

Exhibit A-1

	A	E	F	G	H	I	J	K	L	M	N
2	ST. CLAIR TOWNSHIP - WATER DEPARTMENT FINANCIAL PLANS REGULATION 453/07 PERMIT # 039-301A Approved by Council										
3											
4	STATEMENT OF OPERATIONS FORECAST FOR THE YEARS 2025 TO 2033										
5											
6		2025	2026	2027	2028	2029	2030	2031	2032	2033	Projection
7	REVENUES	Approved	Projected	2025 to 2033							
8											Col E to M
9											
10	Water Sales - Residential	-1,748,160	-1,783,123	-1,818,786	-1,855,161	-1,892,265	-1,930,110	-1,968,712	-2,008,086	-2,048,248	-17,052,651
11	Water Sales - Industry & commercial	-3,756,220	-3,831,344	-3,907,971	-3,986,131	-4,065,853	-4,147,170	-4,230,114	-4,314,716	-4,401,010	-36,640,530
12	Fixed Fee Increase	-1,342,411	-1,369,259	-1,396,644	-1,424,577	-1,453,069	-1,482,130	-1,511,773	-1,542,008	-1,572,848	-13,094,721
13	Service Installation Charges	-15,000	-15,300	-15,606	-15,918	-16,236	-16,561	-16,892	-17,230	-17,575	-146,319
14	Forfeited Disc and Penalties	-35,000	-35,700	-36,414	-37,142	-37,885	-38,643	-39,416	-40,204	-41,008	-341,412
15	Other Revenues	-68,391	-69,759	-71,154	-72,577	-74,029	-75,509	-77,019	-78,560	-80,131	-667,129
16											
18	TOTAL REVENUE	-6,965,182	-7,104,486	-7,246,575	-7,391,507	-7,539,337	-7,690,124	-7,843,926	-8,000,805	-8,160,821	-67,942,762
19											
20	EXPENSES										
21	Purchased Water - LAWSS	3,897,872	3,975,829	4,055,346	4,136,453	4,219,182	4,303,566	4,389,637	4,477,430	4,566,978	38,022,293
22	General Administration & Engineering	475,000	484,500	494,190	504,074	514,155	524,438	534,927	545,626	556,538	4,633,449
23	Work Centre Administration time	12,000	12,240	12,485	12,734	12,989	13,249	13,514	13,784	14,060	117,056
24	Work order system & GIS	26,000	26,520	27,050	27,591	28,143	28,706	29,280	29,866	30,463	253,620
25	Audit fees	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	48,773
26	Training and Certification	32,080	32,722	33,376	34,044	34,724	35,419	36,127	36,850	37,587	312,928
27	Seminar & membership	35,000	35,700	36,414	37,142	37,885	38,643	39,416	40,204	41,008	341,412
28	Health & Safety	20,000	20,400	20,808	21,224	21,649	22,082	22,523	22,974	23,433	195,093
29	Billing and Processing	37,600	38,352	39,119	39,901	40,699	41,513	42,344	43,191	44,054	366,774
30	Line Locates	105,900	108,018	110,178	112,382	114,630	116,922	119,261	121,646	124,079	1,033,015
31	Mains	355,700	362,814	370,070	377,472	385,021	392,722	400,576	408,587	416,759	3,469,721
32	Services	288,400	294,168	300,051	306,052	312,173	318,417	324,785	331,281	337,907	2,813,235
33	Meters	311,100	317,322	323,668	330,142	336,745	343,480	350,349	357,356	364,503	3,034,665
34	Tower	90,500	92,310	94,156	96,039	97,960	99,919	101,918	103,956	106,035	882,794
35	Drinking Water, Quality, Need Study	89,400	91,188	93,012	94,872	96,769	98,705	100,679	102,692	104,746	872,064
36	Hydrants	116,000	118,320	120,686	123,100	125,562	128,073	130,635	133,248	135,912	1,131,537
37	Backflows	41,178	42,002	42,842	43,698	44,572	45,464	46,373	47,301	48,247	401,676
38	Engineering	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	48,773
39	Grant in Lieu	10,002	10,202	10,406	10,614	10,826	11,043	11,264	11,489	11,719	97,566
40	Insurance	66,159	67,482	68,832	70,208	71,613	73,045	74,506	75,996	77,516	645,356
41	Other-Computer, software GIS	65,803	67,119	68,461	69,831	71,227	72,652	74,105	75,587	77,099	641,884
42	Need study	9,500	9,690	9,884	10,081	10,283	10,489	10,699	10,913	11,131	92,669
43	Provision for Reserves - Lifecycle Equipment	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
44	Amortization	1,020,500	1,070,000	1,080,000	1,100,000	1,200,000	1,210,000	1,230,000	1,230,000	1,230,000	10,370,500
45	TOTAL EXPENSES	7,315,694	7,487,098	7,621,440	7,768,269	7,997,634	8,139,587	8,294,178	8,431,462	8,571,491	71,626,853
46											
47	ANNUAL LOSS (Line 18-Line 45)	350,512	382,612	374,864	376,762	458,297	449,463	450,252	430,657	410,670	3,684,090
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Exhibit A-2

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56	ST. CLAIR TOWNSHIP - WATER DEPARTMENT FINANCIAL PLANS REGULATION 453/07 PERMIT # 039-301A Approved by Council										
57											
58	STATEMENT OF FINANCIAL POSITION FORECAST FOR THE YEARS 2025 TO 2033										
59											
60		2025	2026	2027	2028	2029	2030	2031	2032	2033	
61		Projected									
62											
63	ASSETS										
64	Financial Assets										
65		7,683,081	7,580,469	7,345,604	7,668,843	7,320,545	7,441,083	7,795,830	7,845,173	7,764,503	
67		717,603	717,603	717,603	717,603	717,603	717,603	717,603	717,603	717,603	
68											
69		8,400,684	8,298,072	8,063,207	8,386,446	8,038,148	8,158,686	8,513,433	8,562,776	8,482,106	
70											
71	LIABILITIES										
72		-6,221	-6,221	-6,221	-6,221	-6,221	-6,221	-6,221	-6,221	-6,221	
73											
74		-6,221	-6,221	-6,221	-6,221	-6,221	-6,221	-6,221	-6,221	-6,221	
75											
76	NET FINANCIAL ASSETS	8,394,463	8,291,851	8,056,986	8,380,225	8,031,927	8,152,465	8,507,212	8,556,555	8,475,885	
77											
78	NON-FINANCIAL ASSETS										
79	Water Tangible Capital Assets	92,084,086	92,874,086	93,814,086	94,214,086	95,304,086	95,944,086	96,369,086	97,119,086	98,019,086	
80	Less :Water Accumulated Amortization	-30,595,724	-31,665,724	-32,745,724	-33,845,724	-35,045,724	-36,255,724	-37,485,724	-38,715,724	-39,945,724	
81											
82	Net Water Tangible Capial Assets	61,488,362	61,208,362	61,068,362	60,368,362	60,258,362	59,688,362	58,883,362	58,403,362	58,073,362	
83											
84	ACCUMULATED SURPLUS	69,882,825	69,500,213	69,125,348	68,748,587	68,290,289	67,840,827	67,390,574	66,959,917	66,549,247	
85											
86	Accumulated Surplus										
87	Surplus TCA	-57,191,540	-57,191,540	-57,191,540	-57,191,540	-57,191,540	-57,191,540	-57,191,540	-57,191,540	-57,191,540	
88											
89	Surplus - Reserves	-8,929,377	-8,826,765	-8,591,900	-8,915,139	-8,566,841	-8,687,379	-9,042,126	-9,091,469	-9,010,799	
90	Accumulated Operating Surplus	-3,761,908	-3,481,908	-3,341,908	-2,641,908	-2,531,908	-1,961,908	-1,156,908	-676,908	-346,908	
91											
92	Total Surplus Line 89 & 90	-12,691,285	-12,308,673	-11,933,808	-11,557,047	-11,098,749	-10,649,287	-10,199,034	-9,768,377	-9,357,707	
93											
94	Total Accumulated Surplus	-69,882,825	-69,500,213	-69,125,348	-68,748,587	-68,290,289	-67,840,827	-67,390,574	-66,959,917	-66,549,247	
95											
96		0	0	0	0	0	0	0	0	0	
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Exhibit A-3

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108	ST. CLAIR TOWNSHIP - WATER DEPARTMENT FINANCIAL PLANS REGULATION 453/07 PERMIT # 039-301A Approved by Council										
109											
110	STATEMENT OF CASH FLOW FORECAST FOR THE YEARS 2025 TO 2033										
111											
112		2025	2026	2027	2028	2029	2030	2031	2032	2033	Projection
113		Projected	2025 to 2033								
114	OPERATING TRANSACTIONS										
115											
116	Annual Loss -Deficit	-350,512	-382,612	-374,864	-376,762	-458,297	-449,463	-450,252	-430,657	-410,670	-3,684,090
117	Add: Non Cash Amortization	1,020,500	1,070,000	1,080,000	1,100,000	1,200,000	1,210,000	1,230,000	1,230,000	1,230,000	10,370,500
120											
121	Cash provided by operating transactio	669,988	687,388	705,136	723,238	741,703	760,537	779,748	799,343	819,330	6,686,410
122											
123	Used of Cash										
124											
125	Capital transactions										
126											
127	Cash used to acquire tangible capital ass	-880,000	-790,000	-940,000	-400,000	-1,090,000	-640,000	-425,000	-750,000	-900,000	-6,815,000
128											
129											
130	Increase (Decrease) in cash & reserves	-210,012	-102,612	-234,864	323,238	-348,297	120,537	354,748	49,343	-80,670	-128,590
131											
132	Cash, beginning of year	7,893,093	7,683,081	7,580,469	7,345,604	7,668,843	7,320,545	7,441,083	7,795,830	7,845,173	7,893,093
133											
134	Cash, end of year	7,683,081	7,580,469	7,345,604	7,668,843	7,320,545	7,441,083	7,795,830	7,845,173	7,764,503	7,764,503
135											
136											