	0	0.1		0.1		0.
2773			2019	2020	2021	2022	2022	2023	2023	2023
2774			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2775			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2776		Tourism Booth (Sombra)				•				
2777										
2778	12-630250-2250	Hydro	0	0	0		0	0		0
2779	12-630250-1090	Complex Interdepartment charge	0	0	0		0	0		0
2780		Removal of trailer	0	0	0		0	0		0
2781	12-630250-2460	Janitarial	0	0	0		0	0		0
2782	12-630250-5060	Supplies	-	-	-		-	-		-
2783										
2784		Total Expenses	-	-	-	-	-	-	-	-
2785										
2786										
2787		OTHER BUILDINGS & PROPERTIES								
2788										
2789		REVENUE								
2790										
2791		Rent								
2792	11-630050-4120	Lease Agreement	-	-	-	-	-	-		-
2793										
2794			-	-	-	-	-	-	-	-
2795										
2796		EXPENDITURES								
2797										
2798		Labour	0				0	0		0
2800		Equipment	0	0			0	0		0
2801	12-630200-3030	Contractors	0	0	-		0	0		0
2802		Complex Facility Mgmt	0	0			0	0		0
2803		Payrment in Lieu	0	0			0	0		0
2805	12-630200-6020	Administration	-	-	-		-	-		-
2806										
2807			-	-	-	-	-	-	-	-
2808										
2809		NET REVENUE	0	0	0	0	0	0	0	0
2810										
2811										
2812										
2813										
2814										
2815										
2816										
2817										

	А	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2818		OFFICIAL PLAN, SITE PLAN & ZONING								
2819			2019	2020	2021	2022	2022	2023	2023	2023
2820			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2821		REVENUE	APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2822	11-342050-0310	Application Fees - Site Plan	10,000	8,000	8,000	47,761	8,000	20,000		20,000
2823	11-342050-0311	Modular Building agreement	10,000	20,000	20,000	18,000	20,000	20,000		20,000
2824	11-342050-0312	Temporary House Agreement	2,000	0	2,000	225	1,000	1,000		1,000
2825	11-344050-0310	Application Fees - Zoning	6,000	6,000	8,000	14,000	8,000	10,000		10,000
2826	11-343050-0310	Lot Release and Zoning Certificates	2,000	2,500	2,000	1,250	2,500	2,500		2,500
2827	11-341050-0310	Planning & Development Fees 2%	15,000	10,000	15,000	1,982	15,000	15,000		15,000
2828	11-340055-2030	OP-Release of reserves	0	0	,	0.000	12,000	12,000		12,000
2829	11-340050-0310	Application Fees - Official Plans	2,000	0	,	2,200	2,800	3,000		3,000
2830			47,000	46,500	69,000	85,418	69,300	83,500	0	83,500
2831		EXPENDITURES								
2832		Official Plans								
2833	12-340100-0015	Payroll Costs	6,000	8,000	8,000	8,004	8,000	8,000		8,000
2835	12-340200-3330	Office Expense	2,000	2,000	2,000	1,769	2,000	2,000		2,000
2836	12-340200-3890	Postage & Delivery Charges	2,000	2,000	2,000	1,737	2,000	2,000		2,000
2838	12-340200-1193	RMO/RMI Services-Upper Thames Con	7,500	7,500	7,500		7,500	7,500		7,500
2839	12-340200-1985	GIS	0	0	0		0	0		0
2840	12-340200-2600	Legal	0	0	-		2,000	2,000		2,000
2841	12-340150-2500	Lambton County Fees	0	0	-	7,440	0	0		0
2842	12-340200-2610	Office Expense - Allocated	0	0	0		0	0		0
2843	12-340200-0250	Advertising	3,000	3,000	3,000		3,000	3,000		3,000
2844	12-340200-1760	OP Review	0	0	0	4,340	25,000	50,000		50,000
2845	12-341200-1760	Planning and development	1,000	1,000	1,000		1,000	0		0
2847		Total Expenses Official Plans	21,500	23,500	23,500	23,290	50,500	74,500	0	74,500
2848		Site Plan								
2849	12-342100-0015	Labour - Site Plan	26,000	28,000	28,000	30,000	30,000	30,000		30,000
2851	12-342200-3330	Office Supplies	500	500	500	531	500	500		500
2852	12-342200-3890	Postage & Delivery Charges	1,500	1,500	1,500	1,158	1,500	1,500		1,500
2854	12-342200-2600	Legal	600	600	600	174	1,000	1,000		1,000
2855	12-342200-2610	Registration Fees	0	0	0		0	0		0
2856	12-342200-2310	Inside Engineering - Site Plan	5,000	7,500	6,000	10,373	9,000	9,000		9,000
2857		Total Expenses Site Plans	33,600	38,100	36,600	42,236	42,000	42,000	0	42,000
2858		Zoning								
2859	12-344100-0015	Payroll Costs	26,000	28,000	28,000	27,996	28,000	28,000		28,000
2860	12-344200-0250	Advertising	1,000	1,000	1,000		2,000	2,000		2,000
2864	12-344150-2510	Lambton County - Zoning	1,000	1,000	1,000	3,852	1,000	1,000		1,000
2866	12-344150-2376	Planning computer					0	0		0
2867	12-344200-2600	Legal	5,000	5,000	5,000		5,000	5,000		5,000
2868	12-344200-3330	Office Expense	1,000	1,000	1,000	577	1,000	1,000		1,000
2869	12-344200-3890	Postage & Delivery Charges	2,000	2,000	2,000	1,158	2,000	2,000		2,000
2870		Total Zoning Expenses	36,000	38,000	38,000	33,583	39,000	39,000	0	39,000
2871		OP & Zoning review								
2872	12-343200-0250	Advertising	4,000	4,000	4,000		4,000	5,000		5,000
2873	12-343200-2510	Agency Review Fees	4,000	4,000	4,000		4,000	4,000		4,000
2874	12-343200-3330	Office Expense	2,000	2,000	2,000		2,000	2,000		2,000
2875	12-343200-3890	Postage & Delivery Charges	1,000	1,000	1,000		1,000	1,000		1,000
2876	12-342250-1760	Source Protection expense					0	0		0
2877	12-343200-1760	Public Review/Open House	1,000	1,000	1,000	-	1,000	1,000	-	1,000
2878		Total OP & Zoning Reviews	12,000	12,000	12,000	0		13,000	0	13,000
2879		NET EXPEND OFFICIAL, SITE, ZONING		111,600	110,100	99,109	143,500	168,500	0	168,500
2880		NET EXP(REVENUE)	56,100	65,100	41,100	13,691	74,200	85,000	0	85,000

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2881	~	В	UL	Ci	Civi		00	OK	00	01
2882		COMMITTEE OF ADJUSTMENT								
2883										
2884										
2885			2019	2020	2021	2022	2022	2023	2023	2023
2886			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2887			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2888			ATTROVED	ATTROTED	ATTROTED	Tremmary	ATTROTED		TROFOCED	ATTROTED
2889		REVENUE								
2890										
2891	11-320050-0310	Application -Consents	12,000	12,000	15,000	32,800	15,000	20,000		20,000
2892	11-320050-0312	Variances	13,000	10,000	15,000	14,400	15,000	15,000		15,000
2893			,		,	,		,		,
2894		Total Application Fees	25,000	22,000	30,000	47,200	30,000	35,000	0	35,000
2895		· · · · · · · · · · · · · · · · · · ·		,	,	,	,	,	-	
2896										
2897		EXPENDITURES								
2898										
2899	12-320100-0015	Payroll Costs	32,000	34,000	34,000	33,996	34,000	34,000		34,000
2900	12 020100 0010		02,000	01,000	0 1,000	00,000	0.,000	01,000		0 1,000
2901	12-320100-4900	Committee of Adjust,- Stipends	4,000	4,000	4,000	3,430	4,000	4,000		4,000
2902			,	,	,	-,	,	,		,
2903	12-320200-2310	Engineering -Administration	1,000	1,000	1,000	250	1,000	1,000		1,000
2904			,	,	,		,	,		,
2905	12-320200-3330	Office Expense	2,000	2,000	2,000	1,769	2,000	2,000		2,000
2906		•	,	,	,	,	,			,
2907	12-320200-3890	Postage & Delivery Chgs.	2,000	2,000	2,000	1,737	2,000	2,000		2,000
2908										
2909	12-320200-2330	Insurance	600	600	600	692	600	600		600
2910										
2911	12-320200-2600	Legal	2,000	2,000	2,000		2,000	2,000		2,000
2912										
2913	12-320200-3090	Mileage	1,000	1,000	1,000	675	1,000	1,000		1,000
2914										
2915	12-320150-4110	Seminars, Education	2,000	3,000	3,000		4,000	4,000		4,000
2916	12-320150-2376	Computer				3,852		1,000		1,000
2917	12-320150-3060	Membership	2,500	2,500	2,500	1,200	3,000	3,000		3,000
2918										
2919	12-320200-1760	Misc. Expense	-	200	200		200	200		200
2920										
2921		TOTAL EXPENDITURES	49,100	52,300	52,300	47,601	53,800	54,800	0	54,800
2922										
2923		NET EXP(REVENUE)	24,100	30,300	22,300	401	23,800	19,800	0	19,800
2924						_				
2925										
2926										
2927										
2928										

	A	В	CE	CI	СМ	CN	CQ	CR	CS	СТ
2929			-		-	-		-		
2930		ECONOMIC DEVELOPMENT								
2931										
2932			2019	2020	2021	2022	2022	2023	2023	2023
2933			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2934			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2935										
2936		General Revenues	0	0	0		0	0		0
2937		Finance from industrial reserve	0	0	25,000		17,300	17,300		17,300
2938		Federal Grant	0	0	0		0	0		0
2939										
2940	11-350050-4270	Total Revenue	-	-	25,000	-	17,300	17,300	-	17,300
2941										
2942		EXPENDITURES								
2943										
2944	12-350100-0015	Payroll Costs	52,000	68,000	68,000	68,004	68,000	68,000		68,000
2945										
2946	12-350200-3330	Office Expense	1,400	1,400	1,400	1,769	2,300	2300		2,300
2947										
2948	12-350250-3890	Postage & Delivery	1,800	1,800	1,800	1,737	1,800	1800		1,800
2949										
2950	12-350255-2250	Hydro - Hwy 40 & Hill Signage	500	500	500	392	400	400		400
2951										
2952	12-350300-0260	Promotions	1,000	1,300	1,000	4,102	1,200	1,200		1,200
2953										
2954	12-350400-0130	Seminars,Education,Training	0	0	0		0	0		0
2955										
2956	12-350450-3060	Membership	0	0	0		0	0		0
2957										
2958	12-350350-3040	Economic Meetings	0	0	0		0	0		0
2959	10.050.150.0000									
2960	12-350450-3090	Mileage	0	0	0		0	0		0
2961	12-350450-2310						800	800		800
2962	12-350450-1760	Travel	0	0	0		0	0		0
2963 2964	10 250000 1700	Other Evenence	0	0	0		0	0		
2964	12-350200-1760	Other Expenses	0	0	0		0	0		0
2965	12-350150-9600	Beautification Project	0	0	0		0	0		0
2960	12-300100-9000		0	0	0		U	0		0
2967	12-350420-1090	Industrial Park Ground Maintenance	0	0	25,000	7,375	17,300	17,300		17,300
2969	12-000420-1090		0	0	20,000	1,375	17,300	17,300		17,300
2909	12-350450-1760	Miscellaneous	-	-	-			-		-
2970	12-000+00-1700		-		-			-		-
2972			56,700	73,000	97,700	83,379	91,800	91,800	-	91.800
2973			00,700	10,000	51,100	30,013	31,000	51,000	_	51,000
2973		Net Expenditure	56,700	73,000	72,700	83,379	74,500	74,500	-	74,500
2974			50,700	13,000	12,100	03,379	74,500	74,500	-	74,500
2975										
2910										

	Α	В	CE	CI	CM	CN	CQ	CR	CS	СТ
2977										
2978		Corunna Downtown/Horticultural So	ciety							
2979										
2980										
2981			2019	2020	2021	2022	2022	2023	2023	2023
2982			BUDGET	BUDGET	BUDGET	Actual	BUDGET	BUDGET	BUDGET CHG	BUDGET
2983 2984			APPROVED	APPROVED	APPROVED	Preliminary	APPROVED	INITIAL	PROPOSED	APPROVED
2984										
2985	11-355100-5580	Horticultural Society Donation	0	0	0		0	0		0
2986	11-355100-1590	Finance from Reserves	0	0	0		0	0		0
2987	11-355100-2000	Federal Grant	0	0	0		0	0		0
2988										
2989		Total Revenue	-	-	-	-	-	-	-	-
2990										
2991		EXPENDITURES								
2992										
2993	12-355200-0015	Part Time Payroll Costs	0	0	0		0	0		0
2994										
2995	12-355300-2250	Utilities - Hydro festive lighting	0	0	0		0	0		0
2996										
2997	12-355300-1090	Parks interdepartment charge	2,000	2,000	2,000	2,004	2,000	2000		2,000
2998										
2999	12-355300-2880	Supplies & Maintenance	0	0	0		0	0		0
3000										
3001										
3002			2,000	2,000	2,000	2,004	2,000	2,000	-	2,000
3003										
3004		Net Expenditure	2,000	2,000	2,000	2,004	2,000	2,000	-	2,000

	A	E	F	G	Н	I	J
1	ST. CLAIR TOWNSHIP	_		<u> </u>			
2							
3	NET CAPITAL FINANCING BUD	GET SUMMA	RY 2019 to 2	023			
4							
5		2019	2020	2021	2022	2023	2021/2022
6		Approved	Approved	Approved	Approved	Preliminary	Change
8							
9	Fire	523,743	558,743	511,743	503,743	468,150	(35,593)
10							
11	Gen Adm. Information Technology		40,000	-	-	45,000	45,000
12		450.000	450.000	450.000	450.000	100 5 10	050 540
	Complex Recreational Facilities	150,000	150,000	150,000	150,000	403,549	253,549
14	Parks Equipment	100,000 40,000	100,000 90,000	100,000 90,000	188,000 90,000	308,123 91,653	120,123 1,653
15 16	Parks Equipment	40,000	270,000	329,335	515,593	206,000	(309,593)
17			270,000	529,555	515,555	200,000	(309,393)
	Golf		_	_	-	_	-
19	Campgrounds	3,503	-	_	_	_	_
20	Museum's	-	20,000	33,500	-	-	-
21			,	,			
22	Roads	1,928,938	1,922,938	1,387,938	2,217,870	328,009	(1,889,861)
23							
24	PW Operations Buildings	25,000	150,000	50,000	100,000	50,000	(50,000)
25							
26	Bridges	815,000	687,500	580,000	1,070,000	1,537,238	467,238
27		15.000					
28	Culvert	45,000		-	-		-
29	Sidewalk		27.500				
30 31	Storm	100,000	37,500 100,000	100,000	- 72,500	150,000	- 77,500
32	Trails, Erosion & Seawall	100,000	50,000	60,000	72,500	130,000	-
33	Street Lights/Signs		40,000	270,000	_	255,000	255,000
34			10,000	210,000		200,000	200,000
35	Drain	289,834	312,834	191,834	201,834	224,834	23,000
36							
37	Total before Grants	4,021,018	4,529,515	3,854,350	5,109,540	4,067,556	(1,041,984)
38							
	Less: AMO GAS Tax Revenue	(427,316)	(427,316)	(446,740)	(446,740)	(466,163)	(19,423)
40	Less: AMO GAS top up unused 2021		(470,926)		(130,000)	-	130,000
41	Less: OCIF Formula component	(1,193,967)	(1,172,395)	(1,172,395)	(2,257,316)	(2,376,211)	(118,895)
42	Less: Service Delivery grant		(183,394)	-	-	-	-
44	Less: Transfer to Road reserves			40,269			-
45							
46	Taxation Levy after Grants	2,399,735	2,275,484	2,275,484	2,275,484	1,225,182	(1,050,302)
47						(4.050.000)	D://
48	2023 Yearly Incremental difference (Col	I - Col H Line 46	5)	-	-	(1,050,302)	Difference
49		Duo no ntra Tara		50 440 40)		0.00%	
50		Property Tax I	mpact (1% = \$1	53,119.18)		-6.86%	
51	Reserve Financing						
	Golf Course	100,000	270,000	180,000	250,000	110,000	
	Public Works-Equipment	143,000	286,000	593,000	1,335,000	795,000	
	Water	1,145,000	1,243,000	1,305,000	1,487,000	2,110,000	
	Sanitary	2,050,000	1,005,000	530,000	710,000	840,000	
57	·,	_,,	.,,		,000	0.0,000	
-	Total	5,837,735	5,079,484	4,883,484	6,057,484	5,080,182	
-		. ,	. , -	. , -	. ,	. ,	

TOWNSHIP OF ST. CLAIR CAPITAL BUDGET LISTING FOR 2023

	А	В	C	D	E	F	G	Н	1	J	к	L	М
1					Life	Project	External		Revenue	Total Rev	Total Initial		Educ &
2		ID #	Depart.	Description	Yrs	Cost	Sources	Reserves	Fund	Fund	By Function	Reserves	Envir
3													·
4	22-040150-5621	2023-01	Fire	Radio Reserve		10,000			10,000	10,000			I
5	22-040150-5620	2023-02	Fire	Life Cycle Budgeting Vehicles (Reserve Fire Vehicle)		390,150	100,000		290,150		Ext OMPF Grant	-	·
6	22-040150-1790	2023-03	Fire	Asset Management Plan (Res Fire Stn Facilities-Life Cycle)		50,000			50,000	350,150		Dev Chg	·
7	22-040150-1680	2023-10	Fire	All-Terrain Vehicle	15	120,000		52,000	68,000		Development Charges Fire	52,000	·
8	22-040150-1690	2023-05	Fire	Two Pickup Trucks	10	150,000		150,000	-		Res Fire Vehicle		·
9	22-040150-1806	2023-06		Firefighter Training Building	25	40,000		40,000	-		Res Fire Stn Facilities-Life Cycle		
10	22-040150-1804	2023-07	Fire	Stand-By Generator Upgrade (2 Stations)	25	34,000	10,000	24,000	-		Donation / Res Fire Equipment		·
11	22-040150-5622	2023-09	Fire	Asset Management Plan: Reserve Fire Equipment		50,000			50,000	468,150			·
12													
13	22-040075-1110	2023-15	IINetwk	Res Gen Equipment (Future IT Equipment)	5	45,000			45,000	45,000	Res Gen Equipt		
14	00 0 10 100 5000								150.000				
15	22-040400-5620	2023-20		Annual Reserve Contribution (Replacement Capital Complex)	15	200,000	50,000		150,000		Ext OMPF Grant		·
16	22-040400-0910	2023-21		Rink Conversion Debt & Reserve Payment		186,703			186,703		Debt \$151,703; Water Reserve \$35,000		r
17	22-040400-1791	2023-22		Roof Replacements	15	275,000		218,154	56,846		Res. Replacement Capital Complex	218,154	r
18	22-040400-1730	2023-25	Complex	Floor Scrubber	5	10,000			10,000	403,549		David	
19	00 040555 5000	0000.00	Dec Fe	Des Des Fasilities Liferunde Annuel Contribution		450.000	50.000		400.000	400.000		Dev Chg	
20	22-040555-5620			Res Rec. Facilities Lifecycle Annual Contribution per AMP	50	150,000	50,000	400.000	100,000		Ext OMPF Grant	35,921	r
21	22-040555-1768			Emergency Services Building Generator	25	100,000		100,000	-		Res. Rec. Facilities Lifecycle		
22	22-040555-2076			Brigden Hall Fire Defeciences	25	50,000		50,000	-		Res. Rec. Facilities Lifecycle (Prior Year)		
23	22-040555-1280			Corunna Library - Roof Replacement	40	110,000		110,000	-		Dev.Charges \$17,830; Rec Fac. Lifecycle		r
24	22-040555-1767			Emergency Services Windows	25	100,000		53,666	46,334		Dev.Charges \$18,091; Rec Fac. Lifecycle	\$35,575	r
25	22-040555-1772			Emergency Services Paving	25	10,000			10,000	156,334			r
26	22-040555-1769			Emergency Services Front Façade & Eves	05	50,000		50,000	-		Res. Rec. Facilities Lifecycle (Prior Year)		r
27 28	22-040555-2082 22-040555-2082	2022-36		Civic Centre Windows Civic Centre Windows	25 25	100,000 100.000		100,000	- 100.000		Res. Rec. Facilities Lifecycle (Prior Year) Change in cost estimate see above		
28	22-040555-2082	2023-32		Council Chambers: Audio / Video Upgrades, Paint, Chairs	25	120,000		120,000	100,000		Res Educ & Envir	347,745	i
					25			120,000			Res Educ & Envir	347,745	
30 31	22-040555-2080	2023-85	Rec. Fac.	Moore Sports Complex Elevator Repair		51,789			51,789	308,123			
32	22-040675-1837	2022-62	Mus	Moore Museum-Reilley Cottage Renovations	40	15,000		15,000	-	-	Res Moore Museum (Prior Year)		
33	22-040675-1837	2022-02 2023-49		One Room Schoolhouse Repair	50	60.000		60.000			Res Moore Museum	60.000	
34	22-040073-1031	2023-43	WIUS			00,000		00,000	-			00,000	
35	22-040678-1777	2023-50	Mus	Cultural Centre, Settling Issues	25	25,000		25,000			Res Sombra Museum	25,000	
36	22-040070-1111	2023-30	WIUS	Cultural Centre, Setting Issues	23	23,000		23,000	-	-		23,000	i
37	22-040550-5620	2023-53	Parks	Vehicle & Equipment Reserve build up		125,500	35,500		90,000	90.000	Grant OMPF		
38	22-040550-3020	2023-55	Parks	Portable Lift	15	60,000	33,300	60,000	-		Reserve Parks Equip & Veh		
39	22-040550-1680	2023-55	Parks	Truck	10	60,000		60,000			Reserve Parks Equip & Veh		
40	22-040550-1652	2023-55		Ball Diamond Equipment	10	15,000		13,347	1,653		Reserve Parks Equip & Veh	133,347	
41	22-040000-1002	2020-00	T arks	Bail Blamona Equipment	10	10,000		10,047	1,000	51,000		Dev Chg	
41	22-040550-4749	2021-57	Prk Fac	Courtright River Dock Decking Replacement	50	150,000		150.000	-	-	Dev. Chg. Park Facilities	150.000	
42	22-040550-4749	2021-57		Seagar River Park - Sea Wall Repair	50	50,000		50,000	-	-	Res. Educ & Envir	100,000	50,000
43	22-040440-2031	2023-58		Port Lambton MacDonald Parking Lot	50	125,000		125,000			Res. Educ & Envir (Prior Year)		
44	22-040552-4769	2022-79		Port Lambton MacDonald Parking Lot	50	25,000		25,000				Dev Chg	25,000
45	22-040550-0661	2023-59		CAP- Tennis Court Repair	15	150,000		150,000			Dev. Chg. \$40,000; Educ & Env \$110,000		110,000
40	22-040550-3802	2023-60		Play Ground upgrade and replace resurfacing	10	60.000		60.000			Res Educ & Envir		60,000
48	22-040550-5745	2023-62		Dugouts/Bleachers/Fences	25	50,000			50.000	50.000			
49	22-040550-3745	2023-62		Guthrie River Washrooms	25	80,000			80.000	130.000			
50	22-040550-4793	2023-64		Water Fountains	25	21,000			21,000	151,000			
51	22-040550-0666	2023-65		CAP Basketball Courts	25	20,000			20,000	171,000			
52	22-040552-1760	2023-66		Sombra River Park - New Hydro Install	50	15,000			15,000	186,000			
53	22-040550-1740	2023-67		Park Signs thoughout the township	25	20.000			20,000	206.000			
54	22-040550-4748	2023-76		Courtright River Washrooms	50	200,000		200.000	-		Res Educ & Envir (Prior Year)		
55										,			
56	22-040530-1790	2022-92	Cmparnd	Mooretown Campground Washroom	20	15,000		15,000	-		Res Mooretown Cmpgrnd (Prior Year)		
57	22-040530-3802	2023-78		Playgrounds	20	40,000		40,000	-	-	Res Mooretown Campground	40.000	
58	22-040443-0401	2022-93		Cathcart New Building	50	200,000		200,000	-	-	Res. Cathcart Campground (Prior Year)	,	
59						,		200,000					
60	22-040435-1792	2022-97	Golf	Patio Covers & Deck Expansion	50	250,000		250,000	-	-	Golf Reserves (Prior Year)		
61	22-040435-1681	2023-80	Golf	Golf Equipments and Carts	15	110,000		110.000	-		Golf Reserves	110.000	
62	22-040435-1790			Clubhouse Refurbishment	30		3,500,000		-	-	Debt Financing	,	
JL	010100-1100	2020-01	001			0,000,000	0,000,000	l	-	-			

TOWNSHIP OF ST. CLAIR CAPITAL BUDGET LISTING FOR 2023

1 1	А	В	C	D	E	E	G	Н	1	1	к		М
	A	D	C	D	Life	Project	External	п	Revenue	Total Rev	Total Initial	L	Educ &
2		ID #	Depart.	Description	Yrs	Cost	Sources	Reserves	Fund	Fund	By Function	Reserves	Envir
63			Depuit.	Becchiption		0001	0001000	110001100	T unu	i unu	By Fullocion	10001100	
64	22-040325-0910	2014-99	ROADS	2012 Road & Drainage Debenture Payment	1	143,969			143,969	143.969	Last Year of Debt Payment		
65	22-040210-0065	2023-100		Rural Surface Treatment	15	300.000		150.000	150.000		Reserve Moore Industrial Park	1,000,000	
66	22-040216-0065	2023-101		Cameron Street Reconstruction - Lyndoch to Baird		850,000		850,000	-		Reserve Moore Industrial Park	Dev Chg	
67	22-040214-0055			Sixth Street Reconstruction - Main to Emi		220.000		185,960	34.040		Development Charges Roads	185,960	
68						,		,	,	,		ĺ ĺ	
69	22-040334-0065	2023-150	BRIDGES	Bridge Rehabilitation & Maintenance		190,000		176,000	14,000	14,000	Res Bridge (Prior Year)		
70	22-040337-0065	2023-151	BRIDGES	Bridge 56 – Ward Line over Marshy Creek		70,000			70,000	84,000			
71	22-040332-0065			Bridge 44 - St. Clair Parkway over Marshy Creek		3,000,000		1,550,000	1,450,000	1,534,000	Prior Year (2022-152) \$550,000; Bridge	e 44 Reserve \$*	1,000,000
72	22-040336-0065	2023-155	BRIDGES	Bridge 37 - White Line over Clay Creek		30,000		26,762	3,238	1,537,238	Res Bridge (Prior Year)		
73													
74		2023-200		St. Clair Parkway Storm Pipes	50	100,000		20,000	80,000		Storm reserves		
75	22-040700-0583	2023-201	Storm	Trenchless Re-Line of Storm Pipes	50	75,000		5,000	70,000	150,000	Storm reserves	25,000	
76													
77		2023-250	Drain	Barnes Drain Debenture- 10 years Expires 2027	50	81,834			81,834	81,834			
78	73-010542-tag	2023-251	Drain	McGillivray Drain	30	225,000	225,000		-	81,834	External		
79	73-020078-tag	2023-252	Drain	Dawson Branch Drain	30	25,000	25,000		-	81,834	External		
80	73020192-tag	2023-253	-	Gov't Drain 3 Branch Drain	30	70,000	70,000		-		External		
	9		-			,	,	05 000		,			
81	73-020227-tag	2023-254		Hubbard Drain	30	300,000	275,000	25,000	-		External 260, Grant 15, Drain Res (Pric	or rear)	
82	22-040330-2684	2023-255		Routledge Drain	30	7,000	6,000		1,000		External		
83	73-010685-tag	2023-256		Stewart Drain	30	205,000	200,000		5,000		External 152, Grant 48		
84	73-020390-tag	2023-257		McGee Drain	30	160,000	145,000		15,000		External 127,000 Grant 18		
85	73-010317-tag	2023-258		Gray Drain East	30	70,000	45,000		25,000		External 30, Grant 15		
86	73-010599-tag	2023-259		Parr Drain North-Along Brigden Rd-South End of Brigden - Adelia S		80,000	40,000	40,000	-		External, Drain Reserve		
87	73-020085-tag	2023-260		East Street - Sombra - Along East Side of East Street	75	170,000	50,000	50,000	70,000		External 40, Grant 10, Drain Res (Prior	r Year)	
88	73-020403-tag	2023-261		Old River Road Drain - Along West Side of Old River Road	75	35,000		35,000	-		External, Drain Reserve		
89	73-020215-tag	2023-262		Henry Drain - Along North Side of Wilkesport Line	75	50,000		50,000	-		External, Drain Reserve		
90	73-010525-tag	2023-263		McDonald-Andrews Drain - Section 76 - Reassessment	75	20,000	20,000		-		External		
91	73-010530-tag	2023-264		McDonald Drain No. 2	75	80,000	80,000		-		External 63, Grant 17		
92	73-010510-tag	2023-265	Drain	Lapier Drain Branch Drain	75	55,000	28,000		27,000	224,834	External 25, Grant 3	125,000	
93 94	22-040450-0065	2023-300	Trails	DE souhalt Darting of Diver Trail	20	100,000		100,000	-		Res. Educ & Envir.		400.00
94 95	22-040450-0065	2023-300	Trails	RE-asphalt Portion of River Trail	20	100,000		100,000	-	-	Res. Educ & Elivir.		100,00
95 96	22-040351-0065	2023-301	Stationt	New Street Lights Port Lambton - cfwd	20	125,000		125,000	-	-	Res. Educ & Envir. (Prior Year)		
90	22-040351-0005	2023-301		Streetlight Pole - Christmas Decorations	20	20.000		20,000	-		Res. Educ & Envir. (Filor Tear)		20.00
98	22-040352-0065			Traffic Signal - Hill & Queen	30	400,000		200.000	200.000		Res. Educ & Envir.		20,00
90	22-040352-0003	2023-300		Community Signs-Wilkesport & Brigden	20	55,000		200,000	55,000	255,000	Res. Educ & Envir.		200,00
100	22-040000-4100	2022-307	oigiia	Community Oigns-Wirkesport & Drigden	20	33,000			55,000	200,000			
101	22-040370-4151	2023-305	Sidewalks	River Trail at Corunna Pumping Station	20	92,000	92.000		-	-	Grants	-	1
102			2.40 / 4110		20	22,000	52,000						1
103	22-040125-5620	2023-302	PW Fac	Salt Shed - Wilkesport Centre (Res PW Building)	40	50,000			50.000	50.000			
104	22-040127-0065	2023-303		Heated Concrete Pad - Equipment Washing	25	50,000		50,000	-		Res. PW Equipment (Prior Year)	-	1
105	22-040126-0065			Moore Operation Roof Replacement	25	85,000		85.000	-		Res. PW Equipment (Prior Year)		
106								22,200	-	50,000			
107	22-040125-1691	2023-400	PW Equip	Vactor Truck Replacement	15	700,000		700,000	-		Res. PW Equipment (Prior Year)		
108				Replace Unit 25-Single Axle Snow Plow Truck crywd 2021	12	430,000	10,000	420,000	-		Res. PW Equipment \$55,000 (Prior Yes	ar \$365,000)	
109				Misc. Small Equipment	10	35,000	-,	35,000	-		Res. PW Equipment	,,	1
110				Compaction Roller for 3rd Grader	12	35,000		35,000	-		Res. PW Equipment		1
111				Unit 42 Replacement	10	160,000		160,000	-		Res. PW Equipment		1
112				Replace Unit 30 - Tandem Axle Snowplow Truck	12	320,000	10,000	310,000	-		Res. PW Equipment		
113				Backhoe Replacement	15	200,000	.,	200,000	-		Res. PW Equipment	795,000	
114													
		1		Total General		17,413,945	5,066,500	8,279,889	4.067.556				565,000

TOWNSHIP OF ST. CLAIR CAPITAL BUDGET LISTING FOR 2023

	А	В	С	D	E	F	G	Н	1	J	К	L	М
1					Life	Project	External		Revenue	Total Rev	Total Initial		Educ &
2		ID #	Depart.	Description	Yrs	Cost	Sources	Reserves	Fund	Fund	By Function	Reserves	Envir
116												Total Dev	
117	22-040725-4405	2023-500	Wstwtr	Township Wastewater Servicing Study	25	50,000		50,000	-		Dev Chg Wastewater	200,000	
118	22-040725-4406	2023-501		Township Wastewater Servicing Study (Tom Street)	25	75,000		75,000	-		Dev Chg Wastewater		
119	22-040726-0065	2023-550	Wstwtr	Sanitary Pump Station Electrical Panel Replacements	20	75,000		75,000	-		Dev Chg Wastewater		
120	22-040727-0065	2023-551		Sanitary Main Station Generator Replacements	25	280,000		280,000	-		Res. Wastewater		
121		2023-552		Queen St. Pump Station Rehabilitation	25	240,000		240,000	-		Res. Wastewater		
122		2023-553		Riverside Dr. Sanitary Pump Station Rehabilitation	25	240,000		240,000	-		Res. Wastewater		
123	22-040725-4031	2023-554	Wstwtr	Courtright WWTP Safety Equipment / Upgrades	25	80,000		80,000	-		Res. Wastewater	840,000	
124													
125				Total Sanitary		1,040,000	-	1,040,000	-				
126													
127	22-040756-0065	2023-600		Cameron Street Watermain Replacement-Lyndoch to Baird	100	500,000		500,000	-		Res. Water (See ROAD 2023-101)		
128	22-040757-0065	2023-601	Water	Bentpath Line Watermain Looping - Pretty Road to Brigden Road	100	440,000	220,000	220,000	-		Res. Water		
129	22-040752-0065	2023-602		Adelia Street Watermain Replacement-Brigden Road to Courtright I	100	275,000		275,000	-		Res. Water		
130	22-040753-0065	2023-603		Reedy Street Watermain Replacement-First Street to Second Street	100	385,000		385,000	-		Res. Water		
131		2023-604		Sixth Street Watermain Replacement-Main Streeet to Emi Street	100	115,000		115,000	-		Res. Water (See ROAD 2023-102)		
132	22-040754-0065	2023-605	Water	Shell / Dockside Water Service Installation	40	200,000		200,000	-		Res. Water		
133	22-040750-4405	2023-606	Water	Water Master Plan		100,000		100,000	-		Res. Water		
134	22-040750-1789	2023-650		Moore Shop Internet Upgrades	30	250,000		250,000	-		Res. Water		
135		2023-651		Chlorine Analyzer Replacements	10	25,000		25,000	-		Res. Water		
136	22-040750-1502	2023-700	Water	Asset Management - Risk Management Framework Cryfwd		40,000		40,000	-		Res. Water	2,110,000	
137													
138				Total Water		2,330,000	220,000	2,110,000	-				
139													
140				Grand Total of all projects		20,783,945	5,286,500	11,429,889	4,067,556				

TOWNSHIP OF ST. CLAIR										
REASSESSMENT REPORT										
FOR CHANGES BETWEEN THE TAX YEARS 2022 AND 2023										
	· ·	OR ONANOL	O DE I MEEN			2020				
	2022	Januar	y 1, 2022	Januar	1, 2023					
	Tax	oundui	Tax	oundary	Tax	Assessment	Tax Dollar	Percentage		
	Rates	Assessment	Dollars	Assessment	Dollars	Change	Change	Change in \$'s		
	(A)	(B)	(C) = (A) x (E		(E) = (A) x ((G) = (E) - (C)	(H)=(G)/(C)		
	(-7	(-/	(-) (-)-(-	/ (-/	(-) (-) (-	-/ (·/ (-/ (-/	(-) (-)	(, (-),(-)		
Commercial	0.925238%	113,882,892	\$ 1,053,687.	79 133,282,443	\$ 1,233,179	81 19,399,551	\$ 179,492.02	17.03%		
Commercial New Construction	0.925238%	18,238,851	\$ 168,752.	78 -	\$.	(18,238,851)	\$(168,752.78)	-100.00%		
Commercial Excess Land	0.647667%	2,668,100			\$ 19,907			15.20%		
Comm.New Construct.Excess	0.647667%	330,249	\$ 2,138.9	- 1	\$.	(330,249)	\$ (2,138.91)	-100.00%		
Commercial Vacant Land	0.620480%	1,570,400	\$ 9,744.0	1,431,400	\$ 8,881	55 (139,000)	\$ (862.47)	-8.85%		
Commercial Small Scale Farm	0.231309%	33,000	\$ 76.3	33 33,000	\$ 76	33 -	\$ -	0.00%		
Parking Lot	0.620480%		\$ 304.0	49,000	\$ 304	- 04	\$-	0.00%		
Commercial Office	0.873319%	3,123,900	\$ 27,281.0	3,123,900	\$ 27,281	- 61	\$ -	0.00%		
Shopping Center	1.184775%	2,583,430	\$ 30,607.8	33 2,583,430	\$ 30,607	83 -	\$ -	0.00%		
Farmland Awaiting Dev I	0.199025%	3,152,800	\$ 6,274.8	3,117,300	\$ 6,204	21 (35,500)	\$ (70.65)	-1.13%		
Industrial Taxable Farmland I	0.199025%	682,600	\$ 1,358.	682,600	\$ 1,358	- 54	\$ -	0.00%		
Farmlands	0.128513%	978,867,589	\$ 1,257,972.	0 968,062,289	\$ 1,244,085	89 (10,805,300)	\$ (13,886.22)	-1.10%		
Industrial	1.164335%	54,055,008	\$ 629,381.3	74,455,008	\$ 866,905	72 20,400,000	\$ 237,524.34	37.74%		
Industrial New Construction	1.164335%	21,439,200	\$ 249,624.	- 1	\$.	(21,439,200)	\$(249,624.11)	-100.00%		
Industrial Excess Land	0.756818%	8,323,600	\$ 62,994.	50 11,712,800	\$ 88,644	58 3,389,200	\$ 25,650.08	40.72%		
Indus.New Contruct.Excess	0.756818%	3,389,200	\$ 25,650.	- 80	\$.	(3,389,200)	\$ (25,650.08)	-100.00%		
Industrial Vacant Land	0.756818%	5,668,300	\$ 42,898.	71 5,668,300	\$ 42,898	- 71	\$-	0.00%		
Indus.New Const.Small S.Farm	0.291084%	50,000			\$.	(50,000)		-100.00%		
Large Industrial	1.707903%	59,526,301	\$ 1,016,651.4		\$ 980,085			-3.60%		
Large Industrial Excess	1.110137%	5,249,900	\$ 58,281.		\$ 58,936			1.12%		
Managed Forests	0.142161%	886,600			\$ 1,408			11.73%		
Multi Residential	1.137284%	11,836,000			\$ 126,033			-6.37%		
New Multi-Residential	0.568642%	24,385,500						-18.00%		
Pipeline	0.763319%	194,197,600			\$ 1,521,734			2.66%		
Residential	0.568642%	1,499,888,680	\$ 8,528,996.	1,546,295,780	\$ 8,792,887	25 46,407,100	\$ 263,890.26	<u>3.09%</u>		
Totals		3,014,078,700	<u>\$ 14,946,985.</u>	31 3,047,691,900	\$ 15,165,130	.07 33,613,200	<u>\$ 218,144.26</u>	<u>1.46</u> %		
Noto: The tax dellar charge chou	in the nacaih	lo chango in tay	dollara raisad	if tax rates stared t	ha cama hatu	oon 2022 and 2023	lf the tax			
Note: The tax dollar change show							ii uie tax			
dollars raised were to remain						proximately 1.43%,				
however, there would be interclass shifts caused by the changes in assessment between classes .										

TOWNSHIP OF ST. CLAIR EFFECT OF A 1% TAX RATE INCREASE OR DECREASE FOR THE BUDGET YEAR 2023

1% effect on tax revenue:		
Tax dollars using 2023 assessment & 2022 tax rates	15,165,130.07	
Percentage change	<u>1.00%</u>	
1% effect on tax revenue		151,651.30
1% effect on payments-in-lieu:		
Payments-in-lieu using 2023 assessment and 2022 tax rates	660,577.09	
Less: Education portion of OPG (Note 1)	- 180,872.50	
Net payments-in-lieu	479,704.59	
Percentage change	<u>1.00%</u>	
1% effect on payments-in-lieu		4,797.05
Total 1% tax rate change effect		156,448.35

Summary:

Effect of a 1% change in tax rates on revenue	\$ 156,448.35	5
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Note: (1) The education portion collected on OPG properties does not change when our tax rate changes, therefore it is deducted from the amounts that do change when the tax rates change.

Annual effect on a typical residential tax bill of a 1% increase or decrease:	
Effect on a property in the residential tax class assessed at \$100,000	\$ 5.87
Effect on selected average properties:	
Single-Family Detached (Not On Water) - 4,225 properties - average	
assessment = \$221,090	\$ 12.97
Farm (Including all outbuildings) - 1,924 properties - average	
assessment = \$610,801	\$ 8.10
Vacant Residential Land Not On Water - 525 properties - average	
assessment = \$41,906	\$ 2.46
Vacant Residential/Recreational Land on Water - 110 properties - average	
assessment = \$100,559	\$ 6.16
Single Family Detached on Water - 540 properties - average	
assessment = \$475,576	\$ 27.90
Residential Condominium - 225 properties - average	
assessment = \$123,280	\$ 7.23

Note: Assumes no change in tax ratio's at the County level

TOWNSHIP OF ST. CLAIR EFFECT OF A TAX RATE INCREASE FOR THE BUDGET YEAR 2023

Table 1: Single Family Detached (not on water)

Using average assessment for a single family detached (not on water) of \$221,090 for 2023 & \$217,700 for 2022 Assuming no County tax rate change and no change in tax ratio's (this is finalized at the County level later in the year)

Net tax levy of \$14,946,990 in 2022 and **\$16,127,424** in 2023

	2022 Actual	2023 Estimated	2022 - 2023 Change	Difference (Percentage)
Assessment	217,700	221,090	3,390	<u>1.56</u> %
Lower Tier Residential Tax Rate	<u>0.568642</u> %	<u>0.604725</u> %	<u>0.036083</u> %	<u>6.35</u> %
Township of St. Clair County of Lambton Education (*)	1,237.93 991.53 333.08	1,336.99 1,006.97 338.27	99.05 15.44 5.19	8.00% 1.56% <u>1.56%</u>
	2,562.55	2,682.23	119.68	<u>4.67</u> %

Table 2: Farmland (including outbuildings)

Using average assessment for a farm (including outbuildings) of \$610,801 for 2023 & \$608,259 for 2022 Assuming no County tax rate change and no change in tax ratio's (this is finalized at the County level later in the year) Net tax levy of \$14,946,990 in 2022 and \$16,127,424 in 2023

	2022 Actual	2023 Estimated	2022 - 2023 Change	Difference (Percentage)
Assessment	608,259	610,801	2,542	<u>0.42</u> %
Lower Tier Farm Tax Rate	<u>0.128513</u> %	<u>0.136668</u> %	<u>0.008155</u> %	<u>6.35</u> %
Township of St. Clair County of Lambton Education (*)	781.69 626.11 232.66	834.77 628.72 233.63	53.08 2.62 0.97	6.79% 0.42% <u>0.42%</u>
	1,640.46	1,697.12	56.67	<u>3.45</u> %

I TOWNSHIP OF ST. CLAIR Image: State St	A	М	Ν	0	Р	Q
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	83 River Trail 12-310200-1595	10,000	45,851	46,000	66,116	-